

SHARED VISION / SHARED COMMITMENT



COUNTY OF SAN MATEO

FY 2017-18

ADOPTED BUDGET



County of San Mateo



To the Citizens of San Mateo County:

The County of San Mateo's Adopted Budget for Fiscal Year 2017-18 was compiled in accordance with the County Budget Act (sections 29000 through 29144 of the Government Code), and is herewith presented. For planning purposes, the budget for Fiscal Year 2017-18 was prepared at the revenue and expenditure object level and is presented in the budget unit summaries for each County department.

This budget was adopted by the Board of Supervisors following a public hearing on September 26, 2017 to consider changes to the Fiscal Year 2017-18 Recommended Budget, which was approved on June 21, 2017. The Adopted Budget sets forth the appropriations (spending limits) for the provision of services by County departments and the estimated financing sources by which the spending plan will be funded. California law requires that the County's budget must balance, that is, appropriations cannot exceed available financing sources.

Changes made during the course of the budget cycle, including final Fund Balance adjustments, are available at the County's Budget Central website (www.smcgov.org/budget).

Shown separately in the Controller's Schedules are the managerial budgets for the County's enterprise funds, internal service funds and special districts.

John L. Maltbie
County Manager

Juan Raigoza
County Controller

RESOLUTION NO. 075450

BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA

RESOLUTION ADOPTING THE BUDGET OF THE COUNTY OF SAN MATEO AS TO EXPENDITURES FOR THE FISCAL YEAR 2017-18 AND MAKING APPROPRIATIONS THEREFORE

RESOLVED, by the Board of Supervisors of the County of San Mateo, State of California, that

WHEREAS, this Board has, pursuant to law, held its hearing on the budget of the County of San Mateo as to expenditures for the fiscal year 2017-18, and there being no additional requests or applications on file with the Board for further hearing on the said budget; and

WHEREAS, Government Code Section 29088 requires the Board to adopt the budget by resolution no later than October 2.

NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED AS FOLLOWS:

1. The Board of Supervisors of the County of San Mateo does hereby adopt the budget of the County of San Mateo for the fiscal year 2017-18 as to the expenditures program as now determined and hereinafter specified under the general classes of salaries and employee benefits, services and supplies, other charges, fixed assets, other financing uses and expenditures transfers and reimbursements, and said budget does not include Appropriation Transfer Requests No. 18-001, authorized by Board Resolution No. 075320 dated July 11, 2017, and No. 18-002, authorized by Board Resolution No. 075362 dated July 25, 2017;

2. The hereinafter specified proposed expenditures are appropriated to the several offices, departments, services, institutions, and districts for the fiscal year 2017-18;
3. Revenues classified as tax proceeds received during the fiscal year in excess of that amount budgeted in conformance with California Constitution Article XIII B shall be deemed appropriated to Contingencies at the end of the fiscal year;
4. The Clerk of the Board shall forward certified copies of this Resolution to the County Controller, who is hereby authorized and directed to open books of the account for the fiscal year 2017-18, setting forth each of said appropriation accounts with the various departments and districts whose affairs and funds are under supervision and control of the Board, and to allow requisition against the same commencing July 1, 2017; and
5. The hereinafter specified expenditures, by general classes as set forth therein, are detailed in the Recommended Budget which was approved on June 21, 2017 and the Budget adopted herein.

* * * * *

Regularly passed and adopted this 26th day of September, 2017

AYES and in favor of said resolution:

Supervisors: _____ *DAVE PINE*

_____ *CAROLE GROOM*

_____ *DON HORSLEY*

_____ *WARREN SLOCUM*

_____ *DAVID J. CANEPA*

NOES and against said resolution:

Supervisors: _____ *NONE*



*President, Board of Supervisors
County of San Mateo
State of California*

Certificate of Delivery

I certify that a copy of the original resolution filed in the Office of the Clerk of the Board of Supervisors of San Mateo County has been delivered to the President of the Board of Supervisors.



Deputy Clerk of the Board of Supervisors

RESOLUTION NO. 075451

BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA

* * * * *

**RESOLUTION ADOPTING THE BUDGET OF THE COUNTY OF SAN MATEO AS TO
THE MEANS OF FINANCING FOR THE FISCAL YEAR 2017-18**

RESOLVED, by the Board of Supervisors of the County of San Mateo, State of California, that

WHEREAS, that pursuant to the law in such cases made and provided, the Board of Supervisors of the County of San Mateo, State of California, does hereby adopt the summarization of the Budget by funds and the means of financing and the estimated revenue accruals including taxes to be collected on the current year secured tax roll for the fiscal year 2017-18 as set forth in the Recommended Budget approved on June 21, 2017 and the Budget adopted on September 26, 2017 and summarized herein.

NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED, that the County Controller shall set forth and tabulate on the budget forms prescribed by the State Controller, State Schedules 1 through 15. Upon finalization by the County Controller, these schedules will be included in the Adopted Budget book for Fiscal Year 2017-18.

* * * * *

Regularly passed and adopted this 26th day of September, 2017

AYES and in favor of said resolution:

Supervisors: _____ *DAVE PINE*

_____ *CAROLE GROOM*

_____ *DON HORSLEY*

_____ *WARREN SLOCUM*

_____ *DAVID J. CANEPA*

NOES and against said resolution:

Supervisors: _____ *NONE*



*President, Board of Supervisors
County of San Mateo
State of California*

Certificate of Delivery

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Deputy Clerk of the Board of Supervisors

RESOLUTION NO. 075452

BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA

* * * * *

RESOLUTION ESTABLISHING APPROPRIATION LIMIT FOR THE COUNTY OF SAN MATEO FOR FISCAL YEAR 2017-18

RESOLVED, by the Board of Supervisors of the County of San Mateo, State of California, that

WHEREAS, on November 6, 1979, California voters passed Proposition 4, an initiative to restrict government spending by establishing limits on the annual appropriations of local agencies; and

WHEREAS, Proposition 4 added Article XIII B to the California State constitution; (commencing with Section 7900) to Title I of the Government Code prescribing procedures to be used in implementing Article XIII B; and

WHEREAS, Article XIII B of the California Constitution was later amended by Proposition 111; and

WHEREAS, pursuant to Prop 4 and Prop 111, Government Code Section 7910 requires local jurisdictions to annually establish by resolution their Appropriation Limit for the following fiscal year; and

WHEREAS, the growth factors used to determine the cost-of-living adjustment include, but are not limited to, utilization of the California Per Capita Personal Income and Population Percentage Changes (Combined Counties), as provided by the State

Department of Finance.

NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED, by the Board of Supervisors that, utilizing the California Per Capita Personal Income and Population Percentage Changes (Combined Counties), the Appropriation Limit for the County of San Mateo and certain Board governed special districts for the 2017-18 fiscal year shall be \$505,114,035; and

BE IT FURTHER RESOLVED, that the documentation used in the computation of the aforementioned Appropriation Limit be made available to the public for review in the County Controller's Office.

* * * * *

Regularly passed and adopted this 26th day of September, 2017

AYES and in favor of said resolution:

Supervisors:

DAVE PINE

CAROLE GROOM

DON HORSLEY

WARREN SLOCUM

DAVID J. CANEPA

NOES and against said resolution:

Supervisors:

NONE



*President, Board of Supervisors
County of San Mateo
State of California*

Certificate of Delivery

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Deputy Clerk of the Board of Supervisors

RESOLUTION NO. 075453

BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA

* * * * *

**RESOLUTION AUTHORIZING AN AMENDMENT TO MASTER SALARY
RESOLUTION 075338 TO DELETE EIGHT POSITIONS AND ADD FOURTEEN
POSITIONS**

RESOLVED, by the Board of Supervisors of the County of San Mateo, State of California, that

WHEREAS, section 206a(4) of the San Mateo County Charter authorizes the Board of Supervisors to establish the number of all appointed officers and employees; and

WHEREAS, sections 206a(5) and 508 of the San Mateo County Charter authorize the Board of Supervisors to establish by ordinance or resolution the compensation and benefits of County officers and employees; and

WHEREAS, San Mateo County Ordinance No. 07303 ordered that henceforth the number of County appointed officers and employees and their compensation and benefits shall be established by resolution of the Board of Supervisors; and

NOW THEREFORE, IT IS HEREBY ORDERED that the Board of Supervisors authorizes an amendment to Master Salary Resolution 075338 as follows:

ORGANIZATION 12400 PUBLIC SAFETY COMMUNICATIONS

1. Item V050, Communications Dispatcher I/Call Taker is increased by 6 positions for a new total of 6 positions.
2. Item V054S, GIS Technician Series is increased by 1 position for a new total of 1

position.

3. Item E337, Office Specialist is increased by 1 position for a new total of 2 positions.

ORGANIZATION 14000 CONTROLLER'S OFFICE

1. Item D045, Administrative Services Manager I is decreased by 1 position for a new total of 0 positions.
2. Item D151, Financial Services Manager II is increased by 1 position for a new total of 1 position.

ORGANIZATION 30000 SHERIFF'S OFFICE

1. Item E003, Administrative Secretary III is decreased by 1 position for a new total of 0 positions.
2. Item D182S, Management Analyst Series is increased by 1 position for a new total of 9 positions.
3. Item B055, Legal Office Specialist – Unclassified is decreased by 1 position for a new total of 0 positions.
4. Item B219S, Management Analyst – Unclassified Series is increased by 1 position for a new total of 1 position.
5. Item E375, Legal Office Specialist is decreased by 2 positions for a new total of 43 positions.
6. Item E089, Administrative Assistant II is increased by 1 position for a new total of

4 positions.

7. Item E030S, Accountant Series is decreased by 1 position for a new total of 0 positions.

ORGANIZATION 66000 SAN MATEO MEDICAL CENTER

1. Item D187, Clinical Services Manager I - Nutrition is decreased by 1 position for a new total of 0 positions.
2. Item D144, Clinical Services Manager I - Nursing is increased by 1 position for a new total of 12 positions.
3. Item S038S, Food Service Worker Series is decreased by 1 position for a new total of 15 positions.
4. Item G243S, Program Coordinator Series is increased by 1 position for a new total of 4 positions.

* * * * *

Regularly passed and adopted this 26th day of September, 2017

AYES and in favor of said resolution:

Supervisors:

DAVE PINE

CAROLE GROOM

DON HORSLEY

WARREN SLOCUM

DAVID J. CANEPA

NOES and against said resolution:

Supervisors:

NONE



*President, Board of Supervisors
County of San Mateo
State of California*

Certificate of Delivery

I certify that a copy of the original resolution filed in the Office of the Clerk of the Board of Supervisors of San Mateo County has been delivered to the President of the Board of Supervisors.



Deputy Clerk of the Board of Supervisors

COUNTY OF SAN MATEO FY 2017-18

ADOPTED BUDGET



BOARD OF SUPERVISORS

DAVE PINE, 1ST DISTRICT

CAROLE GROOM, 2ND DISTRICT

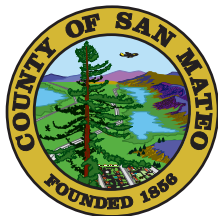
DON HORSLEY, 3RD DISTRICT

WARREN SLOCUM 4TH DISTRICT

DAVID J. CANEPA, 5TH DISTRICT

RECOMMENDED BY:

JOHN L. MALTBIE, COUNTY MANAGER



COUNTY OF SAN MATEO

FY 2017-18

ADOPTED BUDGET

RECOMMENDED BY:

JOHN L. MALTBIE,
COUNTY MANAGER

MIKE CALLAGY,
ASSISTANT COUNTY MANAGER

REYNA FARRALES,
DEPUTY COUNTY MANAGER

PEGGY JENSEN,
DEPUTY COUNTY MANAGER

PREPARED BY THE COUNTY MANAGER'S OFFICE

JIM SACO
Budget Director

ROBERT MANCHIA
Assistant Budget Director

Capital Projects
Debt Financing
Project Development Unit
Revenue / Budget Forecasting
Budget System Replacement**
Mid-Year Report**

HEATHER LEDESMA
Principal Management Analyst

County Support of the Courts*
Health System
Non-Departmental Services
Private Defender Program
Big Lift**
Center for Continuous Process Improvement**
Continuity of Operations Plan**
FY 2017-19 Budget Production**
Socrata Administrator**

TIMOTHY NEVIN
Principal Management Analyst

ALISON HOLT
Management Analyst

Coroner's Office
District Attorney
Fire Protection / CSA #1
Message Switch
Probation Department
Public Safety Communications
Sheriff / Office of Emergency Services
AB109**
BRASS Administrator**
Community Vulnerability Index**
FY 2017-19 Adopted Budget**

ROLANDO JORQUERA
Management Analyst

Assessor - County Clerk - Recorder
Controller's Office
County Counsel
Information Services Department
Parks Department and Funds
Treasurer - Tax Collector
5-Year Information Technology Improvement Plan**
FY 2017-19 Recommended Budget**

PANIZ AMIRNASIRI
Administrative Assistant II
Measure K Coordinator

MICHAEL LEACH
Management Analyst

Capital Projects and Construction Funds
Department of Child Support Services
Department of Housing
Department of Public Works
First 5 Commission
Human Services Agency
Retirement (SamCERA)
5-Year Capital Improvement Plan**
Children's Budget**
Continuity of Operations Plan**

SOPHIE MINTIER
Management Analyst

Department of Housing
Local Agency Formation Commission*
Office of Sustainability
Parks Department and Funds
Planning and Building Department
Real Property Services
5-Year Capital Improvement Plan**

ALICIA GARCIA
Management Analyst

Agricultural Commissioner / Sealer
Board of Supervisors
County Library
County Manager / Clerk of the Board
Human Resources Department
Office of Sustainability
Planning and Building Department
Children's Budget**
Grand Jury*/**

MICHAEL BOLANDER
Financial Services Manager II

BRASS Administrator**
County Fire, - CSA 1*
Office of Sustainability*/CMO*/BOS*/

ACCOUNTING STAFF

Joy Limin, Jose Gomez, John Cho, Divina Nicdao

BUDGET PRODUCTION STAFF

Betsy Jack, Kim Hurst, Thomas Rogers

INTERGOVERNMENTAL & PUBLIC AFFAIRS

Connie Juarez-Diroll, Michelle Durand

CONTROLLER'S OFFICE

Ngoc Nguyen, Danny Susantin

SPECIAL THANKS TO:

Finite Matters Limited, Cartwright Design Studio

*Fiscal Officer assignment

**Project Manager assignment

**FISCAL YEAR 2017-18
ADOPTED BUDGET**

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**FISCAL YEAR 2017-18
ADOPTED BUDGET**

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COUNTY SUMMARIES

COUNTY OF SAN MATEO FY 2017-18

ADOPTED BUDGET



County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Measure K

Controller's Schedules

Glossary of Budget Terms



SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

The highest standards
of public service

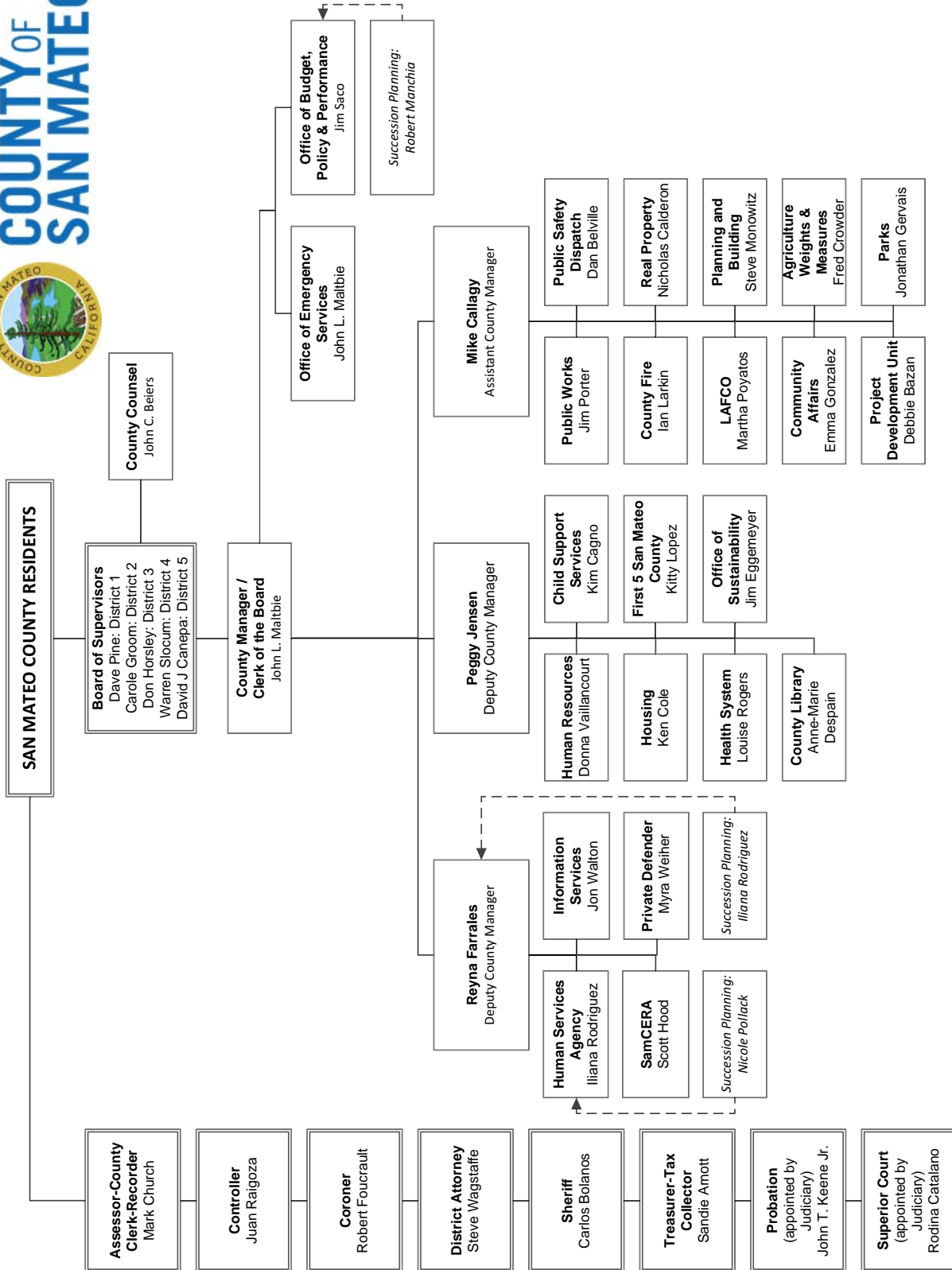
A common vision
of responsiveness

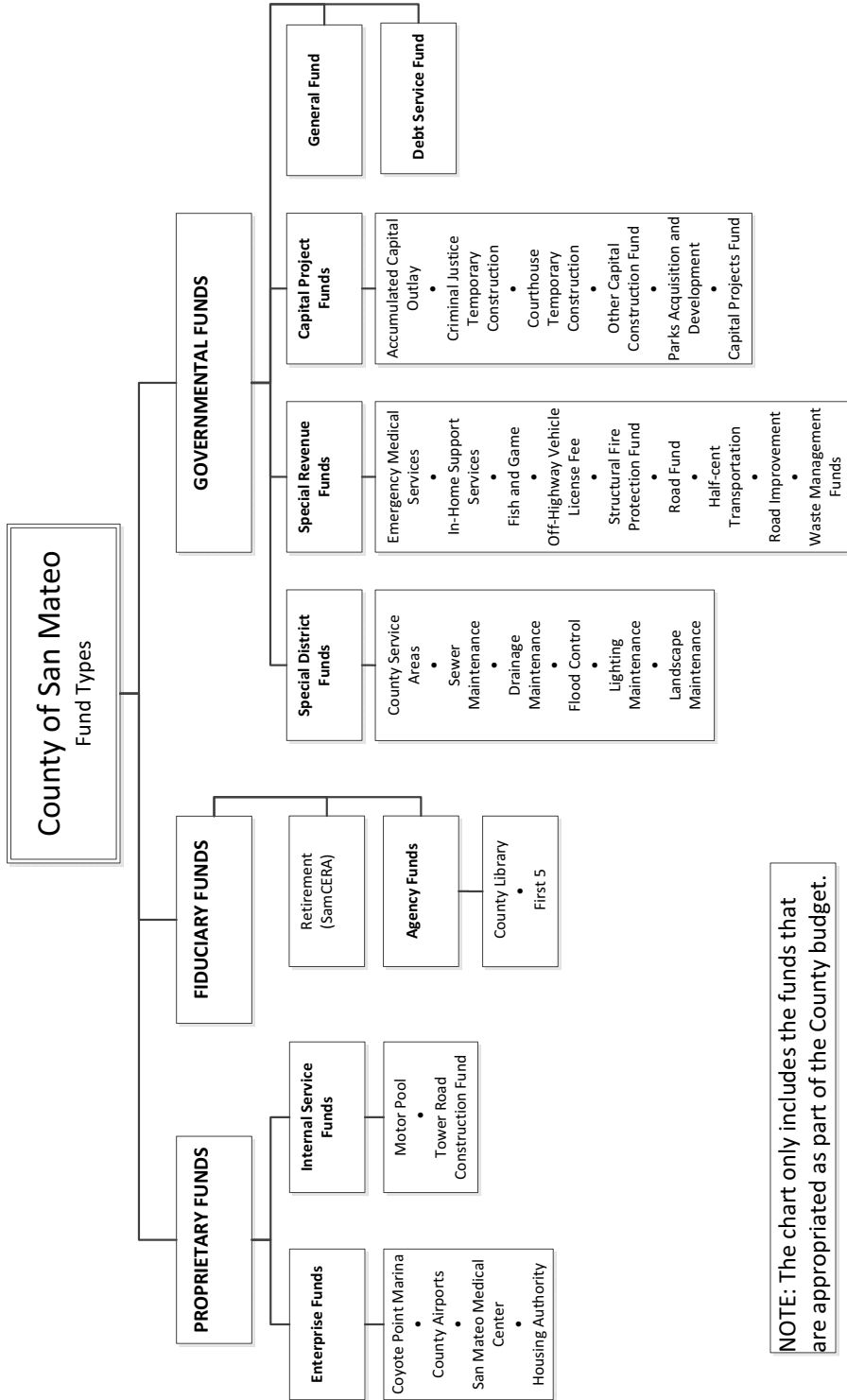
The highest standards
of ethical conduct

Treating people with respect
and dignity



COUNTY OF SAN MATEO





NOTE: The chart only includes the funds that are appropriated as part of the County budget.

Governmental Funds

General Fund

The *General Fund* is used to account for all revenues and expenditures necessary to carry out basic governmental activities of the County that are not accounted for through other funds. For the County, the General Fund includes such activities as general government, public protection, public ways and facilities, health and sanitation, public assistance, education, and recreation services.

Debt Service Fund

The *Debt Service Fund* is used to account for the accumulation of resources for, and payment of, principal and interest on the County's general long-term debt. The Fund was established to centrally budget all County debt service payments. Amounts are transferred into this fund from the various funding sources before payments are made.

Capital Project Funds

Capital Project Funds are used to account for financial resources to be used for the acquisition of land or acquisition and construction of major facilities other than those financed by the proprietary funds.

The *Accumulated Capital Outlay Fund* accounts for appropriations for County capital improvement and facilities maintenance projects. Revenues are derived from selling County real property and interest earnings.

The *Criminal Justice Temporary Construction Fund* was established to finance the construction, reconstruction, expansion, improvements, operation, or maintenance of criminal justice facilities. Sources of revenue for this fund are identical to the Courthouse Temporary Construction Fund below.

The *Courthouse Temporary Construction Fund* was established to support the construction, rehabilitation, lease, and financing of courtrooms. For every \$10.00 of all criminal and traffic fines, bail, and imposed penalties, a \$2.25 penalty assessment is added to the fines and placed into this fund. A penalty assessment in the amount of \$1.50 is put into this fund for every parking offense paid. The County's Probation Department also deposits \$1.00 into this fund for every \$10.00 in fines collected pursuant to Government Code 76004.

The *Capital Projects Fund* was established to centrally budget capital improvement projects in the County. It includes major capital construction projects managed by the Project Development Unit (PDU) and capital maintenance projects managed by Department of Public Works.

The *Other Capital Construction Fund* was established to provide additional capital funding from County sources to bonded projects and is currently being used for the Warm Shell project at the new Maple Street Correctional Center and the Skylonda Fire Station project.

The *Parks Acquisition Fund* is used for the acquisition of land for the County Parks system and the development of County park facilities. Revenue in this fund originally came from a one-time sale of land at San Bruno Mountain. Current revenues come from grants and interest earnings.

Special Revenue and Trust Funds

Special Revenue Funds are used to account for revenues that are restricted by law or administrative action and expenditures for specified purposes.

The *Emergency Medical Services Fund* was established under Senate Bill 12/612 to provide financial assistance for individuals. This fund is financed by a special assessment imposed on court fines, forfeitures, and traffic school fees, and used to pay physicians for uncompensated emergency care and hospitals providing disproportionate emergency and trauma care.

The *IHSS Public Authority Fund* provides for consumer assistance in finding qualified In-Home Supportive Services (IHSS) personnel, and training as well as support for providers and recipients of IHSS via the maintenance of a registry and referral system. This fund is primarily financed by state grants.

The *Structural Fire Protection Fund* provides for fire protection services to both cities and unincorporated areas in the County. Revenues are derived from property taxes on all parcels within the County's fire protection districts.

The *Road Fund* provides for planning, design, construction, maintenance, and administration of the County's transportation activities. Revenues come from the County's share of state highway user taxes and federal grants.

The *County Half-Cent Transportation Fund* accounts for a half-cent sales tax approved by the voters of San Mateo County in 1988. This fund is restricted for transportation programs sponsored by other County departments and outside agencies.

The *Road Improvement Fund* accounts for mitigation fees imposed on building permits to finance road improvements in the County.

The *Waste Management Fund* accounts for revenues from the AB 939 Waste Diversion Fee, which is levied on all waste disposed of in unincorporated San Mateo County. This fund is used to implement the countywide integrated waste management plan, eligible waste management and diversion programs, and Household Hazardous Waste and state-mandated Local Enforcement Agency programs.

The *Waste Management Programs Fund* accounts for revenues derived from Garbage Collection Franchise Fees. Funds are used for garbage and recyclable collection, disposal, processing, and public outreach efforts in unincorporated franchised areas.

Other Special Revenue Funds include the *Fish and Game Propagation Fund* and the *Off-Highway Vehicle License Fees Fund*.

Special District Funds

Special District Funds are used to account for property tax revenues and user fees restricted by law to only support specified government services to the districts from which tax revenues and fees are derived.

The *County Service Area Fund* accounts for special district funds that provide refuse disposal, water, and lighting maintenance services to specific areas in the County. Revenues are derived from user charges and property taxes.

The *Sewer and Sanitation Fund* accounts for special district funds that support construction and maintenance of reliable sanitary sewer systems, providing sensitive sewage treatment and disposal to sewer and sanitary districts within the County. Revenues are derived from user charges and property taxes.

The *Flood Control Zone Fund* accounts for special district funds that support various flood control projects within the flood control districts. This fund is financed through property taxes, certificates of participation, and state and federal grants.

The *Lighting Districts Fund* accounts for special district funds that enhance public safety by providing adequate lighting systems to street lighting districts within the County. Property taxes are the primary source of revenue.

Other Special District Funds include landscape maintenance and drainage district funds.

Fiduciary Funds

Non-County Funds

The *San Mateo County Employees' Retirement Association (SamCERA) Pension Fund*, under the control of the Board of Retirement, accumulates contributions from the County, its employees, and other participating employers, as well as earnings from investments. Disbursements are made for administrative expenses as well as retirement, disability, and death benefits based on a defined benefit formula. This Fund includes all assets of the San Mateo County Employees' Retirement Association. All assets of SamCERA are held in this fund.

The *First 5 San Mateo County (First 5) Fund* was established in March 1999 under the authority of the California Children and Families First Act of 1998 and is used to administer receipts and disbursements of California Children and Families First 5 allocations and appropriations, including administrative and overhead costs of the Commission and staff.

The *County Library Fund* is governed by the Board of the San Mateo Joint Powers Authority (JPA). The Board has twelve members, one representative from each of the eleven cities and one from the County Board of Supervisors. The JPA is primarily financed by property taxes and provides library services to eleven cities and all the unincorporated areas of the County.

Proprietary Funds

Internal Service Funds

Internal Service Funds are used to account for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

The *Motor Pool Internal Service Fund* provides vehicle and equipment acquisition, replacement, maintenance, repair, and fuel services to all County agencies. Full service repair facilities are operated in Belmont and Redwood City.

The *Tower Road Construction Fund* provides quality, cost-effective maintenance, repair, and renovation of County facilities to ensure a safe, accessible, efficient, and attractive environment for the public and all County employees. This unit also offers remodeling and craft services beyond the scope of building maintenance to County and other government agencies, as well as capital project management, support, and maintenance services to the lighting districts on a fee for service basis.

Enterprise Funds

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is to have the costs of providing goods or services (including depreciation and amortization) to the general public be financed primarily through user charges on a continuing basis or where the County has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The *San Mateo Medical Center (SMMC) Fund* accounts for the hospital and clinical services provided to county residents. SMMC's revenues are principally fees for patient services, payments from federal and state programs such as Medicare, Medi-Cal, Interfund Revenue, realignment revenues, and subsidies from the General Fund.

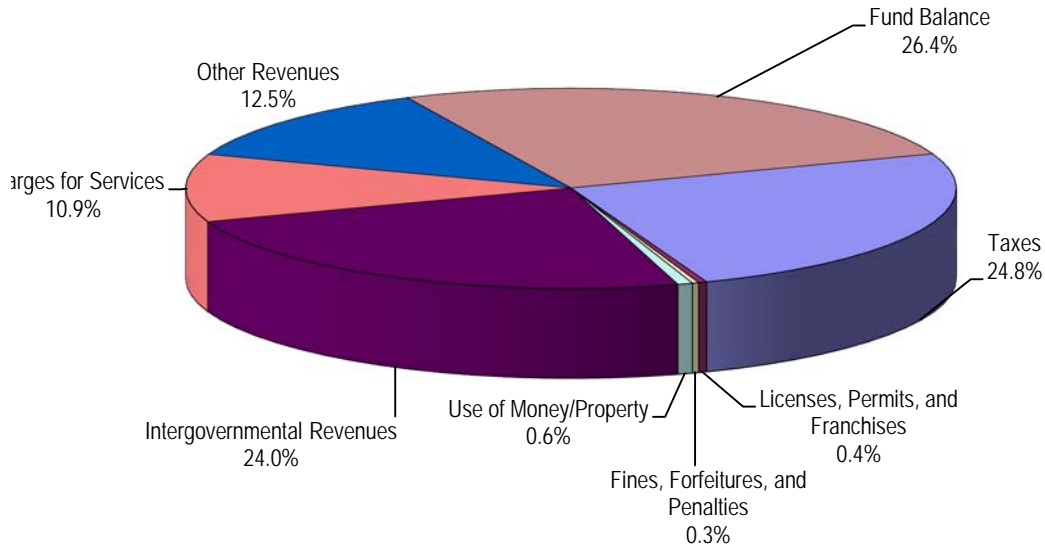
The *Housing Authority Trust Fund* is not maintained by the County, but financial information from the Fund has been entered into the County's budget system so that the Department of Housing's budget displays the Department's total costs of providing housing services. The Housing Authority is a separate legal entity under state law and administered

by the Board of Supervisors as the Housing Authority Board of Commissioners. Funding is primarily provided by the U.S. Department of Housing (HUD) and tenants.

The *Airports Fund* was established to provide for operations and maintenance of the San Carlos and Half Moon Bay aviation facilities. Revenues are derived from facility rental fees and federal aid.

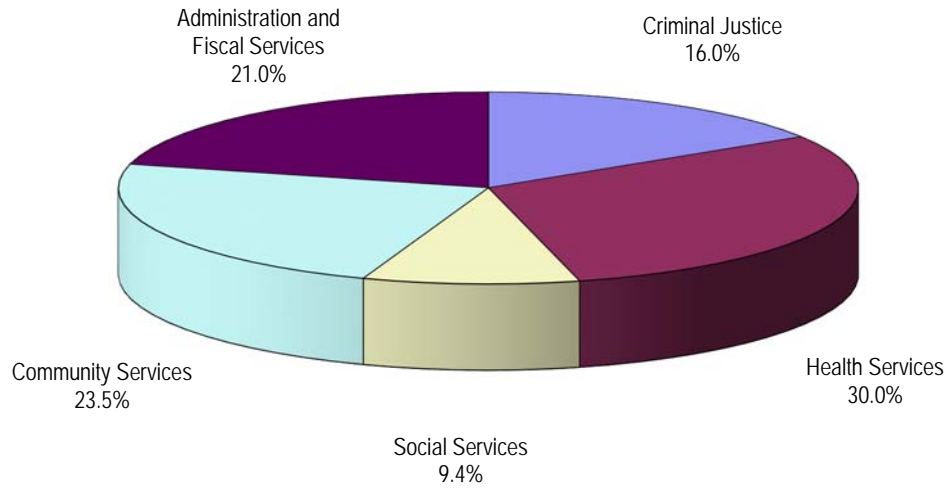
The *Coyote Point Marina Fund* provides and maintains a fully utilized recreational facility for the boating public. Revenues are collected from berth and facility rentals and interest earnings.

All County Funds FY 2017-18 Adopted Sources



Sources of Funds	Adopted FY 2017-18	Percent of Total
Taxes	699,885,834	24.84%
Licenses, Permits, and Franchises	9,958,367	0.35%
Fines, Forfeitures, and Penalties	7,472,526	0.27%
Use of Money and Property	17,790,383	0.63%
Intergovernmental Revenues	676,226,606	24.00%
Charges for Services	308,354,758	10.94%
Interfund Revenue	101,606,337	3.61%
Miscellaneous Revenue	46,569,004	1.65%
Other Financing Sources	204,677,152	7.26%
Fund Balance	745,006,287	26.44%
TOTAL SOURCES	2,817,547,254	100.00%

All County Funds FY 2017-18 Adopted Requirements



Use of Funds	Adopted FY 2017-18	Percent of Total
Criminal Justice	452,032,320	16.04%
Health Services	845,317,847	30.00%
Social Services	265,836,560	9.44%
Community Services	661,429,091	23.48%
Administration and Fiscal Services	592,931,436	21.04%
TOTAL REQUIREMENTS	2,817,547,254	100.00%

County of San Mateo
Total Requirements - All Funds

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
TOTAL REQUIREMENTS							
Criminal Justice	365,859,771	411,411,773	427,382,847	452,032,320	24,649,473	448,176,408	(3,855,912)
Health Services	368,180,970	389,218,696	412,902,072	455,100,265	42,198,193	453,283,169	(1,817,096)
Social Services	200,901,486	204,406,745	262,289,049	265,836,560	3,547,511	256,582,313	(9,254,247)
Community Services	92,974,232	102,975,775	161,843,457	177,886,847	16,043,390	140,618,495	(37,268,352)
Administration and Fiscal	603,138,423	611,503,021	501,713,581	517,487,370	15,773,789	356,168,561	(161,318,809)
Subtotal General Fund	1,631,054,883	1,719,516,010	1,766,131,006	1,868,343,362	102,212,356	1,654,828,946	(213,514,416)
Medical Center Enterprise Fund	308,206,973	323,259,955	322,095,642	360,656,780	38,561,138	364,570,688	3,913,908
Coyote Point Marina Operating Fund	2,587,502	3,033,672	2,537,812	2,980,908	443,096	1,725,287	(1,255,621)
County Airports Fund	5,481,180	8,437,594	8,554,086	10,219,624	1,665,538	6,138,146	(4,081,478)
Special Revenue and Trust Funds	111,437,791	114,926,357	115,215,692	116,441,909	1,226,217	100,268,360	(16,173,549)
Capital Projects Funds	149,260,697	138,935,113	338,655,777	243,886,180	(94,769,597)	245,543,283	1,657,103
Debt Service Fund	49,216,864	81,486,531	74,552,897	75,444,066	891,169	74,365,487	(1,078,579)
Special Districts Funds	98,719,713	103,948,510	99,379,036	109,810,680	10,431,644	85,809,554	(24,001,126)
Internal Service Funds	23,170,601	25,390,578	27,109,296	29,763,745	2,654,449	27,862,531	(1,901,214)
Total Non-General Fund	748,081,322	799,418,310	988,100,238	949,203,892	(38,896,346)	906,283,336	(42,920,556)
Total Requirements - All Funds	2,379,136,205	2,518,934,318	2,754,231,244	2,817,547,254	63,316,010	2,561,112,282	(256,434,972)
Total Sources - All Funds	2,379,136,205	2,518,934,318	2,754,231,244	2,817,547,254	63,316,010	2,561,112,282	(256,434,972)
AUTHORIZED POSITIONS							
Salary Resolution	5,421.0	5,491.00	5,490.0	5,517.0	27.0	5,521.0	4.0
Funded FTE	5,297.7	5,368.4	5,356.4	5,385.0	28.6	5,393.4	8.3

County of San Mateo
All Funds

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	571,375,904	618,352,158	665,748,888	699,885,834	34,136,946	614,107,601	(85,778,233)
Licenses, Permits and Franchises	7,966,879	10,972,287	9,949,674	9,958,367	8,693	10,173,540	215,173
Fines, Forfeitures and Penalties	8,797,360	8,461,103	9,532,815	7,472,526	(2,060,289)	7,472,526	
Use of Money and Property	18,018,516	20,272,260	15,760,840	17,790,383	2,029,543	17,892,289	101,906
Intergovernmental Revenues	546,223,939	581,196,114	568,634,588	676,226,606	107,592,018	672,209,127	(4,017,479)
Charges for Services	282,715,038	294,694,561	340,662,310	308,354,758	(32,307,552)	308,085,424	(269,334)
Interfund Revenue	86,007,712	87,156,915	105,422,701	101,606,337	(3,816,364)	103,928,193	2,321,856
Miscellaneous Revenue	40,522,270	45,401,495	40,706,103	46,569,004	5,862,901	44,190,644	(2,378,360)
Other Financing Sources	138,401,608	147,102,466	294,394,079	204,677,152	(89,716,927)	272,510,966	67,833,814
Total Revenue	1,700,029,226	1,813,609,359	2,050,811,998	2,072,540,967	21,728,969	2,050,570,310	(21,970,657)
Fund Balance	679,106,980	705,324,958	703,419,246	745,006,287	41,587,041	510,541,972	(234,464,315)
TOTAL SOURCES	2,379,136,205	2,518,934,318	2,754,231,244	2,817,547,254	63,316,010	2,561,112,282	(256,434,972)
REQUIREMENTS							
Salaries and Benefits	861,746,811	921,079,524	977,376,610	1,030,450,357	53,073,747	1,047,582,762	17,132,405
Services and Supplies	483,079,986	474,252,226	631,099,389	679,972,040	48,872,651	539,231,664	(140,740,376)
Other Charges	319,494,185	350,886,918	447,861,919	464,248,069	16,386,150	392,457,510	(71,790,559)
Fixed Assets	49,841,265	60,149,158	307,083,092	203,459,402	(103,623,690)	187,503,135	(15,956,267)
Other Financing Uses	141,006,001	137,897,239	247,399,593	241,066,554	(6,333,039)	222,738,136	(18,328,418)
Gross Appropriations	1,855,168,247	1,944,265,064	2,610,820,603	2,619,196,422	8,375,819	2,389,513,207	(229,683,215)
Intrafund Transfers	(185,060,847)	(173,120,492)	(216,422,616)	(206,286,108)	10,136,508	(169,855,224)	36,430,884
Net Appropriations	1,670,107,399	1,771,144,572	2,394,397,987	2,412,910,314	18,512,327	2,219,657,983	(193,252,331)
Contingencies/Dept Reserves	709,028,806	747,789,745	359,833,257	404,636,940	44,803,683	341,454,299	(63,182,641)
TOTAL REQUIREMENTS	2,379,136,205	2,518,934,318	2,754,231,244	2,817,547,254	63,316,010	2,561,112,282	(256,434,972)
AUTHORIZED POSITIONS							
Salary Resolution	5,421.0	5,491.0	5,490.0	5,517.0	27.0	5,521.0	4.0
Funded FTE	5,297.7	5,368.4	5,356.4	5,385.0	28.6	5,393.4	8.3

County of San Mateo
General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	546,257,324	591,529,884	592,986,743	630,137,351	37,150,608	591,143,758	(38,993,593)
Licenses, Permits and Franchises	7,369,089	7,478,821	7,089,603	7,030,866	(58,737)	7,120,456	89,590
Fines, Forfeitures and Penalties	6,826,025	6,810,042	7,074,284	5,984,342	(1,089,942)	5,984,342	
Use of Money and Property	11,837,316	14,108,014	10,386,903	11,769,397	1,382,494	11,877,997	108,600
Intergovernmental Revenues	417,456,796	450,132,704	466,559,486	505,530,833	38,971,347	485,739,557	(19,791,276)
Charges for Services	128,079,277	129,477,498	141,699,427	139,984,666	(1,714,761)	142,569,743	2,585,077
Interfund Revenue	62,948,113	61,869,885	77,855,295	77,236,555	(618,740)	80,019,353	2,782,798
Miscellaneous Revenue	32,968,165	35,255,365	33,649,923	38,411,316	4,761,393	35,932,956	(2,478,360)
Other Financing Sources	849,375	944,488	6,920,034	2,085,000	(4,835,034)	1,401,000	(684,000)
Total Revenue	1,214,591,480	1,297,606,702	1,344,221,696	1,418,170,326	73,948,628	1,361,789,162	(56,381,164)
Fund Balance	416,463,403	421,909,308	421,909,308	450,173,036	28,263,728	293,039,784	(157,133,252)
TOTAL SOURCES	1,631,054,883	1,719,516,010	1,766,131,006	1,868,343,362	102,212,356	1,654,828,946	(213,514,416)
REQUIREMENTS							
Salaries and Benefits	676,821,363	726,972,915	778,623,880	818,038,904	39,415,024	832,115,874	14,076,970
Services and Supplies	341,940,059	325,542,261	478,029,605	516,950,452	38,920,847	382,233,652	(134,716,800)
Other Charges	239,256,020	245,671,347	334,298,046	352,530,884	18,232,838	283,443,956	(69,086,928)
Fixed Assets	8,918,444	21,899,622	31,606,496	19,155,604	(12,450,892)	9,976,074	(9,179,530)
Other Financing Uses	120,042,167	117,483,618	189,419,566	176,038,047	(13,381,519)	130,501,157	(45,536,890)
Gross Appropriations	1,386,978,053	1,437,569,763	1,811,977,593	1,882,713,891	70,736,298	1,638,270,713	(244,443,178)
Intrafund Transfers	(183,442,029)	(170,920,169)	(214,643,674)	(204,446,845)	10,196,829	(168,059,247)	36,387,598
Net Appropriations	1,203,536,023	1,266,649,593	1,597,333,919	1,678,267,046	80,933,127	1,470,211,466	(208,055,580)
Contingencies/Dept Reserves	427,518,860	452,866,417	168,797,087	190,076,316	21,279,229	184,617,480	(5,458,836)
TOTAL REQUIREMENTS	1,631,054,883	1,719,516,010	1,766,131,006	1,868,343,362	102,212,356	1,654,828,946	(213,514,416)
AUTHORIZED POSITIONS							
Salary Resolution	4,258.0	4,320.0	4,318.0	4,345.0	27.0	4,349.0	4.0
Funded FTE	4,205.2	4,270.6	4,256.9	4,285.9	29.0	4,294.3	8.3

Criminal Justice General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	1,413,423	1,842,926	2,069,748	1,982,104	(87,644)	1,746,515	(235,589)
Licenses, Permits and Franchises	15,972	18,388	13,600	13,600		13,600	
Fines, Forfeitures and Penalties	6,467,131	6,536,533	6,895,742	5,779,242	(1,116,500)	5,779,242	
Intergovernmental Revenues	128,504,866	137,199,088	140,054,683	148,030,300	7,975,617	143,126,461	(4,903,839)
Charges for Services	14,967,110	15,181,861	14,576,007	14,767,664	191,657	15,009,178	241,514
Interfund Revenue	4,134,717	2,884,642	3,084,440	2,939,480	(144,960)	2,970,492	31,012
Miscellaneous Revenue	4,172,741	7,362,579	2,049,381	3,935,474	1,886,093	3,858,098	(77,376)
Other Financing Sources	44,669	21,150					
Total Revenue	159,720,629	171,047,168	168,743,601	177,447,864	8,704,263	172,503,586	(4,944,278)
Fund Balance	22,274,005	26,638,620	26,638,620	31,038,854	4,400,234	28,300,064	(2,738,790)
TOTAL SOURCES	181,994,634	197,685,788	195,382,221	208,486,718	13,104,497	200,803,650	(7,683,068)
REQUIREMENTS							
Salaries and Benefits	240,117,413	253,749,343	259,380,377	277,957,847	18,577,470	284,435,953	6,478,106
Services and Supplies	62,551,034	62,684,353	71,098,154	57,448,542	(13,649,612)	53,580,106	(3,868,436)
Other Charges	56,901,238	55,800,113	58,599,861	57,858,450	(741,411)	57,332,034	(526,416)
Fixed Assets	4,216,351	7,395,010	8,703,448	5,924,070	(2,779,378)	2,069,074	(3,854,996)
Other Financing Uses	10,128,868	34,868,378	34,286,010	33,904,043	(381,967)	31,856,237	(2,047,806)
Gross Appropriations	373,914,904	414,497,197	432,067,850	433,092,952	1,025,102	429,273,404	(3,819,548)
Intrafund Transfers	(20,772,619)	(21,318,146)	(22,770,387)	(5,948,569)	16,821,818	(5,269,069)	679,500
Net Appropriations	353,142,285	393,179,052	409,297,463	427,144,383	17,846,920	424,004,335	(3,140,048)
Contingencies/Dept Reserves	12,717,487	18,232,721	18,085,384	24,887,937	6,802,553	24,172,073	(715,864)
TOTAL REQUIREMENTS	365,859,771	411,411,773	427,382,847	452,032,320	24,649,473	448,176,408	(3,855,912)
NET COUNTY COST	183,865,137	213,725,985	232,000,626	243,545,602	11,544,976	247,372,758	3,827,156
AUTHORIZED POSITIONS							
Salary Resolution	1,329.0	1,362.0	1,362.0	1,370.0	8.0	1,374.0	4.0
Funded FTE	1,313.2	1,350.2	1,335.2	1,354.1	18.9	1,362.1	8.0

Health Services
General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	7,125,456	7,194,601	9,968,141	10,160,941	192,800	9,593,775	(567,166)
Licenses, Permits and Franchises	2,045,703	1,996,736	1,998,078	2,004,381	6,303	2,016,131	11,750
Fines, Forfeitures and Penalties	188,531	223,063	160,042	200,100	40,058	200,100	
Use of Money and Property	309,539	362,230	287,775	287,775		287,775	
Intergovernmental Revenues	122,177,005	135,895,869	130,932,914	156,119,046	25,186,132	154,142,408	(1,976,638)
Charges for Services	72,494,624	71,979,980	87,753,234	84,954,294	(2,798,940)	85,065,085	110,791
Interfund Revenue	9,037,595	8,446,918	8,949,003	8,503,683	(445,320)	8,605,844	102,161
Miscellaneous Revenue	22,686,396	21,169,991	26,751,887	30,519,282	3,767,395	28,761,164	(1,758,118)
Total Revenue	236,064,849	247,269,388	266,801,074	292,749,502	25,948,428	288,672,282	(4,077,220)
Fund Balance	3,670,840	7,892,900	7,892,900	12,036,706	4,143,806	9,756,677	(2,280,029)
TOTAL SOURCES	239,735,689	255,162,288	274,693,974	304,786,208	30,092,234	298,428,959	(6,357,249)
REQUIREMENTS							
Salaries and Benefits	162,303,946	173,764,002	188,146,373	204,985,991	16,839,618	208,788,384	3,802,393
Services and Supplies	102,458,628	104,366,595	114,887,525	119,185,596	4,298,071	115,555,728	(3,629,868)
Other Charges	63,963,789	64,001,902	72,885,641	82,694,933	9,809,292	83,707,409	1,012,476
Fixed Assets	238,323	611,320	836,537	650,300	(186,237)	10,000	(640,300)
Other Financing Uses	59,269,426	58,746,263	59,448,124	59,788,223	340,099	58,502,091	(1,286,132)
Gross Appropriations	388,234,112	401,490,082	436,204,200	467,305,043	31,100,843	466,563,612	(741,431)
Intrafund Transfers	(27,710,193)	(20,375,231)	(26,186,592)	(21,698,511)	4,488,081	(21,361,104)	337,407
Net Appropriations	360,523,919	381,114,851	410,017,608	445,606,532	35,588,924	445,202,508	(404,024)
Contingencies/Dept Reserves	7,657,051	8,103,845	2,884,464	9,493,733	6,609,269	8,080,661	(1,413,072)
TOTAL REQUIREMENTS	368,180,970	389,218,696	412,902,072	455,100,265	42,198,193	453,283,169	(1,817,096)
NET COUNTY COST	128,445,281	134,056,409	138,208,098	150,314,057	12,105,959	154,854,210	4,540,153
AUTHORIZED POSITIONS							
Salary Resolution	1,153.0	1,143.0	1,143.0	1,148.0	5.0	1,148.0	
Funded FTE	1,122.2	1,110.7	1,121.7	1,115.1	(6.6)	1,115.4	0.3

Social Services General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	6,101,250	8,659,184	18,017,808	13,788,672	(4,229,136)	12,078,942	(1,709,730)
Intergovernmental Revenues	149,229,097	157,347,149	174,413,758	171,019,125	(3,394,633)	171,155,851	136,726
Charges for Services	2,594,715	1,628,116	3,207,836	2,558,656	(649,180)	2,558,656	
Interfund Revenue	36,207	49,654	30,000	50,000	20,000	50,000	
Miscellaneous Revenue	1,772,792	2,374,733	3,097,980	1,522,882	(1,575,098)	1,677,562	154,680
Total Revenue	159,734,063	170,058,835	198,767,382	188,939,335	(9,828,047)	187,521,011	(1,418,324)
Fund Balance	14,110,938	18,282,476	18,282,476	28,939,140	10,656,664	19,532,048	(9,407,092)
TOTAL SOURCES	173,845,001	188,341,311	217,049,858	217,878,475	828,617	207,053,059	(10,825,416)
REQUIREMENTS							
Salaries and Benefits	106,391,400	106,700,192	118,215,512	122,141,836	3,926,324	124,582,061	2,440,225
Services and Supplies	55,664,515	56,110,790	87,355,403	82,177,146	(5,178,257)	76,851,220	(5,325,926)
Other Charges	57,343,541	54,114,616	76,821,805	72,398,565	(4,423,240)	67,500,087	(4,898,478)
Fixed Assets	132,123	7,940	100,000		(100,000)		
Other Financing Uses	1,221,646	1,146,149	1,223,063	1,176,183	(46,880)	1,176,921	738
Gross Appropriations	220,753,225	218,079,688	283,715,783	277,893,730	(5,822,053)	270,110,289	(7,783,441)
Intrafund Transfers	(27,698,683)	(24,982,224)	(32,736,016)	(31,589,227)	1,146,789	(31,623,171)	(33,944)
Net Appropriations	193,054,542	193,097,463	250,979,767	246,304,503	(4,675,264)	238,487,118	(7,817,385)
Contingencies/Dept Reserves	7,846,944	11,309,282	11,309,282	19,532,057	8,222,775	18,095,195	(1,436,862)
TOTAL REQUIREMENTS	200,901,486	204,406,745	262,289,049	265,836,560	3,547,511	256,582,313	(9,254,247)
NET COUNTY COST	27,056,486	16,065,434	45,239,191	47,958,085	2,718,894	49,529,254	1,571,169
AUTHORIZED POSITIONS							
Salary Resolution	848.0	849.0	849.0	844.0	(5.0)	844.0	
Funded FTE	846.6	848.7	847.6	843.7	(3.9)	843.7	

Community Services
General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	6,100,848	19,201,408	42,967,244	49,879,291	6,912,047	22,512,500	(27,366,791)
Licenses, Permits and Franchises	4,866,802	5,009,668	4,637,938	4,570,335	(67,603)	4,643,768	73,433
Fines, Forfeitures and Penalties	29,006	29,211	18,500	5,000	(13,500)	5,000	
Use of Money and Property	1,512,826	1,274,137	1,016,477	1,084,989	68,512	1,099,799	14,810
Intergovernmental Revenues	10,944,302	9,314,287	15,181,743	16,344,008	1,162,265	12,545,191	(3,798,817)
Charges for Services	11,082,253	12,108,299	11,505,985	12,757,468	1,251,483	13,124,906	367,438
Interfund Revenue	29,173,681	30,698,538	39,257,755	38,704,931	(552,824)	41,764,854	3,059,923
Miscellaneous Revenue	2,270,790	2,098,943	918,138	686,549	(231,589)	651,489	(35,060)
Other Financing Sources	804,714	910,788	2,170,034	2,085,000	(85,034)	1,401,000	(684,000)
Total Revenue	66,785,222	80,645,280	117,673,814	126,117,571	8,443,757	97,748,507	(28,369,064)
Fund Balance	8,789,859	15,448,388	15,448,388	19,212,008	3,763,620	9,693,860	(9,518,148)
TOTAL SOURCES	75,575,081	96,093,668	133,122,202	145,329,579	12,207,377	107,442,367	(37,887,212)
REQUIREMENTS							
Salaries and Benefits	58,386,043	62,405,052	72,765,819	77,042,558	4,276,739	77,564,976	522,418
Services and Supplies	28,624,438	33,787,372	64,823,219	62,050,864	(2,772,355)	48,400,867	(13,649,997)
Other Charges	31,241,288	42,111,515	59,957,898	76,122,655	16,164,757	53,746,740	(22,375,915)
Fixed Assets	2,476,669	3,296,042	6,814,606	5,940,815	(873,791)	2,200,000	(3,740,815)
Other Financing Uses	993,923	978,564	1,101,665	1,130,034	28,369	1,136,469	6,435
Gross Appropriations	121,722,361	142,578,546	205,463,207	222,286,926	16,823,719	183,049,052	(39,237,874)
Intrafund Transfers	(41,277,400)	(46,896,276)	(50,181,689)	(52,601,810)	(2,420,121)	(49,902,133)	2,699,677
Net Appropriations	80,444,961	95,682,270	155,281,518	169,685,116	14,403,598	133,146,919	(36,538,197)
Contingencies/Dept Reserves	12,529,271	7,293,505	6,561,939	8,201,731	1,639,792	7,471,576	(730,155)
TOTAL REQUIREMENTS	92,974,232	102,975,775	161,843,457	177,886,847	16,043,390	140,618,495	(37,268,352)
NET COUNTY COST	17,399,152	6,882,107	28,721,255	32,557,268	3,836,013	33,176,128	618,860
AUTHORIZED POSITIONS							
Salary Resolution	421.0	437.0	435.0	447.0	12.0	447.0	
Funded FTE	419.0	433.9	426.5	439.1	12.6	439.1	

Administration and Fiscal Services General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	525,516,346	554,631,764	519,963,802	554,326,343	34,362,541	545,212,026	(9,114,317)
Licenses, Permits and Franchises	440,612	454,029	439,987	442,550	2,563	446,957	4,407
Fines, Forfeitures and Penalties	141,357	21,235					
Use of Money and Property	10,014,951	12,471,647	9,082,651	10,396,633	1,313,982	10,490,423	93,790
Intergovernmental Revenues	6,601,525	10,376,311	5,976,388	14,018,354	8,041,966	4,769,646	(9,248,708)
Charges for Services	26,940,574	28,579,242	24,656,365	24,946,584	290,219	26,811,918	1,865,334
Interfund Revenue	20,565,913	19,790,133	26,534,097	27,038,461	504,364	26,628,163	(410,298)
Miscellaneous Revenue	2,065,445	2,249,119	832,537	1,747,129	914,592	984,643	(762,486)
Other Financing Sources	(7)	12,550	4,750,000		(4,750,000)		
Total Revenue	592,286,718	628,586,032	592,235,827	632,916,054	40,680,227	615,343,776	(17,572,278)
Fund Balance	367,617,761	353,646,924	353,646,924	358,946,328	5,299,404	225,757,135	(133,189,193)
TOTAL SOURCES	959,904,479	982,232,956	945,882,751	991,862,382	45,979,631	841,100,911	(150,761,471)
REQUIREMENTS							
Salaries and Benefits	109,622,561	130,354,326	140,115,799	135,910,672	(4,205,127)	136,744,500	833,828
Services and Supplies	92,641,444	68,593,152	139,865,304	196,088,304	56,223,000	87,845,731	(108,242,573)
Other Charges	29,806,164	29,643,201	66,032,841	63,456,281	(2,576,560)	21,157,686	(42,298,595)
Fixed Assets	1,854,979	10,589,309	15,151,905	6,640,419	(8,511,486)	5,697,000	(943,419)
Other Financing Uses	48,428,303	21,744,263	93,360,704	80,039,564	(13,321,140)	37,829,439	(42,210,125)
Gross Appropriations	282,353,451	260,924,250	454,526,553	482,135,240	27,608,687	289,274,356	(192,860,884)
Intrafund Transfers	(65,983,135)	(57,348,293)	(82,768,990)	(92,608,728)	(9,839,738)	(59,903,770)	32,704,958
Net Appropriations	216,370,317	203,575,957	371,757,563	389,526,512	17,768,949	229,370,586	(160,155,926)
Contingencies/Dept Reserves	386,768,107	407,927,064	129,956,018	127,960,858	(1,995,160)	126,797,975	(1,162,883)
TOTAL REQUIREMENTS	603,138,423	611,503,021	501,713,581	517,487,370	15,773,789	356,168,561	(161,318,809)
NET COUNTY COST	(356,797,071)	(370,761,518)	(444,169,170)	(474,375,012)	(30,205,842)	(484,932,350)	(10,557,338)
AUTHORIZED POSITIONS							
Salary Resolution	507.0	529.0	529.0	536.0	7.0	536.0	
Funded FTE	504.3	527.0	525.9	534.0	8.1	534.0	

County of San Mateo

All FUNDS

FY 2017-19 Authorized Position Summary

Agency/Budget Unit/Fund	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
General Fund							
Criminal Justice							
Sheriff's Office	772	803	803	811	8	811	0
Probation Department	415	415	415	415	0	415	0
District Attorney's Office	129	131	131	131	0	135	4
Coroner's Office	13	13	13	13	0	13	0
Health Services							
Health Administration	24	24	24	24	0	24	0
Health Coverage Unit	32	31	31	31	0	31	0
Public Health, Policy and Planning	98	106	106	106	0	106	0
Health IT	19	19	19	19	0	19	0
Emergency Medical Services	9	9	9	9	0	9	0
Aging and Adult Services	142	142	142	142	0	142	0
Environmental Health Services	80	80	80	80	0	80	0
Behavioral Health and Recovery Services	464	471	471	471	0	471	0
Family Health Services	187	183	183	183	0	183	0
Correctional Health Services	98	78	78	83	5	83	0
Social Services							
Human Services Agency	768	769	769	766	(3)	768	0
Department of Child Support Services	80	80	80	78	(2)	78	0
Community Services							
Planning and Building	55	56	56	56	0	56	0
Local Agency Formation Commission	1	1	1	1	0	1	0
Parks Department	64	68	68	68	0	68	0
Office of Sustainability	16	16	15	16	1	16	0
Public Works Administrative Services	34	36	36	36	0	36	0
Public Works Engineering Services	23	22	22	21	(1)	21	0
Public Works Facilities Services	111	111	111	111	0	111	0
Public Works Vehicle and Equipment Services	1	1	1	1	0	1	0
Public Works Utilities	12	12	12	13	1	13	0
Real Property Services	4	4	4	4	0	4	0
Agricultural Commissioner/Sealer	30	30	30	30	0	30	0
Public Safety Communications	59	66	65	74	9	74	0
Department of Housing	11	14	14	16	2	16	0

Agency/Budget Unit/Fund	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
Administration and Fiscal							
Board of Supervisors	22	22	22	22	0	22	0
County Manager/Clerk of the Board	24	32	32	33	1	33	0
Workforce Economic Development	0	0	0	0	0	0	0
Assessor-County Clerk-Recorder	121	121	121	126	5	126	0
Controller's Office	46	46	46	46	0	46	0
Treasurer-Tax Collector	61	61	61	60	(1)	60	0
County Counsel	43	45	45	45	0	45	0
Human Resources Department	70	71	71	713	2	73	0
Information Services Department	120	131	131	131	0	131	0
Total General Fund	4,258	4,320	4,318	4,345	27	4,349	4
Non-General Fund							
Special Revenue and Trust Funds							
Road Fund	77	77	77	77	0	77	0
Half-Cent Transpiration Fund	0	0	0	0	0	0	0
Solid Waste Fund	9	0	0	0	0	0	0
Waste Management	5	5	6	6	0	6	0
Enterprise Fund							
Coyote Point Marina Operating Fund	3	3	3	3	0	3	0
County Airports Fund	9	9	9	9	0	9	0
Medical Center Enterprise Fund	1,038	1,046	1,046	1,046	0	1,046	0
Special Districts Funds							
Sewer District Maintenance Fund	8	8	8	8	0	8	0
Internal Service Funds							
Motor Pool Internal Service Fund	13	13	13	13	0	13	0
Construction Services Fund	10	10	10	10	0	10	0
Total Non-General Fund	1,163	1,172	1,172	1,172	0	1,172	0
Total All County Funds	5,421	5,491	5,490	5,517	27	5,521	4
Non-County Funds (Information Only)							
First 5 San Mateo County	8	8	8	8	0	8	0
Retirement (<i>SamCERA</i>)	24	24	24	24	0	24	0
Housing Authority Fund	46	47	46	47	1	47	0
County Library	121	121	121	122	1	122	0
All Positions	5,620	5,691	5,689	5,718	29	5,722	4

Budget Units (Appropriation Authority Level)

The following schedule on the next three pages lists the budget units that require a separate legal appropriation from the Board of Supervisors.

BUDGETS	Budget Unit Number	Budget Unit Level
CRIMINAL JUSTICE		
Sheriff's Office	3000B	Department
Message Switch	1940B	Department
Probation Department	3200B	Department
District Attorney's Office	2510B	Department
Private Defender Program	2800B	Department
County Support of the Courts	2700B	Department
Coroner's Office	3300B	Department
HEALTH SERVICES		
Health Administration	5500B	Division
Health Coverage Unit	5510B	Division
Public Health, Policy and Planning	5550B	Division
Health IT	5560B	Division
Emergency Medical Services GF	5600B	Division
Emergency Medical Services-Trust Fund	5630B	Fund
Aging and Adult Services	5700B	Division
IHSS Public Authority	5800B	Fund
IHSS Public Authority GF	6900B	Division
Environmental Health Services	5900B	Division
Behavioral Health and Recovery Services	6100B	Division
Family Health Services	6240B	Division
Correctional Health Services	6300B	Division
San Mateo Medical Center	6600B	Division
Contributions to Medical Center	5850B	Department
First 5 San Mateo County (Information Only)	1950B	Department
SOCIAL SERVICES		
Human Services Agency	7000D	Department
Department of Child Support Services	2600B	Department
COMMUNITY SERVICES		
Planning and Building	3800B	Department
Local Agency Formation Commission (LAFCo)	3570B	Department
Parks Administration	3900B	Department

BUDGETS	Budget Unit Number	Budget Unit Level
COMMUNITY SERVICES cont.		
Fish and Game	3950B	Fund
Parks Acquisition and Development	3970B	Fund
Coyote Point Marina	3980B	Division
County Library (Information Only)	3700B	Department
Office of Sustainability	4000B	Division
Solid Waste Management - OOS	4060B	Division
County Service Areas - OOS	4070B	Division
Public Works - Administrative Services	4510B	Division
Public Works - Engineering Services	4600B	Division
Public Works - Facilities Services	4730B	Division
Public Works - Road Construction and Operations	4520B	Division
Public Works - Construction Service	4740B	Division
Public Works - Vehicle and Equipment Services	4760B	Division
Public Works - Waste Management	4820B	Division
Public Works - Utilities	4840B	Division
Public Works - Airports	4850B	Division
Capital Projects	8500D	Fund
Accumulated Capital Outlay Fund	8200B	Fund
Courthouse Construction Fund	8300B	Fund
Criminal Justice Construction Fund	8400B	Fund
Other Capital Construction Fund	8450D	Fund
Real Property Services	1220B	Division
Agricultural Commissioner / Sealer	1260B	Division
Public Safety Communications	1240B	Division
Structural Fire Special Revenue Fund	3550B	Fund
Fire Protection Services	3580B	Department
County Service Area #1	3560B	Fund
Housing and Community Development	7920P	Division
Housing Authority (Information Only)	7930P	Division
ADMINISTRATION AND FISCAL SERVICES		
Board of Supervisors	1100B	Department
County Manager/Clerk of the Board	1200B	Department
Assessor-County Clerk-Recorder	1300B	Department
Controller's Office	1400B	Department
Treasurer-Tax Collector	1500B	Department
Retirement Office (Information Only)	2000B	Department

BUDGETS	Budget Unit Number	Budget Unit Level
ADMINISTRATION AND FISCAL SERVICES cont.		
County Counsel's Office	1600B	Department
Human Resources Department	1700B	Department
Shared Services	1780B	Division
Information Services Department	1800B	Department
Grand Jury	1920B	Department
Non-Departmental Services	8000B	Department
Debt Service Fund	8900B	Fund

The County Budget Process

Pursuant to the County Budget Act (Government Code, Sections 29000 to 29144) and the Ralph M. Brown Act (Government Code, Sections 54950 to 54963), the San Mateo County Board of Supervisors adopts the budget each year in September and the County presents the Adopted Budget to the State Controller's Office by December 1. The County follows what is known as the two-step model for adopting the annual County budget. Under this model, the Board of Supervisors first approves an interim budget (referenced in the County Budget Act as the "Recommended Budget") by June 30 and then formally adopts the budget by October 2.

In the spring of 2013, the County of San Mateo implemented a two-year budget process to improve financial planning and create more time for performance improvement efforts in the second year. See below for more information on the stages of the County's two-year budget process. Budgets can be found on the County's Budget Central website (www.smcgov.org/budget).

Year 1 of the Two-Year Budget Cycle¹

Recommended Budget and Preliminary Recommended Budget

Every odd numbered year (e.g., 2013, 2015, 2017, etc.) in June, the County Manager presents the Board of Supervisors with the proposed spending plans for the next two fiscal years. Prior to the June Budget Hearings, the Year 1 budget (i.e., FY 2017-18) is known as the "Recommended Budget", whereas the Year 2 budget (i.e., FY 2018-19) is called the "Preliminary Recommended Budget".

Approved Recommended Budget

In accordance with the two-step model for adopting the annual County budget, the Board must approve the Year 1 Recommended Budget by June 30. The Board satisfies this requirement at the conclusion of the June Budget Hearings. During these hearings, the Board also receives the Year 2 Preliminary Recommended Budget.

At the June Budget Hearings, the Board considers not only the Year 1 Recommended Budget and the Year 2 Preliminary Recommended Budget, but also any revisions that were made since the budgets were published in early June (aka "June Revisions"). The June Revisions generally consist of adjustments that did not make the Recommended and Preliminary Recommended Budgets, but need to be included in said budgets, especially in the Year 1 budget so County departments have the authority to spend from July to September (i.e., July – September, 2017).

Adopted Budget and Recommended Budget

As mentioned above, the Board is required to adopt the County's Year 1 budget by October 2. Typically, the Board adopts the County's Year 1 budget at its September Budget Hearing in late September.

At the September Budget Hearing, September Revisions are presented to the Board for approval. September Revisions represent final budget changes to the Year 1 Recommended Budget and adjustments that need to be made to the Year 2 Preliminary Recommended Budget. At the conclusion of the September Budget Hearing, once the Board adopts the Year 1 budget, it is referenced as the Year 1 Adopted Budget (i.e., FY 2017-18 Adopted Budget). Similarly, once the Board receives the Year 2 budget with revisions, it becomes known as the Year 2 Recommended Budget (i.e., FY 2018-19 Recommended Budget).

Year 2 of the Two-Year Budget Cycle¹

Year 1 Final Budget

The Year 1 budget is considered final after June 30 of the following even numbered year (e.g., 2014, 2016, 2018, etc.); the Final Budget is the Adopted Budget with all revisions made during the fiscal year (i.e., FY 2017-18 Final Budget).

Recommended, Approved Recommended, Adopted, and Final Year 2 Budget

Prior to June 30 in every even numbered year, the County Manager presents the Board with the Year 2 Recommended Budget (i.e., FY 2018-19 Recommended Budget). This budget incorporates any additional adjustments since the prior year's September Budget Hearing. The Year 2 budget then follows the same progression as the Year 1 budget, except it commences in an even numbered year. The Year 2 budget is approved by the Board by June 30, the Board adopts the Year 2 budget by October 2, and the budget becomes final after June 30 of the following odd numbered year.

¹At all stages, the County budget is balanced (i.e., funding sources equal financing uses).

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CRIMINAL JUSTICE

COUNTY OF SAN MATEO FY 2017-18

ADOPTED BUDGET



County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Measure K

Controller's Schedules

Glossary of Budget Terms



SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

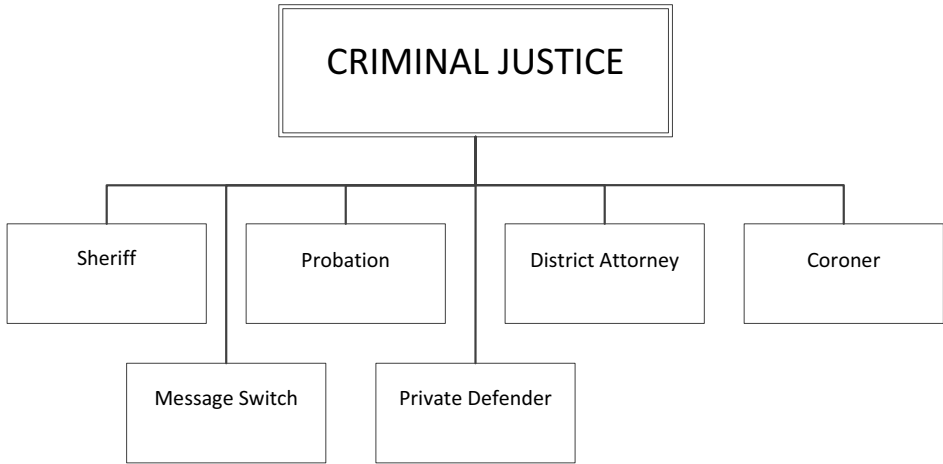
The highest standards
of public service

A common vision
of responsiveness

The highest standards
of ethical conduct

Treating people with respect
and dignity

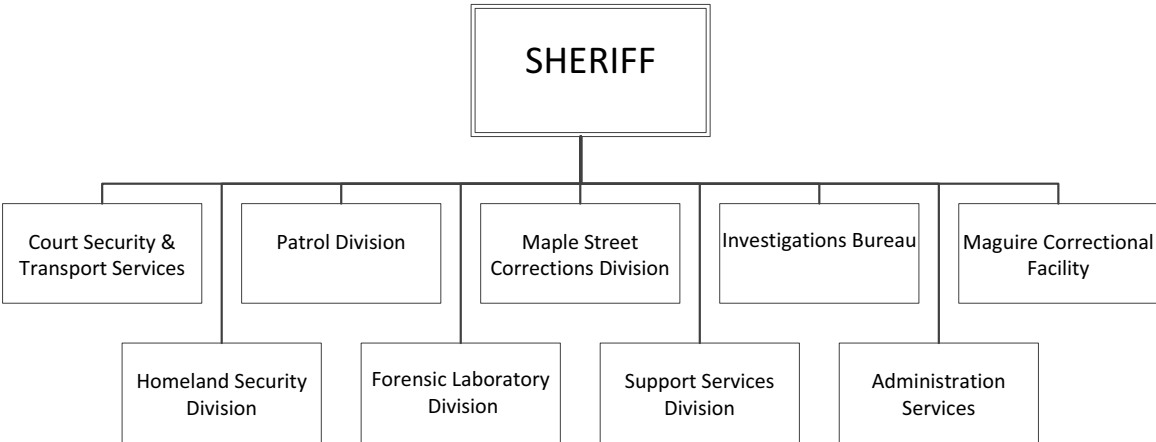




Criminal Justice FY 2017-18 and 2018-19 All Funds Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
General Fund Budgets							
Sheriff's Office	203,657,309	247,764,881	253,847,916	270,100,802	16,252,886	270,389,820	289,018
Message Switch	1,431,244	1,245,517	1,276,305	1,337,824	61,519	1,280,474	(57,350)
Probation Department	85,472,562	86,578,155	90,270,783	97,683,766	7,412,983	93,678,390	(4,005,376)
District Attorney's Office	31,841,336	32,805,462	36,226,211	39,298,743	3,072,532	39,366,507	67,764
Private Defender Program	20,068,201	19,930,776	21,432,055	18,934,549	(2,497,506)	18,935,188	639
County Support of the Courts	20,553,290	19,835,589	21,032,326	21,041,850	9,524	21,045,195	3,345
Coroner's Office	2,835,828	3,251,393	3,297,251	3,634,786	337,535	3,480,834	(153,952)
Total General Fund	365,859,771	411,411,773	427,382,847	452,032,320	24,649,473	448,176,408	(3,855,912)
Total Requirements	365,859,771	411,411,773	427,382,847	452,032,320	24,649,473	448,176,408	(3,855,912)
Total Sources	181,994,634	197,685,788	195,382,221	208,486,718	13,104,497	200,803,650	(7,683,068)
Net County Cost	183,865,137	213,725,985	232,000,626	243,545,602	11,544,976	247,372,758	3,827,156
AUTHORIZED POSITIONS							
Salary Resolution	1,329.0	1,362.0	1,362.0	1,370.0	8.0	1,374.0	4.0
Funded FTE	1,313.2	1,350.2	1,335.2	1,354.1	18.9	1,362.1	8.0

Sheriff's Office



Sheriff's Office (3000B)

The San Mateo County Sheriff's Office protects life and property and preserves the public peace.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	761,790	815,799	815,332	892,997	77,665	837,534	(55,463)
Licenses, Permits and Franchises	4,256	6,222	2,100	2,100		2,100	
Fines, Forfeitures and Penalties	401,065	537,464	293,636	293,636		293,636	
Intergovernmental Revenues	78,871,922	86,058,328	91,644,164	95,518,084	3,873,920	95,986,906	468,822
Charges for Services	10,603,215	10,886,714	10,101,054	10,721,331	620,277	10,962,845	241,514
Interfund Revenue	3,661,034	2,878,967	3,081,521	2,937,108	(144,413)	2,968,120	31,012
Miscellaneous Revenue	2,311,540	5,014,099	742,597	2,022,088	1,279,491	2,021,883	(205)
Other Financing Sources	44,669	21,150					
Total Revenue	96,659,492	106,218,742	106,680,404	112,387,344	5,706,940	113,073,024	685,680
Fund Balance	13,058,131	15,847,194	15,847,194	18,865,358	3,018,164	17,496,485	(1,368,873)
TOTAL SOURCES	109,717,623	122,065,936	122,527,598	131,252,702	8,725,104	130,569,509	(683,193)
REQUIREMENTS							
Salaries and Benefits	153,692,603	165,190,918	165,889,487	178,928,409	13,038,922	182,487,903	3,559,494
Services and Supplies	15,354,769	16,003,266	21,050,146	27,231,787	6,181,641	25,049,656	(2,182,131)
Other Charges	25,362,478	24,687,634	26,055,409	23,788,837	(2,266,572)	24,235,280	446,443
Fixed Assets	1,219,018	3,760,344	4,226,333	2,069,074	(2,157,259)	2,069,074	
Other Financing Uses	2,336,834	28,285,943	27,703,839	27,302,527	(401,312)	25,239,627	(2,062,900)
Gross Appropriations	197,965,703	237,928,105	244,925,214	259,320,634	14,395,420	259,081,540	(239,094)
Intrafund Transfers	(1,621,328)	(2,472,806)	(3,386,880)	(5,144,996)	(1,758,116)	(4,466,884)	678,112
Net Appropriations	196,344,375	235,455,299	241,538,334	254,175,638	12,637,304	254,614,656	439,018
Contingencies/Dept Reserves	7,312,934	12,309,582	12,309,582	15,925,164	3,615,582	15,775,164	(150,000)
TOTAL REQUIREMENTS	203,657,309	247,764,881	253,847,916	270,100,802	16,252,886	270,389,820	289,018
NET COUNTY COST	93,939,686	125,698,945	131,320,318	138,848,100	7,527,782	139,820,311	972,211
AUTHORIZED POSITIONS							
Salary Resolution	772.0	803.0	803.0	811.0	8.0	811.0	
Funded FTE	767.4	798.4	787.4	802.2	14.8	806.2	4.0

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures & Administrative Services (3011P)				
Percent of Performance Goals Met	97%	94%	94%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better	95%	90%	100%	90%
County Jail Population per 100,000 Adults				
- San Mateo County	156	170	190	189
- Contra Costa County	169	182		
- Santa Clara County	286	269		
- Alameda County	247	231		
- Ventura County	282	287		
- All California Counties	278	275		
Percent of Employees Rating Working for the County as Very Good	81%	85%	85%	80.9%
Percent of Employee Evaluations Completed Annually	98%	92%	94%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement ¹	71%	82%	95%	90%
Support Services Division (3013P)				
Total Number of STC/POST Training Hours Received	37,389	54,534	77,168	20,000
Total Unified Crime Report Crimes (Violent and Property) ²	2,831	3,285	3,244	---
Percent of New Hires who are Female and/or Minority Officers	68%	72%	81%	50%
Forensic Laboratory (3017P)				
Sexual Assault Kits Analyzed with Qualifying DNA Profiles Entered into CODIS Average Days ³	---	85	90	120
Percent of Customers Rating Laboratory Services as Good or Better	100%	98%	95%	90%
Number of Positive Associations or New Suspects Identified through Forensic Analysis in AFIS, CODIS, and NIBIN	216	217	220	180

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Patrol Bureau (3051P)				
Average Response Time for Priority One Calls (Emergency Calls, Armed Robbery, Major In-Progress Calls) for Urban/Rural Areas (in Minutes)	5.55	5.04	5.17	8:00
Number of Life Endangering Interventions on Railway System	39	42	36	35
Percent of Domestic Violence Calls Successfully Referred to Interventions Programs (such as CORA)	100%	100%	100%	100%
Investigations Bureau (3053P)				
Number of Cases Investigated	6,440	6,434	7,468	6,000
Total Average Investigations Caseload per Investigator	302	402	356	300
Annual Clearance Rates of Violent Crimes (Criminal Homicide, Rape, Robbery, Assault) for Unincorporated Areas and Contract Cities.	51%	52%	55%	50%
Homeland Security Divison (3055P)				
Percent of Emergency Incidents Responded to within One Hour	100%	100%	100%	100%
Number of Bomb Squad Call-Outs where a Suspicious Device is Located and Rendered Safe	35	42	45	42
Dollar Value Saved by Use of Volunteers	\$727,631	\$795,601	\$3,129,540	\$3,000,000
Maguire Correctional Facility (3101P)				
Number of Inmates Assessed with the Correctional Assessment and Intervention System (CAIS) Tool	507	774	914	750
Percent of Inmates who Work with an In-Custody Case Manager	64%	67%	69%	60%
Number of Persons Booked into Custody ²	15,054	15,194	14,614	---
Maple Street Corrections Division (3150P)				
Percent of Inmates Assigned to Minimum Security Facilities Participating in Programs	24%	17%	20%	19%

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Number of Community Service Hours Performed by Sheriff's Work Program	167,696	108,320	115,984	112,000
Dollar Value of Community Service Work Performed by Work Crews	\$1,341,568	\$856,550	\$927,872	\$900,000
Court Security and Transportation (3158P)				
Number of Inmates Transported Annually per Deputy	2,354	2,123	2,575	2,000
Number of Staff and Public Injuries During Transportation Details	0	0	0	0
Number of Temporary Restraining Orders (TROs) Filed ²	741	591	602	---

¹ Peace Officers Standards and Training, and Standards and Training for Corrections for sworn staff, is at 100%.

² Only actuals are reported for this measure.

³ New measure for FY 2015-16

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Message Switch (1940B)

The mission of the San Mateo County Message Switch System (MSS) is to serve over 30 user agencies, including County criminal justice departments, City police departments, and State, Federal, and specialized law enforcement bodies by providing a specialized computer and communications network that electronically moves "messages" (inquiries, responses, and information bulletins) to and from major criminal justice and related law enforcement data bases maintained by San Mateo County, other Counties, State of California, State of Oregon, and Federal law enforcement agencies.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

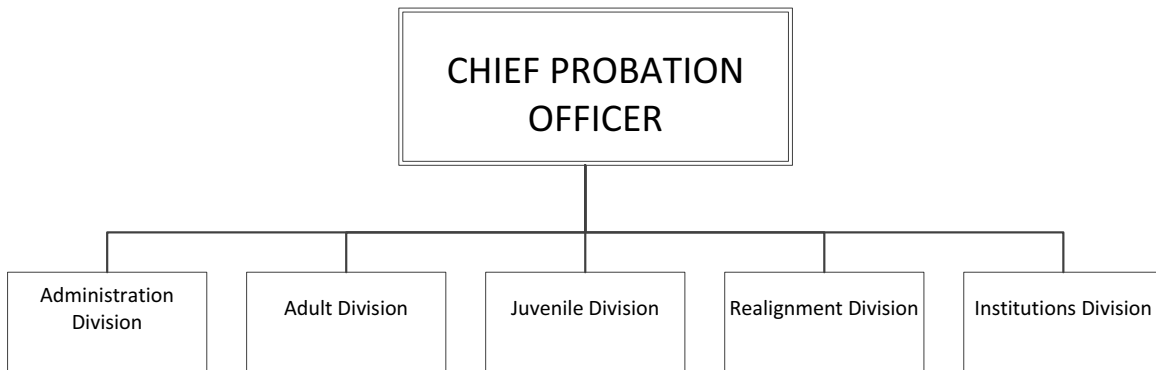
	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Charges for Services	503,364	492,039	522,828	489,607	(33,221)	489,607	
Interfund Revenue	2,923	2,920	2,919	2,372	(547)	2,372	
Total Revenue	506,287	494,959	525,747	491,979	(33,768)	491,979	
Fund Balance	924,957	750,558	750,558	845,845	95,287	788,495	(57,350)
TOTAL SOURCES	1,431,244	1,245,517	1,276,305	1,337,824	61,519	1,280,474	(57,350)
REQUIREMENTS							
Services and Supplies	596,477	365,100	505,569	531,673	26,104	474,323	(57,350)
Other Charges	264,368	230,203	267,860	210,508	(57,352)	210,508	
Fixed Assets	21,946						
Gross Appropriations	882,792	595,303	773,429	742,181	(31,248)	684,831	(57,350)
Intrafund Transfers	(202,105)	(195,631)	(195,632)	(182,652)	12,980	(182,652)	
Net Appropriations	680,687	399,672	577,797	559,529	(18,268)	502,179	(57,350)
Contingencies/Dept Reserves	750,558	845,845	698,508	778,295	79,787	778,295	
TOTAL REQUIREMENTS	1,431,244	1,245,517	1,276,305	1,337,824	61,519	1,280,474	(57,350)

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Number of Unplanned Outages	0	0	0	0

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Probation Department



Probation Department (3200B)

The mission of the San Mateo County Probation Department is to enhance community safety, reduce crime, and assist the victims of crime through offender accountability and rehabilitation.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

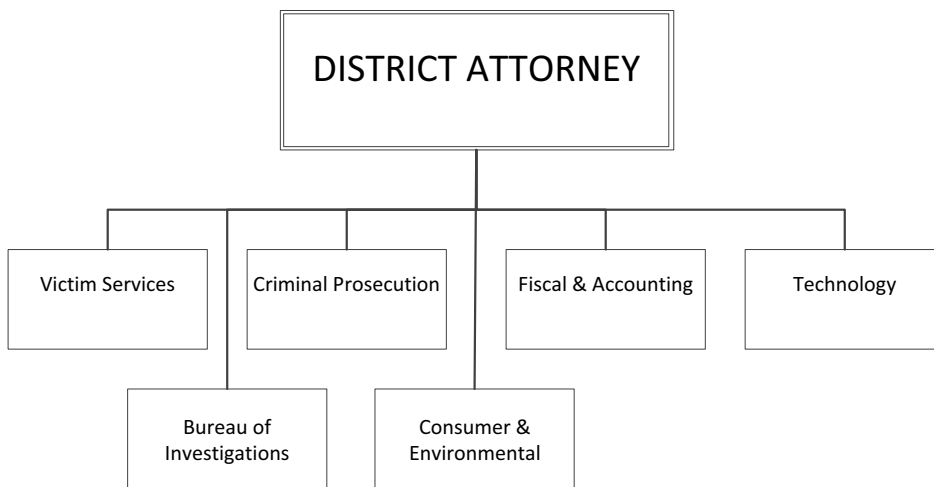
	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	27,897	35,561	75,000		(75,000)		
Fines, Forfeitures and Penalties	19,337	18,139	16,566	16,566		16,566	
Intergovernmental Revenues	35,263,849	35,040,991	33,083,250	37,094,547	4,011,297	32,510,359	(4,584,188)
Charges for Services	1,577,687	1,683,070	1,481,722	1,395,805	(85,917)	1,395,805	
Interfund Revenue	3,173	2,755					
Miscellaneous Revenue	293,859	381,256	113,425	243,494	130,069	243,494	
Total Revenue	37,185,802	37,161,772	34,769,963	38,750,412	3,980,449	34,166,224	(4,584,188)
Fund Balance	5,070,697	6,391,810	6,391,810	5,716,028	(675,782)	4,403,461	(1,312,567)
TOTAL SOURCES	42,256,499	43,553,582	41,161,773	44,466,440	3,304,667	38,569,685	(5,896,755)
REQUIREMENTS							
Salaries and Benefits	58,579,281	59,771,303	61,783,079	66,385,137	4,602,058	67,964,817	1,579,680
Services and Supplies	23,474,580	23,426,941	24,099,056	6,675,827	(17,423,229)	5,919,783	(756,044)
Other Charges	9,709,591	9,830,075	10,126,832	11,191,638	1,064,806	10,206,221	(985,417)
Fixed Assets	2,949,194	3,594,589	4,477,115	3,854,996	(622,119)		(3,854,996)
Other Financing Uses	7,556,660	6,363,552	6,363,552	6,364,037	485	6,375,438	11,401
Gross Appropriations	102,269,306	102,986,460	106,849,634	94,471,635	(12,377,999)	90,466,259	(4,005,376)
Intrafund Transfers	(18,829,256)	(18,440,817)	(18,611,363)	(132,948)	18,478,415	(132,948)	
Net Appropriations	83,440,050	84,545,643	88,238,271	94,338,687	6,100,416	90,333,311	(4,005,376)
Contingencies/Dept Reserves	2,032,512	2,032,512	2,032,512	3,345,079	1,312,567	3,345,079	
TOTAL REQUIREMENTS	85,472,562	86,578,155	90,270,783	97,683,766	7,412,983	93,678,390	(4,005,376)
NET COUNTY COST	43,216,063	43,024,573	49,109,010	53,217,326	4,108,316	55,108,705	1,891,379
AUTHORIZED POSITIONS							
Salary Resolution	415.0	415.0	415.0	415.0		415.0	
Funded FTE	405.6	409.7	405.6	409.7	4.1	409.7	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures & Administrative Services (3211P)				
Percent of Performance Goals Met	85%	85%	86%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better	90%	90%	70%	90%
Cost per Capita	\$103	\$96	\$121	\$111
Percent of Employees Rating Working for the County as Very Good	33%	70%	55%	80.9%
Percent of Employee Evaluations Completed Annually	50%	51%	52%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement ¹	---	86%	100%	90%
Adult Services (3227P)				
Percent of Adult Probationers Completing Probation without a New Law Violation	69%	78%	78%	69%
Percent of Reports Submitted to the Court within Established Timeframe	98%	98%	95%	98%
Percent of Realignment Offenders without New Felony Law Violations	77%	85%	75%	70%
Juvenile Services (3253P)				
Percent of Juvenile Probationers Completing Probation without New Sustained Law Violations	80%	86%	81%	80%
Percent of Juvenile Probation Reports Submitted to Court within Established Time Frames	85%	100%	100%	98%
Percent of Youth in the Family Preservation and Wraparound Programs who Remain in their Homes	99%	96%	92%	92%

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Institutions Services (3283P)				
Average Daily Cost per Youth at the Hall	\$819	\$900	\$808	\$950
Percent of Enrolled Youth Successfully Completing Court-Ordered Programs	65%	90%	93%	80%
Percent of Youth not Committing a New Law Violation within one Year of Release from the Camps	78%	90%	70%	70%

¹ New measure for FY 2015-16



District Attorney's Office (2510B)

The mission of the District Attorney's Office is the prosecution of adult and juvenile offenders, providing support for victims of crime, enforcement of consumer and environmental laws, provision of legal and investigative support to other law enforcement agencies and dissemination of public information about law enforcement.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	623,735	991,567	1,179,416	1,089,107	(90,309)	908,981	(180,126)
Fines, Forfeitures and Penalties	366,919	882,595	400,000	400,000		400,000	
Intergovernmental Revenues	13,879,254	15,097,746	14,409,532	14,247,255	(162,277)	13,665,684	(581,571)
Charges for Services	10,624	3,317					
Miscellaneous Revenue	500,755	673,677	122,000	499,671	377,671	422,000	(77,671)
Total Revenue	15,381,287	17,648,902	16,110,948	16,236,033	125,085	15,396,665	(839,368)
Fund Balance	2,858,165	3,246,704	3,246,704	5,229,616	1,982,912	5,229,616	
TOTAL SOURCES	18,239,452	20,895,606	19,357,652	21,465,649	2,107,997	20,626,281	(839,368)
REQUIREMENTS							
Salaries and Benefits	25,646,764	26,368,597	29,198,019	29,813,945	615,926	31,237,412	1,423,467
Services and Supplies	1,443,569	1,533,898	2,245,389	2,278,122	32,733	1,505,475	(772,647)
Other Charges	2,222,648	2,090,508	2,337,965	2,860,443	522,478	2,838,877	(21,566)
Fixed Assets	26,193						
Other Financing Uses	168,447	158,340	158,340	176,232	17,892	179,218	2,986
Gross Appropriations	29,507,621	30,151,343	33,939,713	35,128,742	1,189,029	35,760,982	632,240
Intrafund Transfers	(119,930)	(188,891)	(556,512)	(487,973)	68,539	(486,585)	1,388
Net Appropriations	29,387,691	29,962,452	33,383,201	34,640,769	1,257,568	35,274,397	633,628
Contingencies/Dept Reserves	2,453,645	2,843,010	2,843,010	4,657,974	1,814,964	4,092,110	(565,864)
TOTAL REQUIREMENTS	31,841,336	32,805,462	36,226,211	39,298,743	3,072,532	39,366,507	67,764
NET COUNTY COST	13,601,884	11,909,856	16,868,559	17,833,094	964,535	18,740,226	907,132
AUTHORIZED POSITIONS							
Salary Resolution	129.0	131.0	131.0	131.0		135.0	4.0
Funded FTE	127.1	129.1	129.1	129.1		133.1	4.0

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures				
Percent of Performance Goals Met	85%	85%	85%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better	93%	92%	81%	90%
Cost per Case	\$1,665	\$1,672	\$2,314	\$2,200
Percent of Employees Rating Working for the County as Very Good	73.7%	71.1%	64.9%	80.9%
Percent of Employee Evaluations Completed Annually	95%	100%	86%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement ¹	--	22%	34%	90%
District Attorney's Office (2510P)				
Number of Cases Reviewed	23,018	24,143	17,738	20,000
Number of Cases Prosecuted	15,390	16,095	13,140	13,500

¹ New measure for FY 2015-16

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Private Defender Program (2800B)

In accordance with constitutional requirements and state statutes, the Private Defender Program provides competent legal representation to individuals determined to be indigent by the Court. Services are provided through a contract with the San Mateo County Bar Association.

The San Mateo County Bar Association's Private Defender Program has been providing legal representation to the indigent in San Mateo County for 47 years. Currently, there are 114 lawyers on the PDP panel, of which, more than half have over 15 years of criminal and / or juvenile law experience.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Intergovernmental Revenues		461,418	427,897	450,000	22,103	450,000	
Charges for Services	600,571	600,728	629,982	600,000	(29,982)	600,000	
Interfund Revenue	467,587						
TOTAL SOURCES	1,068,158	1,062,145	1,057,879	1,050,000	(7,879)	1,050,000	
REQUIREMENTS							
Services and Supplies	20,002,766	19,873,222	21,372,823	18,872,823	(2,500,000)	18,872,823	
Other Charges	21,630	20,729	22,407	24,681	2,274	25,246	565
Other Financing Uses	43,804	36,825	36,825	37,045	220	37,119	74
TOTAL REQUIREMENTS	20,068,201	19,930,776	21,432,055	18,934,549	(2,497,506)	18,935,188	639
NET COUNTY COST	19,000,043	18,868,631	20,374,176	17,884,549	(2,489,627)	17,885,188	639

Private Defender Program (2800B) Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Number of Criminal Arraignments, both Limited and General Jurisdiction (adult and juvenile)	16,997	18,852	22,892	22,892
Number of client complaints:				
- Relationship issues	63	52	70	70
- Performance issues	14	22	38	38

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County Support of the Courts (2700B)

In accordance with the provisions of the Trial Court Funding Act of 1997, all court-related County General Fund revenues and expenditures are accounted for in this budget unit. Revenues include pre-existing court-generated General Fund revenues and Fine and Forfeiture revenues that comprise the mandated Maintenance of Effort (MOE) base calculation. Expenditures include MOE requirements for court operations, including County Facility Payments for court facilities transferred to the State in FY 2008-09, Fine and Forfeiture State remittances, as well as court-related costs not within the definition of "court operations." A Memorandum of Agreement (MOA) between the Courts and the County specifies services to be performed by the County for the Courts.

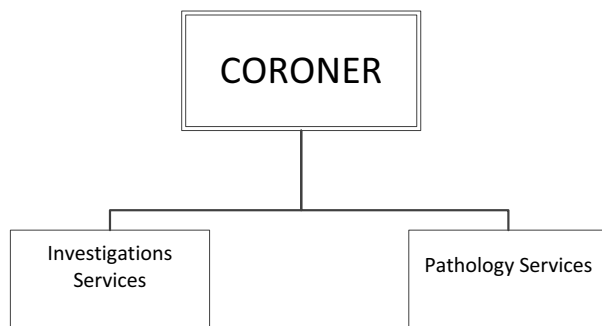
General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Fines, Forfeitures and Penalties	5,679,810	5,098,335	6,185,540	5,069,040	(1,116,500)	5,069,040	
Charges for Services	1,447,546	1,250,601	1,585,421	1,305,921	(279,500)	1,305,921	
Miscellaneous Revenue	1,034,771	1,283,635	1,064,221	1,168,221	104,000	1,168,221	
TOTAL SOURCES	8,162,127	7,632,571	8,835,182	7,543,182	(1,292,000)	7,543,182	
REQUIREMENTS							
Salaries and Benefits	498,450	515,416	520,000	530,000	10,000	530,000	
Services and Supplies	1,057,908	767,358	1,104,052	1,094,052	(10,000)	1,094,052	
Other Charges	18,990,320	18,546,039	19,401,497	19,410,255	8,758	19,413,404	3,149
Other Financing Uses	6,612	6,777	6,777	7,543	766	7,739	196
TOTAL REQUIREMENTS	20,553,290	19,835,589	21,032,326	21,041,850	9,524	21,045,195	3,345
NET COUNTY COST	12,391,164	12,203,018	12,197,144	13,498,668	1,301,524	13,502,013	3,345

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Coroner's Office



Coroner's Office (3300B)

The mission of the Coroner's Office is to serve the residents of San Mateo County by providing prompt independent investigations to determine the cause and manner of death of decedents under the Coroner's jurisdiction and to provide high quality service in a courteous manner balancing the needs of residents with the Coroner's legal requirement.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Licenses, Permits and Franchises	11,716	12,166	11,500	11,500		11,500	
Intergovernmental Revenues	489,840	540,606	489,840	720,414	230,574	513,512	(206,902)
Charges for Services	224,104	265,392	255,000	255,000		255,000	
Miscellaneous Revenue	31,816	9,913	7,138	2,000	(5,138)	2,500	500
Total Revenue	757,476	828,076	763,478	988,914	225,436	782,512	(206,402)
Fund Balance	362,055	402,354	402,354	382,007	(20,347)	382,007	
TOTAL SOURCES	1,119,531	1,230,430	1,165,832	1,370,921	205,089	1,164,519	(206,402)
REQUIREMENTS							
Salaries and Benefits	1,700,314	1,903,109	1,989,792	2,300,356	310,564	2,215,821	(84,535)
Services and Supplies	620,964	714,568	721,119	764,258	43,139	663,994	(100,264)
Other Charges	330,202	394,926	387,891	372,088	(15,803)	402,498	30,410
Fixed Assets		40,078					
Other Financing Uses	16,510	16,941	16,677	16,659	(18)	17,096	437
Gross Appropriations	2,667,990	3,069,621	3,115,479	3,453,361	337,882	3,299,409	(153,952)
Intrafund Transfers		(20,000)	(20,000)		20,000		
Net Appropriations	2,667,990	3,049,621	3,095,479	3,453,361	357,882	3,299,409	(153,952)
Contingencies/Dept Reserves	167,838	201,772	201,772	181,425	(20,347)	181,425	
TOTAL REQUIREMENTS	2,835,828	3,251,393	3,297,251	3,634,786	337,535	3,480,834	(153,952)
NET COUNTY COST	1,716,298	2,020,963	2,131,419	2,263,865	132,446	2,316,315	52,450
AUTHORIZED POSITIONS							
Salary Resolution	13.0	13.0	13.0	13.0		13.0	
Funded FTE	13.0	13.0	13.0	13.0		13.0	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures				
Percent of Performance Goals Met	66%	80%	80%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better	90%	90%	90%	90%
Cost per Capita	\$3.31	\$3.49	\$4.04	\$4.26
Percent of Employees Rating Working for the County as Very Good	100%	92.7%	85%	80.9%
Percent of Employee Evaluations Completed Annually	57%	72%	75%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement	50%	38%	65%	90%
Coroner's Office (3300B)				
Cost per Investigation	\$1,190	\$1,313	\$1,400	\$1,375
Percent of Cases Closed within 45 Days	90%	86%	90%	90%

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HEALTH SERVICES

COUNTY OF SAN MATEO FY 2017-18

ADOPTED BUDGET



County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Measure K

Controller's Schedules

Glossary of Budget Terms



SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

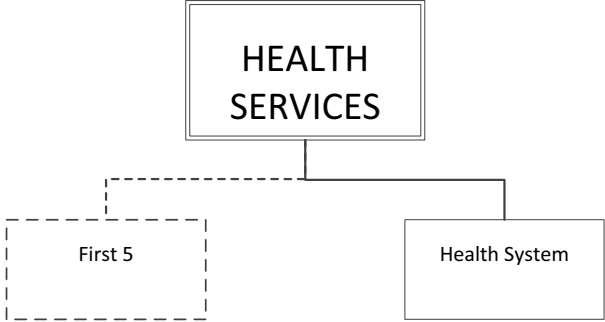
The highest standards
of public service

A common vision
of responsiveness

The highest standards
of ethical conduct

Treating people with respect
and dignity

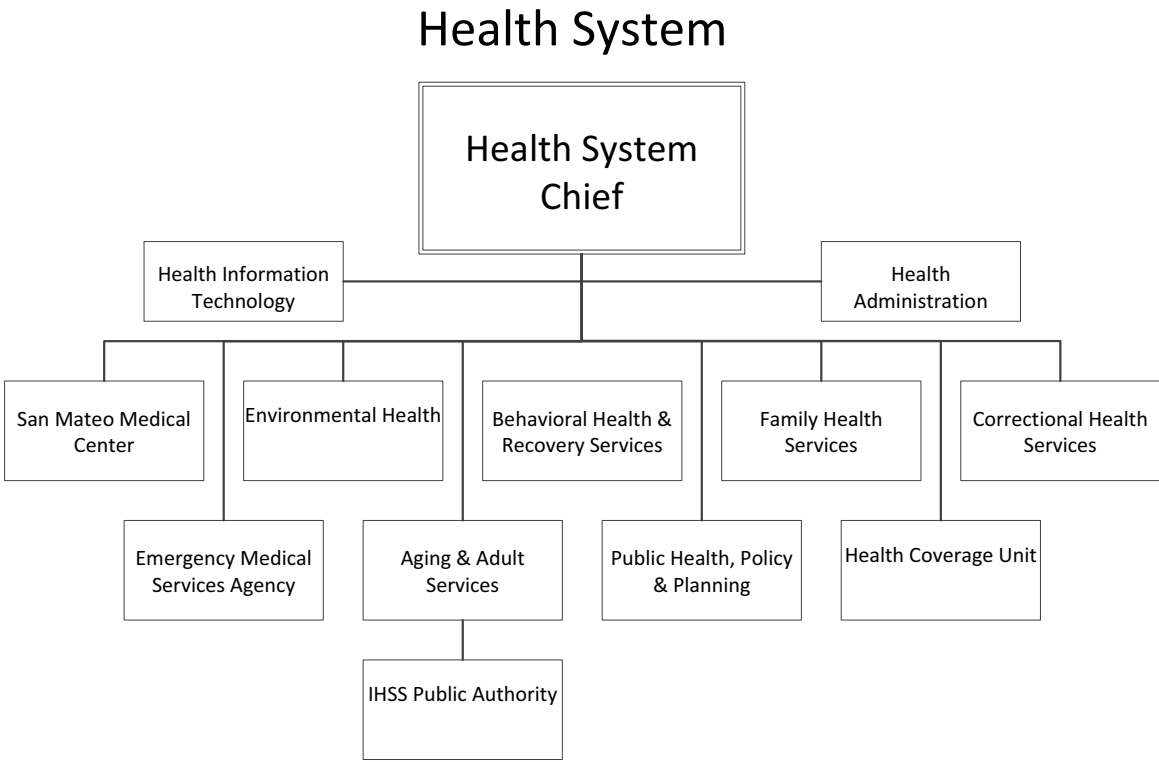




Legend:
----- = Information only non-General Fund Department

Health Services FY 2017-18 and 2018-19 All Funds Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
General Fund Budgets							
Health Administration	11,850,626	10,190,568	15,104,371	20,352,342	5,247,971	19,569,185	(783,157)
Health Coverage Unit	5,141,406	4,539,581	4,978,771	7,702,317	2,723,546	8,049,026	346,709
Public Health, Policy and Planning	26,588,443	29,168,195	29,955,950	37,351,742	7,395,792	35,892,779	(1,458,963)
Health IT	5,723,230	7,368,122	7,501,658	7,517,314	15,656	4,095,702	(3,421,612)
Emergency Medical Services GF	7,632,467	7,981,965	8,361,258	8,693,322	332,064	8,486,119	(207,203)
Aging and Adult Services	26,648,821	29,419,261	32,822,731	37,694,312	4,871,581	37,536,778	(157,534)
IHSS Public Authority GF	3,702,306	3,702,306	3,702,306	3,702,306		3,702,306	
Environmental Health Services	15,133,717	15,811,637	17,148,539	17,144,427	(4,112)	17,256,073	111,646
Behavioral Health and Recovery Services	162,958,473	176,110,673	185,006,868	201,443,527	16,436,659	203,002,250	1,558,723
Family Health Services	30,056,968	29,780,741	32,566,229	34,770,102	2,203,873	35,137,280	367,178
Correctional Health Services	13,876,432	17,024,027	17,631,770	20,606,933	2,975,163	22,434,050	1,827,117
Contributions to Medical Center	58,868,082	58,121,622	58,121,621	58,121,621		58,121,621	
Total General Fund	368,180,970	389,218,696	412,902,072	455,100,265	42,198,193	453,283,169	(1,817,096)
Non-General Fund Budgets							
Emergency Medical Services Fund	4,889,284	4,108,342	4,953,323	3,823,280	(1,130,043)	3,233,454	(589,826)
IHSS Public Authority	21,115,143	21,638,110	22,504,184	25,737,522	3,233,338	27,564,189	1,826,667
San Mateo Medical Center	308,206,973	323,259,955	322,095,642	360,656,780	38,561,138	364,570,688	3,913,908
Total Non-General Fund	334,211,400	349,006,407	349,553,149	390,217,582	40,664,433	395,368,331	5,150,749
Total Requirements	702,392,369	738,225,103	762,455,221	845,317,847	82,862,626	848,651,500	3,333,653
Total Sources	573,947,088	604,168,694	624,247,123	695,003,790	70,756,667	693,797,2908	(1,206,500)
Net County Cost	128,445,281	134,056,409	138,208,098	150,314,057	12,105,959	154,854,210	4,540,153
AUTHORIZED POSITIONS							
Salary Resolution	2,191.0	2,189.0	2,189.0	2,194.0	5.0	2,194.0	
Funded FTE	2,089.7	2,083.6	2,095.2	2,088.2	(7.0)	2,088.5	0.3
Information Only							
First 5 San Mateo County	21,938,373	20,675,518	20,288,801	18,743,815	(1,544,986)	18,546,098	(197,717)



Health System (5000D)

The mission of the Health System is to help San Mateo County residents live longer and better lives.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Reccom 2018-19	Change 2018-19
SOURCES							
Taxes	7,327,329	8,461,211	10,564,470	12,757,270	2,192,800	12,190,104	(567,166)
Licenses, Permits and Franchises	2,045,703	1,996,736	1,998,078	2,004,381	6,303	2,016,131	11,750
Fines, Forfeitures and Penalties	2,156,388	1,850,207	2,617,623	1,676,284	(941,339)	1,676,284	
Use of Money and Property	470,810	202,650	426,007	390,875	(35,132)	390,875	
Intergovernmental Revenues	232,257,017	240,702,099	205,331,495	300,542,231	95,210,736	314,306,168	13,763,937
Charges for Services	206,655,046	218,964,900	268,102,630	232,126,509	(35,976,121)	231,237,300	(889,209)
Interfund Revenue	15,220,193	14,535,044	14,578,538	14,395,152	(183,386)	14,497,313	102,161
Miscellaneous Revenue	23,713,263	24,668,086	27,817,578	32,560,448	4,742,870	30,822,613	(1,737,835)
Other Financing Sources	56,509,328	58,118,961	58,121,621	58,121,621		58,121,621	
Total Revenue	546,355,077	569,499,894	589,558,040	654,574,771	65,016,731	665,258,409	10,683,638
Fund Balance	21,979,955	29,077,027	29,077,027	34,796,680	5,719,653	22,926,825	(11,869,855)
TOTAL SOURCES	568,335,032	598,576,921	618,635,067	689,371,451	70,736,384	688,185,234	(1,186,217)
REQUIREMENTS							
Salaries and Benefits	331,172,119	351,312,723	366,921,086	396,649,591	29,728,505	403,118,321	6,468,730
Services and Supplies	194,000,524	201,551,998	206,957,701	223,535,452	16,577,751	220,162,034	(3,373,418)
Other Charges	106,231,170	106,211,384	117,489,591	128,816,036	11,326,445	132,489,098	3,673,062
Fixed Assets	407,095	612,755	14,346,567	8,710,251	(5,636,316)	8,069,951	(640,300)
Other Financing Uses	10,777,042	10,128,045	10,854,069	28,693,789	17,839,720	27,452,429	(1,241,360)
Gross Appropriations	642,587,949	669,816,905	716,569,014	786,405,119	69,836,105	791,291,833	4,886,714
Intrafund Transfers	(27,904,842)	(20,577,243)	(26,408,034)	(21,872,774)	4,535,260	(21,535,367)	337,407
Net Appropriations	614,683,107	649,239,662	690,160,980	764,532,345	74,371,365	769,756,466	5,224,121
Contingencies/Dept Reserves	7,657,051	8,103,845	2,884,464	9,493,733	6,609,269	8,080,661	(1,413,072)
Non-General Fund Reserves	21,184,129	22,759,974	11,288,156	13,170,148	1,881,992	12,692,752	(477,396)
TOTAL REQUIREMENTS	643,524,287	680,103,481	704,333,600	787,196,226	82,862,626	790,529,879	3,333,653
NET COUNTY COST	75,189,255	81,526,560	85,698,533	97,824,775	12,126,242	102,344,645	4,519,870
AUTHORIZED POSITIONS							
Salary Resolution	2,191.0	2,189.0	2,189.0	2,194.0	5.0	2,194.0	
Funded FTE	2,089.7	2,083.6	2,095.2	2,088.2	(7.0)	2,088.5	0.3

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Key Performance Measures				
Percent of San Mateo County 7th Graders Meeting Physical Fitness Standards	39%	39%	40%	41%
Average Life Expectancy for San Mateo County Residents	83.5	83	83	83
Administrative Measures & Health Administration (5500B)				
Percent of Performance Goals Met	74%	71%	62%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better	84%	89%	90%	90%
Cost per Capita	\$425	\$468	\$475	\$559
Percent of Employees Rating Working for the County as Very Good	83%	81%	83%	80.9%
Percent of Employee Evaluations Completed Annually	44%	43%	44%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement ¹	---	---	62%	90%
Health Coverage Unit (5510B)				
Percent of San Mateo County Children Insured	95%	95%	96%	95%
Number of San Mateo County Residents in Covered California	29,000	25,270	24,730	25,000
Number of San Mateo County Residents Enrolled in Medi-Cal through ACA Expansion	32,140	34,460	36,089	34,000
Public Health Policy and Planning (5550P)				
Percent of HIV Patients with a Clinically Undetectable Viral Load (Under 200 per ml Blood)	95%	88%	93%	90%
Percent of San Mateo County Children Overweight or Obese	34%	34%	34%	34%
Percent of San Mateo County Adults with Type II Diabetes	10%	10%	11%	10%
Health IT (5560B)				

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Percent of Health System Customers Rating Services Good or Better	83%	92%	100%	90%
Percent of Projects Completed on Time and within Budget	100%	100%	100%	85%
Percent of Reports Delivered by Agreed Upon Delivery Date ²	---	81%	55%	75%
Emergency Medical Services GF (5600B)				
Percent of Requests for San Mateo County Mental Health Assessment and Referral Team (SMART) Program Services that Are Responded to by a SMART Paramedic	79%	80%	77%	80%
Percent of all 9-1-1 Patients with a Heart Condition who Receive Care at a STEMI Receiving Center in Less than 90 minutes	97%	90%	93%	90%
Percent of Ambulance Emergency Medical Service Calls Responded to on Time per Contract Standards (benchmark from AMRC Contract is 90%)	94%	94%	93%	90%
Emergency Medical Services Fund (5630B)				
Total Expenditures	\$2,545,308	\$2,483,392	\$1,805,861	\$1,805,861
Conservatorship Program (5700P)				
Percent of Cases with an Initial Inventory of Assets Filed with the Court within 90 Days of Appointment ¹	---	---	99%	99%
Annual County Cost per Conserved Client	\$4,741	\$5,744	\$6,211	\$6,531
Percent of Conserved Clients who Receive at least One Face-to-Face Visit Every 90 Days per the Probate Local Rules	95%	95%	97%	95%
Public Administrator Program (5710P)				
Average Cost per Case Referred to the Public Administrator	\$9,129	\$9,922	\$8,679	\$9,058
Average Number of Days to Close a Case with a Value of Less than \$150,000	805	567	550	540
Community-Based Programs (5720P)				

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Percent of Adult Protective Services Cases that Are Resolved and Stabilized for at least Twelve Months	88%	87%	86%	85%
Percent of IHSS Clients Receiving an In-Home Assessment within 30 Days of Referral	72%	74%	77%	80%
Percent of IHSS Clients Receiving at least One Home Visit Annually	90%	90%	90%	90%
IHSS Public Authority (5800B)				
Number of Days It Takes to Get IHSS Services	59	55	70	65
IHSS Costs	\$72,727,978	\$92,563,053	\$106,130,553	\$114,811,564
Average Number of Days It Takes to Provide a Registry Caregiver	8	6	6	6
Environmental Health Services (5900B)				
Percent of Total Days that Beaches were Open for Use	99%	99%	99%	99%
Percent of Suspected Food-Borne Illness Complaints Responded to Within One Business Day	98%	94%	99%	95%
Cost per Response to Complaint Involving Hazardous Materials	\$573	\$726	\$500	\$600
Behavioral Health and Recovery Administration (6110P)				
Customer Satisfaction Rating of Good or Better	90%	95%	90%	90%
Percent of Performance Goals Met for BHRS	72%	78%	70%	75%
Percent of BHRS Employees Evaluations Completed Annually	28%	24%	23%	90%
Mental Health Youth Services (6130P)				
Average Monthly Census of Youth in Out-of-County Group Home Placement	21	29	21	24
Percent of Youth who Attend a Follow Up Visit with a Clinical Provider within 7 Days of Being Discharged from a Psychiatric Hospital	65%	58%	49%	70%

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Percent of Emotionally Disturbed Young Adults Receiving Full Service Partnership Services who Experience a Reduction in Days Hospitalized	70%	88%	86%	70%
Mental Health Adult Services (6140P)				
Percent of Clients Stating they have Benefited from Services	90%	91%	90%	90%
Percent of Adults who Attend a Follow Up Visit with a Clinical Provider within 7 Days of being Discharged from a Psychiatric Hospital	84%	63%	64%	85%
Percent of Adult Clients Receiving Full Partnership Services who Experience a Reduction in Hospitalizations	76%	80%	80%	70%
Alcohol and Other Drug Services (6170P)				
Percent of Clients Treated within 24 Hours of Making a Request for Methadone Treatment	83%	96%	100%	90%
Percent of Participants in Drug Court who Commit a New Crime	5%	10%	0%	10%
Percent of Clients Successfully Completing Treatment	75%	65%	65%	65%
Family Health Services (6240B)				
Percent of Mothers and Expectant Mothers Served by Family Health that Are Screened for Depression	79%	79%	80%	80%
Percent of Infants Served by WIC who Are Breastfed	80%	81%	81%	84%
Percent of Live Births to SMC Residents that Were Low Birth Weight	6.5%	6.9%	7.5%	6.5%
Correctional Health Services (6300B)				
Number of Inmate Medical and Psychiatric Inpatient Hospital Days	866	643	327	850
Average Cost per Inmate Booked per Day for Medical and Health Services	\$2.02	\$2.93	\$3.01	\$2.95

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Percent of Offenders Receiving Timely Histories and Physicals: - Juveniles (within 96 Hours of Incarceration) - Adults (by the 14th Day of Incarceration)	100% 98%	100% 96%	100% 100%	100% 98%
San Mateo Medical Center (6600B)				
Likelihood to Recommend SMMC to Family and Friends as a Great Place to Receive Care	83%	83%	86%	88%
Cost per Patient per Month	\$303	\$335	\$356	\$370
Number of Patients Assigned to SMMC by HPSM who Have Not Been Seen ²	---	16,383	16,829	15,800

¹ New measure for FY 2016-17

² New measure for FY 2015-16

Contributions to Medical Center (5850B)

Improve health for uninsured, low-income residents.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

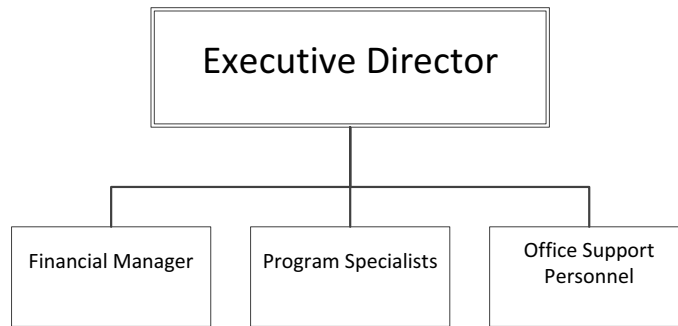
	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Reccom 2018-19	Change 2018-19
SOURCES							
Miscellaneous Revenue	5,612,056	5,591,773	5,612,056	5,632,339	20,283	5,612,056	(20,283)
TOTAL SOURCES	5,612,056	5,591,773	5,612,056	5,632,339	20,283	5,612,056	(20,283)
REQUIREMENTS							
Other Financing Uses	58,868,082	58,121,622	58,121,621	58,121,621		58,121,621	
TOTAL REQUIREMENTS	58,868,082	58,121,622	58,121,621	58,121,621		58,121,621	
NET COUNTY COST	53,256,026	52,529,849	52,509,565	52,489,282	(20,283)	52,509,565	20,283

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Cost per Patient per Month	\$303	\$335	\$356	\$370
Number of Patients Assigned to SMMC by HPSM Who Have Not Been Seen ¹	---	16,383	16,829	15,000

¹ New measure for FY 2015-16

First 5 San Mateo County



First 5 San Mateo County (1950B)

First 5 San Mateo County promotes positive outcomes for young children and their families through strategic investments, community leadership, and effective partnerships.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Use of Money and Property	166,034	186,475	114,047	88,000	(26,047)	64,000	(24,000)
Intergovernmental Revenues	5,722,477	6,362,779	6,312,000	5,603,790	(708,210)	6,402,292	798,502
Miscellaneous Revenue	289,261	263,510					
Total Revenue	6,177,772	6,812,764	6,426,047	5,691,790	(734,257)	6,466,292	774,502
Fund Balance	15,760,600	13,862,754	13,862,754	13,052,025	(810,729)	12,079,806	(972,219)
TOTAL SOURCES	21,938,373	20,675,518	20,288,801	18,743,815	(1,544,986)	18,546,098	(197,717)
REQUIREMENTS							
Salaries and Benefits	1,155,751	1,210,548	1,310,789	1,391,497	80,708	1,410,166	18,669
Services and Supplies	107,058	56,169	110,400	110,400		100,000	(10,400)
Other Charges	6,812,809	6,356,776	8,046,935	8,204,189	157,254	6,395,909	(1,808,280)
Net Appropriations	8,075,619	7,623,493	9,468,124	9,706,086	237,962	7,906,075	(1,800,011)
Non-General Fund Reserves	13,862,754	13,052,025	10,820,677	9,037,729	(1,782,948)	10,640,023	1,602,294
TOTAL REQUIREMENTS	21,938,373	20,675,518	20,288,801	18,743,815	(1,544,986)	18,546,098	(197,717)
AUTHORIZED POSITIONS							
Salary Resolution	8.0	8.0	8.0	8.0		8.0	
Funded FTE	7.5	7.5	7.5	7.5		7.5	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Estimate*	FY 2016-17 Estimate*	FY 2017-18 Target
Increase in Percent of Parents Reporting that They are Able to Access Needed Services after Receiving Intensive Services	6%	20%	20%	20%
Increase in Percent of Children Ages 3-5 who are Enrolled in Preschool	11%	12%	15%	15%

Performance Measures	FY 2014-15 Actual	FY 2015-16 Estimate*	FY 2016-17 Estimate*	FY 2017-18 Target
Share of Children Ages 1-5 who have had a Preventative Dental Visit Within the Past Year, Compared to Countywide Benchmark				
-Intake	48%	50%	50%	50%
-Follow-up	61%	62%	64%	64%
-Benchmark	77%	77%	77%	77%

Note *: Data collection is not available due to First 5 San Mateo County being in a transition period of utilizing Online Grant Management System for data collection instead of outside consultant services.

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SOCIAL SERVICES

COUNTY OF SAN MATEO FY 2017-18

ADOPTED BUDGET



County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Measure K

Controller's Schedules

Glossary of Budget Terms



SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

The highest standards
of public service

A common vision
of responsiveness

The highest standards
of ethical conduct

Treating people with respect
and dignity

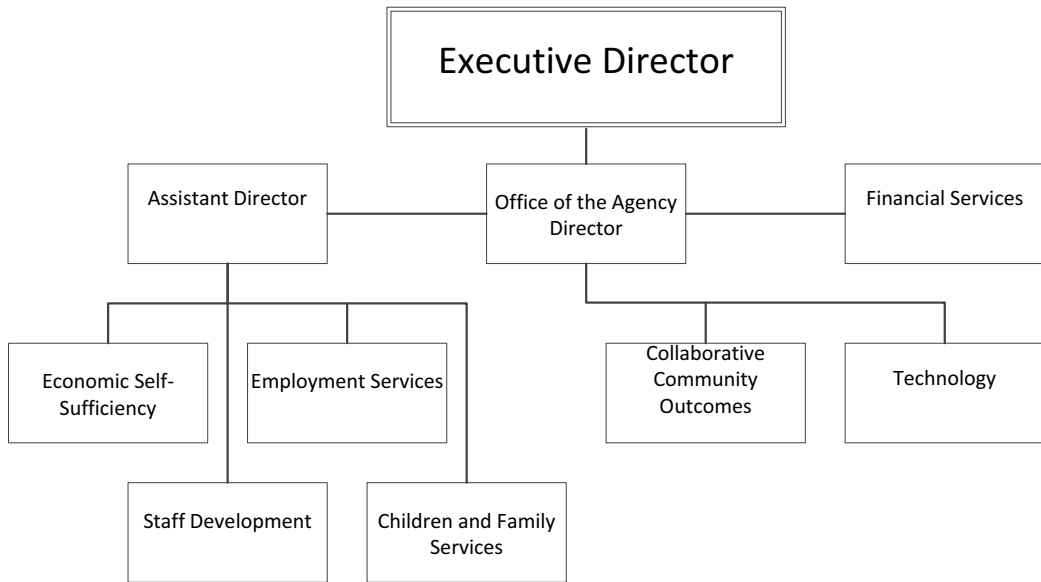




Social Services FY 2017-18 and 2018-19 All Funds Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Adopted 2018-19	Change 2018-19
General Fund Budgets							
Human Services Agency	190,198,241	193,425,407	250,592,094	253,809,059	3,216,965	244,405,026	(9,404,033)
Department of Child Support Services	10,703,245	10,981,339	11,696,955	12,027,501	330,546	12,177,287	149,786
Total General Fund	200,901,486	204,406,745	262,289,049	265,836,560	3,547,511	256,582,313	(9,254,247)
Total Requirements	200,901,486	204,406,745	262,289,049	265,836,560	3,547,511	256,582,313	(9,254,247)
Total Sources	173,845,001	188,341,311	217,049,858	217,878,475	828,617	207,053,059	(10,825,416)
Net County Cost	27,056,486	16,065,434	45,239,191	47,958,085	2,718,894	49,529,254	1,571,169
AUTHORIZED POSITIONS							
Salary Resolution	848.0	849.0	849.0	844.0	(5.0)	844.0	
Funded FTE	846.7	848.7	847.7	843.7	(4.0)	843.7	

HUMAN SERVICES AGENCY



Human Services Agency (7000D)

The San Mateo County Human Services Agency (HSA) assists individuals and families to achieve economic self-sufficiency, promotes community and family strength, and works to ensure child safety and well-being.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Adopted 2018-19	Change 2018-19
SOURCES							
Taxes	6,101,250	8,659,184	18,017,808	13,788,672	(4,229,136)	12,078,942	(1,709,730)
Intergovernmental Revenues	138,525,852	146,365,811	162,999,725	159,605,092	(3,394,633)	159,741,818	136,726
Charges for Services	2,594,715	1,628,116	3,207,836	2,558,656	(649,180)	2,558,656	
Interfund Revenue	36,207	49,654	30,000	50,000	20,000	50,000	
Miscellaneous Revenue	1,772,792	2,374,733	2,815,058	909,414	(1,905,644)	914,308	4,894
Total Revenue	149,030,818	159,077,496	187,070,427	176,911,834	(10,158,593)	175,343,724	(1,568,110)
Fund Balance	14,110,938	18,282,476	18,282,476	28,939,140	10,656,664	19,532,048	(9,407,092)
TOTAL SOURCES	163,141,756	177,359,972	205,352,903	205,850,974	498,071	194,875,772	(10,975,202)
REQUIREMENTS							
Salaries and Benefits	96,997,821	97,389,863	107,720,750	111,239,021	3,518,271	113,455,137	2,216,116
Services and Supplies	55,235,210	55,354,353	86,927,353	81,698,941	(5,228,412)	76,373,015	(5,325,926)
Other Charges	56,727,597	53,466,936	76,168,807	71,699,703	(4,469,104)	66,801,269	(4,898,434)
Fixed Assets	132,123	7,940	100,000		(100,000)		
Other Financing Uses	957,229	879,257	956,171	912,536	(43,635)	910,392	(2,144)
Gross Appropriations	210,049,980	207,098,349	271,873,081	265,550,201	(6,322,880)	257,539,813	(8,010,388)
Intrafund Transfers	(27,698,683)	(24,982,224)	(32,590,269)	(31,273,199)	1,317,070	(31,229,982)	43,217
Net Appropriations	182,351,297	182,116,125	239,282,812	234,277,002	(5,005,810)	226,309,831	(7,967,171)
Contingencies/Dept Reserves	7,846,944	11,309,282	11,309,282	19,532,057	8,222,775	18,095,195	(1,436,862)
TOTAL REQUIREMENTS	190,198,241	193,425,407	250,592,094	253,809,059	3,216,965	244,405,026	(9,404,033)
NET COUNTY COST	27,056,486	16,065,434	45,239,191	47,958,085	2,718,894	49,529,254	1,571,169
AUTHORIZED POSITIONS							
Salary Resolution	768.0	769.0	769.0	766.0	(3.0)	766.0	
Funded FTE	767.1	769.0	768.1	766.0	(2.1)	766.0	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Agency Administration/Office of the Agency Director (7010P)				
Percent of Staff who Met Annual Training Requirements (20 Hours or More)	53%	55%	67%	90%
Percent of IT Application Support Incidents Resolved in Less Than 2 Hours	68%	63%	60%	70%
Percent of Direct Client Service Contracts Processed Before the Start Date of the Agreement	94%	91%	90%	90%
County Programs/ Welfare Aid Payment (7210P) and Eligibility Determination (7220P)				
Percent of Medi-Cal Applications Processed within State Standards for Timeliness	71%	71%	84%	90%
Percent of CalFresh Applications Processed within State Standards for Timeliness	92%	88%	91%	90%
Percent of CalWORKs Applications Processed within State Standards for Timeliness	98%	94%	95%	90%
Percent of General Assistance Applications Processed within State Standards for Timeliness	96%	93%	94%	90%
Percent of CAPI Applications Processed within State Standards for Timeliness	90%	91%	85%	90%
Percent of Residents Receiving CalFresh Benefits from Total Estimated Population below 125% of the Poverty Limit	59%	58%	50%	55%
Cost per Client Managed for Public Assistance Program Eligibility	\$415	\$383	\$378	\$450

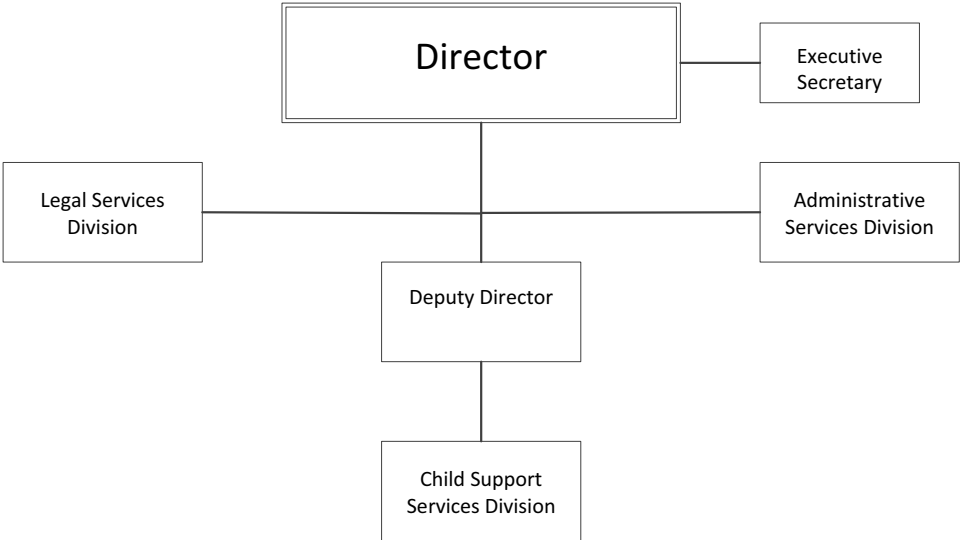
Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Employment Services (7320P) and Childcare Services (7360P)				
Percent of Welfare-to-Work Families Meeting Requirements in Federal Work Participation Rate (WPR) based on State Measurement	37%	33%	33%	50%
Percent of Placements in Unsubsidized Employment	42%	48%	54%	38%
Cost per Client Receiving Mandatory CalWORKs Employment Services	\$5,941	\$8,053	\$10,826	\$8,000
Vocational Rehabilitation Services (7330P)				
Overall Satisfaction Rated Good or Better for all VRS Services	90%	93%	92%	90%
Percent of VRS Clients in Job Development that Secure Employment	56%	53%	56%	55%
Cost per Client Receiving Vocational Rehabilitation Services	\$3,633	\$3,946	\$4,828	\$4,500
Children and Family Services (7420P) and Out-of-Home Placement Services (7440P)				
Rate of Child Abuse Reports per 1,000 Children	27.3	24.3	25.9	36.9
Rate of Substantiated Allegations per 1,000 Children	2.5	2.4	2.1	4.7
Percent of Children who Exited to a Permanent Home within 12 Months of Entering Foster Care	50%	53.2%	50%	<40.5%
Percent of Eligible Foster Youth Enrolled in College and Vocational Training	64%	70%	68%	72%
Percent of Foster Youth Graduating from High School or in GED	79%	82%	74%	85%
Rate of Out of Home Placement per 1,000 Children	1.6	1.5	1.5	3.6
Homeless and Safety Net Services (7510P)				
Percent of Clients Residing in Homeless Transitional Shelters (HUD Funded) that are Connected to Mainstream Services & Benefits	80%	87%	93%	85%

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Percent of Shelter Assistance Requests met by CORE Service Agencies ¹	---	86%	90%	85%
Cost per Client Receiving Safety Net Services	\$276	\$300	\$341	\$600
Collaborative and Community Outcomes (7520P)				
Percent of Service Connect Participants in the 550Jobs! Program Securing Employment	66%	63%	69%	65%
Average Value of Veterans Benefits per Claim Processed	\$12,237	\$6,569	\$6,713	\$7,000
Cost per Veteran Served	\$511	\$352	\$430	\$542

¹ New measure for FY 2015-16

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DEPARTMENT OF CHILD SUPPORT SERVICES



Department of Child Support Services (2600B)

The Department of Child Support Services serves the public by enhancing the quality of life for children and their families by helping parents meet the financial, medical and emotional needs of their children by establishing and enforcing child support orders in an effective, efficient and professional manner.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Adopted 2018-19	Change 2018-19
SOURCES							
Intergovernmental Revenues	10,703,245	10,981,339	11,414,033	11,414,033		11,414,033	
Miscellaneous Revenue			282,922	613,468	330,546	763,254	149,786
TOTAL SOURCES	10,703,245	10,981,339	11,696,955	12,027,501	330,546	12,177,287	149,786
REQUIREMENTS							
Salaries and Benefits	9,393,579	9,310,330	10,494,762	10,902,815	408,053	11,126,924	224,109
Services and Supplies	429,305	756,437	428,050	478,205	50,155	478,205	
Other Charges	615,944	647,680	652,998	698,862	45,864	698,818	(44)
Other Financing Uses	264,417	266,892	266,892	263,647	(3,245)	266,529	2,882
Gross Appropriations	10,703,245	10,981,339	11,842,702	12,343,529	500,827	12,570,476	226,947
Intrafund Transfers			(145,747)	(316,028)	(170,281)	(393,189)	(77,161)
TOTAL REQUIREMENTS	10,703,245	10,981,339	11,696,955	12,027,501	330,546	12,177,287	149,786
AUTHORIZED POSITIONS							
Salary Resolution	80.0	80.0	80.0	78.0	(2.0)	78.0	
Funded FTE	79.6	79.7	79.6	77.7	(1.9)	77.7	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Percent of Cases with Arrears Collection	71%	72%	70%	70%
Percent of Current Support Collected	70%	71%	73%	69%
Cost per Case above Benchmark	\$1,018	\$1,121	\$1,121	\$1,100



COMMUNITY SERVICES

COUNTY OF SAN MATEO FY 2017-18

ADOPTED BUDGET



County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Measure K

Controller's Schedules

Glossary of Budget Terms



SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

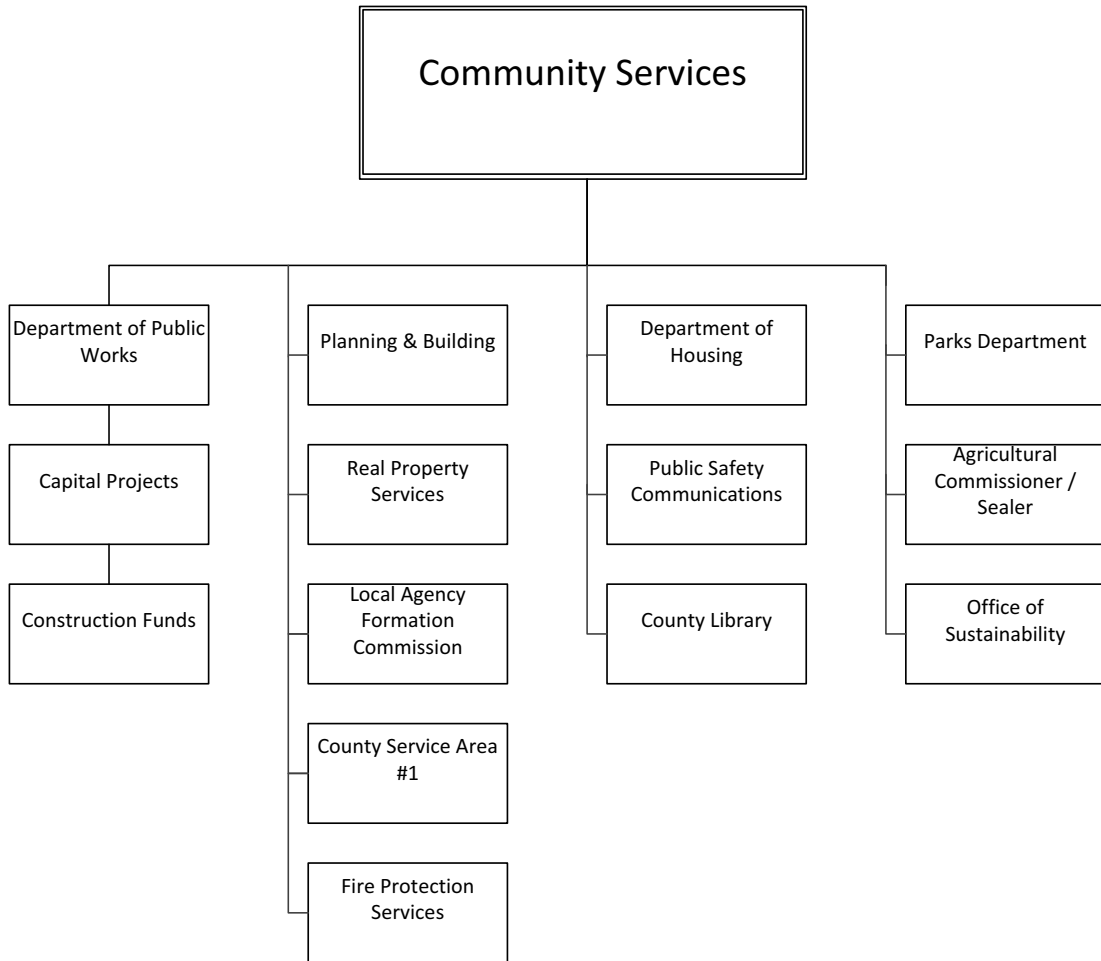
The highest standards
of public service

A common vision
of responsiveness

The highest standards
of ethical conduct

Treating people with respect
and dignity

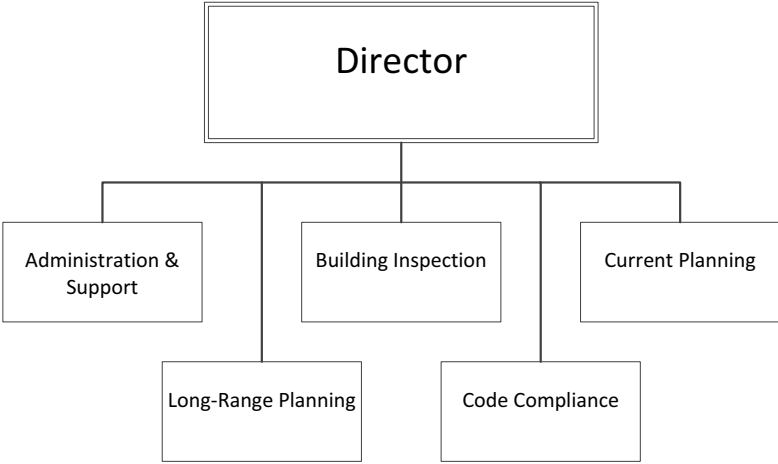




Community Services FY 2017-18 and 2018-19 All Funds Summary

Total Requirements	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
General Fund Budgets							
Planning and Building	9,699,642	11,105,377	13,167,117	13,297,815	130,698	12,358,516	(939,299)
Local Agency Formation Commission	356,706	380,999	398,425	375,263	(23,162)	377,868	2,605
Parks Department	13,991,058	15,873,071	23,300,942	25,668,671	2,367,729	19,167,424	(6,501,247)
Department of Public Works	24,614,365	15,562,071	34,862,080	39,887,203	5,025,123	33,210,928	(6,676,275)
Real Property Services	4,975,621	5,247,140	4,674,214	3,998,873	(675,341)	3,914,790	(84,083)
Agricultural Commissioner/Sealer	5,254,087	5,497,526	5,961,338	6,224,423	263,085	6,304,203	79,780
Public Safety Communications	11,858,382	12,694,602	13,396,508	15,748,364	2,351,856	15,253,656	(494,708)
Fire Protection Services	8,695,434	10,578,610	14,078,884	13,958,391	(120,493)	11,653,003	(2,305,388)
Housing and Community Development	8,583,707	17,672,313	33,468,010	46,323,100	12,855,090	26,730,473	(19,592,627)
Office of Sustainability	4,945,229	8,364,067	18,535,939	12,404,744	(6,131,195)	11,647,634	(757,110)
Total General Fund	92,974,232	102,975,775	161,843,457	177,886,847	16,043,390	140,618,495	(37,268,352)
Non-General Fund Budgets							
Fish and Game	71,195	74,334	72,545	66,734	(5,811)	59,134	(7,600)
Parks Acquisition and Development	3,163,279	2,972,095	4,244,023	12,701,093	8,457,070	4,269,882	(8,431,211)
Coyote Point Marina	2,587,502	3,033,672	2,537,812	2,980,908	443,096	1,725,287	(1,255,621)
Solid Waste Management	8,187,382	10,504,528	10,147,760	11,928,879	1,781,119	11,940,034	11,155
OOS - County Service Area #8		6,594,841	6,428,778	6,875,208	446,430	6,772,025	(103,183)
Road Construction and Operations	62,921,738	63,160,938	63,039,021	58,666,057	(4,372,964)	41,878,500	(16,787,557)
Construction Services	2,365,604	2,342,675	2,802,895	2,792,462	(10,433)	2,658,852	(133,610)
Vehicle and Equipment Services	20,804,997	23,047,903	24,306,401	26,971,283	2,664,882	25,203,679	(1,767,604)
Utilities	93,000,276	90,064,476	86,545,279	95,574,440	9,029,161	71,619,167	(23,955,273)
Airports	5,481,180	8,437,594	8,554,086	10,219,624	1,665,538	6,138,146	(4,081,478)
Capital Projects Funds	146,097,418	135,963,018	334,411,754	231,185,087	(103,226,667)	241,273,401	10,088,314
Structural Fire	13,625,512	15,720,176	14,453,010	16,254,504	1,801,494	15,649,116	(605,388)
County Service Area #1	6,346,974	7,009,123	6,450,828	7,325,965	875,137	7,362,295	36,330
Total Non-General Fund	364,653,057	368,925,373	563,994,192	483,542,244	(80,451,948)	436,549,518	(46,992,726)
Total Requirements	457,627,291	471,901,146	725,837,649	661,429,091	(64,408,558)	577,168,013	(84,261,078)
Total Sources	440,228,139	465,019,039	697,116,394	628,871,823	(68,244,571)	543,991,885	(84,879,938)
Net County Cost	17,399,152	6,882,107	28,721,255	32,557,268	3,836,013	33,176,128	618,860
AUTHORIZED POSITIONS							
Salary Resolution	546.0	562.0	561.0	573.0	12	573	
Funded FTE	543.9	558.9	552.5	565.0	12.6	565	
Information Only:							
County Library	48,237,195	49,726,487	47,954,963	51,855,578	3,900,615	47,411,989	(4,443,589)
Housing Authority	72,266,686	79,751,567	71,967,335	85,283,516	13,316,181	85,419,423	135,907

Planning and Building



Planning and Building (3800B)

The mission of the Planning and Building Department is to serve the County and its communities by preparing, administering, and enforcing land use plans and development regulations that protect public safety, preserve agricultural and environmental resources, address housing and transportation needs, and create healthy and prosperous communities, in a manner that fosters community engagement and provides exceptional levels of service.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	62,579		299,492	354,956	55,464	137,500	(217,456)
Licenses, Permits and Franchises	3,554,807	3,609,323	3,363,047	3,247,435	(115,612)	3,320,868	73,433
Fines, Forfeitures and Penalties			15,000		(15,000)		
Charges for Services	1,952,543	1,899,097	1,689,582	1,648,025	(41,557)	1,673,249	25,224
Interfund Revenue	8,336	13,788					
Miscellaneous Revenue	392,905	227,389	174,200	185,494	11,294	175,494	(10,000)
Total Revenue	5,971,169	5,749,598	5,541,321	5,435,910	(105,411)	5,307,111	(128,799)
Fund Balance	2,401,213	2,871,846	2,871,846	2,482,829	(389,017)	1,482,976	(999,853)
TOTAL SOURCES	8,372,382	8,621,444	8,413,167	7,918,739	(494,428)	6,790,087	(1,128,652)
REQUIREMENTS							
Salaries and Benefits	7,408,792	7,931,019	9,115,143	9,584,587	469,444	9,483,772	(100,815)
Services and Supplies	1,038,704	896,824	1,846,032	3,571,247	1,725,215	3,696,601	125,354
Other Charges	921,538	1,209,197	1,080,635	1,070,910	(9,725)	1,094,235	23,325
Fixed Assets	6,317			9,000	9,000		(9,000)
Other Financing Uses	42,641	43,692	43,692	42,873	(819)	43,987	1,114
Gross Appropriations	9,417,992	10,080,732	12,085,502	14,278,617	2,193,115	14,318,595	39,978
Intrafund Transfers	(568,780)	(168,188)	(111,218)	(2,079,909)	(1,968,691)	(2,411,232)	(331,323)
Net Appropriations	8,849,212	9,912,544	11,974,284	12,198,708	224,424	11,907,363	(291,345)
Contingencies/Dept Reserves	850,430	1,192,833	1,192,833	1,099,107	(93,726)	451,153	(647,954)
TOTAL REQUIREMENTS	9,699,642	11,105,377	13,167,117	13,297,815	130,698	12,358,516	(939,299)
NET COUNTY COST	1,327,260	2,483,933	4,753,950	5,379,076	625,126	5,568,429	189,353
AUTHORIZED POSITIONS							
Salary Resolution	55.0	56.0	56.0	56.0		56.0	
Funded FTE	54.8	55.5	55.5	55.5		55.5	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures				
Percent of Performance Goals Met	67%	69%	75%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better	79%	92%	93%	90%
Cost per Capita	\$126	\$136	\$152	\$173
Percent of Employees Rating Working for the County as Very Good	79%	93%	92%	80.9%
Percent of Employee Evaluations Completed Annually	50%	56%	56%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement	12%	30%	38%	90%
Long Range Planning (3830P)				
Percent of Satisfactory Ratings from Newly Introduced Stakeholder Evaluations ¹	---	---	85%	90%
Percent Completion of Policies and Programs Implementing the Housing Element and North Fair Oaks Community Plan	60%	65%	73%	100%
Average Number of Days to Conduct Inspection Following Receipt of Complaint	3	3	3	3
Building Inspection (3842P)				
Number of Building Permits Finalized	2,024	2,453	2,508	2,400
Percent of Major-Type Building Permits Issued Within 365 Days	90%	90%	90%	90%
Insurance Service Office Rating	2	2	2	2
Current Planning (3843P)				
Percent of Customers Assisted within 20 Minutes	77%	75%	74%	85%
Percent of Hearing-Level Permits Processed within 4 Months	78%	75%	81%	80%
Average Number of Days to Decision for Staff-Level Design Review Permits	27	25	22	25

¹ New measure. Data not available for FY 2014-15 and FY 2015-16.

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Local Agency Formation Commission (3570B)

Provide staff support to the Local Agency Formation Commission to ensure city and special district organization and boundary changes comply with State law and State-mandated studies are completed in compliance with State law.

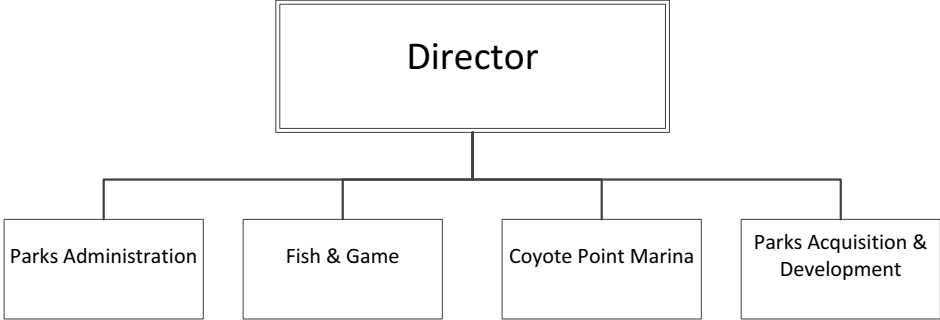
General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Intergovernmental Revenues	223,278	207,802	217,050	236,208	19,158	238,680	2,472
Charges for Services	22,253	21,822	30,000	30,051	51	30,051	
Total Revenue	245,531	229,624	247,050	266,259	19,209	268,731	2,472
Fund Balance	111,175	151,375	151,375	109,004	(42,371)	109,137	133
TOTAL SOURCES	356,706	380,999	398,425	375,263	(23,162)	377,868	2,605
REQUIREMENTS							
Salaries and Benefits	259,835	270,862	278,352	287,922	9,570	290,556	2,634
Services and Supplies	32,015	81,342	93,695	33,298	(60,397)	34,363	1,065
Other Charges	25,120	23,692	56,717	61,574	4,857	61,475	(99)
Gross Appropriations	316,970	375,895	428,764	382,794	(45,970)	386,394	3,600
Intrafund Transfers	(111,639)	(103,901)	(108,525)	(118,104)	(9,579)	(119,340)	(1,236)
Net Appropriations	205,331	271,994	320,239	264,690	(55,549)	267,054	2,364
Contingencies/Dept Reserves	151,375	109,004	78,186	110,573	32,387	110,814	241
TOTAL REQUIREMENTS	356,706	380,999	398,425	375,263	(23,162)	377,868	2,605
AUTHORIZED POSITIONS							
Salary Resolution	1.0	1.0	1.0	1.0		1.0	
Funded FTE	1.0	1.0	1.0	1.0		1.0	

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PARKS DEPARTMENT



Parks Department (3900D)

Through stewardship, San Mateo County Parks preserves our County's natural and cultural treasures, and provides safe, accessible parks, recreation, and learning opportunities to enhance the community's quality of life.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	1,646,571	2,040,854	7,510,236	15,817,617	8,307,381	5,500,000	(10,317,617)
Fines, Forfeitures and Penalties	7,723	11,350	4,450	7,000	2,550	7,000	
Use of Money and Property	166,554	183,368	151,125	191,322	40,197	192,468	1,146
Intergovernmental Revenues	705,297	236,956	532,169	419,640	(112,529)	57,228	(362,412)
Charges for Services	3,132,016	3,385,148	2,863,700	3,312,700	449,000	3,166,700	(146,000)
Interfund Revenue	3,685	43,999	27,500	42,500	15,000	42,500	
Miscellaneous Revenue	302,796	618,211	84,300	9,450	(74,850)	9,450	
Other Financing Sources	38,940	249,296	2,161,714	2,752,428	590,714	261,000	(2,491,428)
Total Revenue	6,003,582	6,769,182	13,335,194	22,552,657	9,217,463	9,236,346	(13,316,311)
Fund Balance	4,863,436	5,558,349	5,171,862	6,431,329	1,259,467	3,473,939	(2,957,390)
TOTAL SOURCES	10,867,018	12,327,530	18,507,056	28,983,986	10,476,930	12,710,285	(16,273,701)
REQUIREMENTS							
Salaries and Benefits	9,106,794	9,784,790	10,875,706	11,286,601	410,895	11,479,835	193,234
Services and Supplies	4,089,364	4,565,633	10,937,855	15,174,334	4,236,479	7,875,689	(7,298,645)
Other Charges	2,178,272	2,401,109	2,307,982	2,563,730	255,748	2,427,668	(136,062)
Fixed Assets	978,853	413,679	3,232,720	10,572,263	7,339,543	325,000	(10,247,263)
Other Financing Uses	20,885	62,879	1,004,122	161,579	(842,543)	10,835	(150,744)
Gross Appropriations	16,374,167	17,228,090	28,358,385	39,758,507	11,400,122	22,119,027	(17,639,480)
Intrafund Transfers	(888,722)	(577,721)	(1,640,982)	(1,355,488)	285,494		1,355,488
Net Appropriations	15,485,445	16,650,368	26,717,403	38,403,019	11,685,616	22,119,027	(16,283,992)
Contingencies/Dept Reserves	473,770	1,284,162	1,284,162	1,430,236	146,074	1,306,285	(123,951)
Non-General Fund Reserves	3,853,819	4,018,641	2,153,757	1,584,151	(569,606)	1,796,415	212,264
TOTAL REQUIREMENTS	19,813,034	21,953,171	30,155,322	41,417,406	11,262,084	25,221,727	(16,195,679)
NET COUNTY COST	8,946,016	9,625,641	11,648,266	12,433,420	785,154	12,511,442	78,022
AUTHORIZED POSITIONS							
Salary Resolution	67.0	71.0	71.0	71.0		71.0	
Funded FTE	67.0	71.0	70.8	71.0	0.3	71.0	

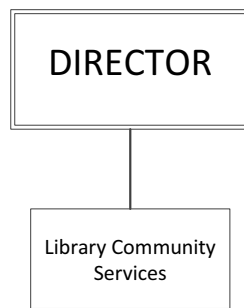
Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures				
Percent of Performance Goals Met	69%	81%	76%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better	78%	99%	93%	90%
Cost per Capita	\$20	\$20	\$22	\$78
Percent of Employees Rating Working for the County as Very Good	83.0%	79.0%	79.0%	80.9%
Percent of Employee Evaluations Completed Annually	46%	76%	73%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement	10%	53%	44%	90%
Parks Administration (3900B)				
Number of Annual Volunteer Hours	30,340	34,247	32,533	30,000
Number of Persons Using Parks Annually	2.05 M	2.53 M	2.75 M	2.50 M
Percent of Customers Rating Services and Experiences as Good or Excellent	78%	99%	93%	90%
Parks Acquisition and Development (3970B)				
Grants and Donations Received per Dollar Invested	23	6	9	10
Percent of Capital Projects Completed on Time and on Budget	79%	29%	100%	75%
New Park Acres Acquired	3.0	0.0	72.5	0.0
Coyote Point Marina (3980B)				
Percent of Berths Filled	75%	75%	75%	75%
Cost per Berth ¹	\$2,518	\$2,072	\$2,429	\$2,743
Percent of Customers Rating Marina Services and Experiences as Good or Excellent	100%	95%	93%	95%

¹ Target cost per berth to increase in FY 2017-18 due to the Marina dredging project.

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San Mateo County Library JPA



County Library (3700B)

San Mateo County Libraries strengthen our community by creating an inclusive sense of place and environment for learning.

County Library Fund (Information Only)

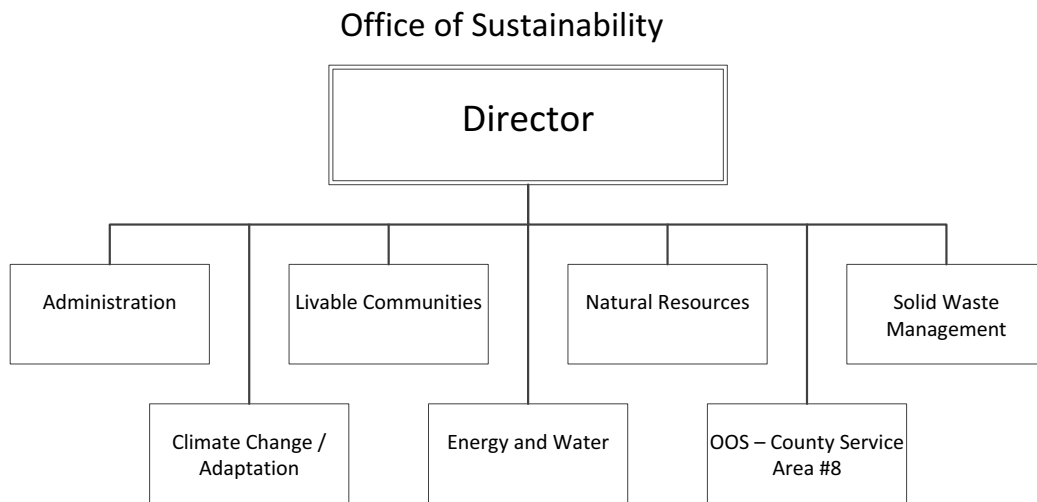
FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	25,860,349	26,392,340	25,482,164	26,554,011	1,071,847	26,554,011	
Use of Money and Property	159,304	199,092	120,800	121,000	200	121,000	
Intergovernmental Revenues	217,511	210,325	168,000	163,000	(5,000)	163,000	
Charges for Services	221,660	197,186	204,000	124,000	(80,000)	124,000	
Interfund Revenue	136,396	471,180	139,898	141,442	1,544	141,442	
Miscellaneous Revenue	1,169,551	1,990,960	1,574,696	2,564,032	989,336	2,447,623	(116,409)
Total Revenue	27,764,772	29,461,082	27,689,558	29,667,485	1,977,927	29,551,076	(116,409)
Fund Balance	20,472,423	20,265,405	20,265,405	22,188,093	1,922,688	17,860,913	(4,327,180)
TOTAL SOURCES	48,237,195	49,726,487	47,954,963	51,855,578	3,900,615	47,411,989	(4,443,589)
REQUIREMENTS							
Salaries and Benefits	14,663,255	15,148,001	16,415,871	17,873,376	1,457,505	18,103,929	230,553
Services and Supplies	23,794,024	23,346,536	33,600,582	32,433,123	(1,167,459)	28,333,981	(4,099,142)
Other Charges	1,442,613	1,559,022	1,526,851	1,927,408	400,557	1,852,408	(75,000)
Fixed Assets	584,605	136,603	739,000	500,000	(239,000)		(500,000)
Other Financing Uses	12,051	12,352	12,352	12,463	111	12,463	
Gross Appropriations	40,496,548	40,202,514	52,294,656	52,746,370	451,714	48,302,781	(4,443,589)
Intrafund Transfers	(12,524,758)	(12,664,119)	(18,410,680)	(17,340,865)	1,069,815	(17,340,865)	
Net Appropriations	27,971,790	27,538,395	33,883,976	35,405,505	1,521,529	30,961,916	(4,443,589)
Contingencies/Dept Reserves	4,329,557	3,381,062	3,381,062	4,119,737	738,675	4,119,737	
Non-General Fund Reserves	15,935,848	18,807,030	10,689,925	12,330,336	1,640,411	12,330,336	
TOTAL REQUIREMENTS	48,237,195	49,726,487	47,954,963	51,855,578	3,900,615	47,411,989	(4,443,589)
AUTHORIZED POSITIONS							
Salary Resolution	121.0	121.0	121.0	122.0	1.0	122.0	
Funded FTE	110.3	109.4	108.3	108.9	0.7	108.9	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Number of Library Visits	2.2 M	2.3 M	2.2 M	2.3 M
Percent of Customer Survey Respondents Rating Services as Good or Better	93%	90%	93%	95%
Number of Circulated Materials	3.5 M	3.4 M	3.2 M	3.5 M

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Office of Sustainability (4000D)

The Office of Sustainability helps the County of San Mateo and its communities adapt to our changing environment by providing services and resources that inspire new ideas and solutions. We are committed to building a community that fulfills the needs of everyone today and in the future.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	1,053,321	3,087,288	6,142,486	1,274,222	(4,868,264)	1,291,769	17,547
Licenses, Permits and Franchises		3,071,113	2,674,571	2,712,001	37,430	2,737,584	25,583
Fines, Forfeitures and Penalties	525	1,500					
Use of Money and Property	54,332	116,477	47,021	110,028	63,007	108,119	(1,909)
Intergovernmental Revenues	57,325	35,829	2,867,637	2,071,162	(796,475)	1,220,163	(850,999)
Charges for Services	3,187,482	1,836,938	1,436,708	1,471,639	34,931	1,471,639	
Interfund Revenue	100,423		138,000		(138,000)		
Miscellaneous Revenue	241,680	419,834	85,200		(85,200)		
Other Financing Sources	1,480,943	839,147	1,483,320	1,491,000	7,680	1,503,680	12,680
Total Revenue	6,176,031	9,408,125	14,874,943	9,130,052	(5,744,891)	8,332,954	(797,098)
Fund Balance	4,876,967	14,214,849	14,214,849	14,236,682	21,833	14,095,753	(140,929)
TOTAL SOURCES	11,052,998	23,622,974	29,089,792	23,366,734	(5,723,058)	22,428,707	(938,027)
REQUIREMENTS							
Salaries and Benefits	3,097,989	4,437,847	5,955,414	7,188,977	1,233,563	6,539,693	(649,284)
Services and Supplies	2,432,880	7,661,827	20,605,310	10,885,127	(9,720,183)	9,819,333	(1,065,794)
Other Charges	301,094	422,607	869,099	740,390	(128,709)	648,313	(92,077)
Other Financing Uses	28,558	17,744	7,607	52,265	44,658	57,713	5,448
Gross Appropriations	5,860,522	12,540,024	27,437,430	18,866,759	(8,570,671)	17,065,052	(1,801,707)
Intrafund Transfers	(76,153)	(654,575)	(2,903,480)	(1,300,153)	1,603,327	(235,153)	1,065,000
Net Appropriations	5,784,369	11,885,449	24,533,950	17,566,606	(6,967,344)	16,829,899	(736,707)
Contingencies/Dept Reserves	3,681,870	10,309,946	7,310,486	930,646	(6,379,840)	930,646	
Non-General Fund Reserves	3,666,360	3,268,029	3,268,029	12,711,579	9,443,550	12,599,148	(112,431)
TOTAL REQUIREMENTS	13,132,599	25,463,424	35,112,465	31,208,831	(3,903,634)	30,359,693	(849,138)
NET COUNTY COST	2,079,601	1,840,450	6,022,673	7,842,097	1,819,424	7,930,986	88,889
AUTHORIZED POSITIONS							
Salary Resolution	21.0	21.0	21.0	22.0	1.0	22.0	
Funded FTE	21.0	21.0	21.0	22.0	1.0	22.0	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures				
Percent of Performance Goals Met ¹	---	---	100%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better ²	---	---	---	90%
Percent of Employees Rating Working for the County as Very Good	---	90.9%	90%	80.9%
Percent of Employee Evaluations Completed Annually ¹	---	---	15%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement	---	79%	73%	90%
Administration (4010P)				
Percent of Customer Survey Respondents Rating Services as Good or Better ³	---	---	---	90%
Percent of Employee Evaluations Completed Annually	---	---	15%	90%
Percent of Outcome and Efficiency Goals Met	---	---	100%	75%
Climate Change Adaptation (4020P)				
Percent of Progress Toward Countywide GHG Emissions Goal (17% Below 2005 levels) ¹	---	---	(17%)	(17%)
Percent of Sea Change SMC Listserv Emails Opened ¹	---	42.1%	35.6%	40%
Percent Increase in Green Businesses Certified in San Mateo County, Compared to Average Percent Increase in Certifications Across 9 Bay Area Counties ¹	---	---	0%	1%
Livable Communities (4030P)				
Number of Events and Outreach Presentations Conducted ¹	---	5	6	8
Percent of County Employees who Participated in CAP Annually ¹	---	---	36%	43%

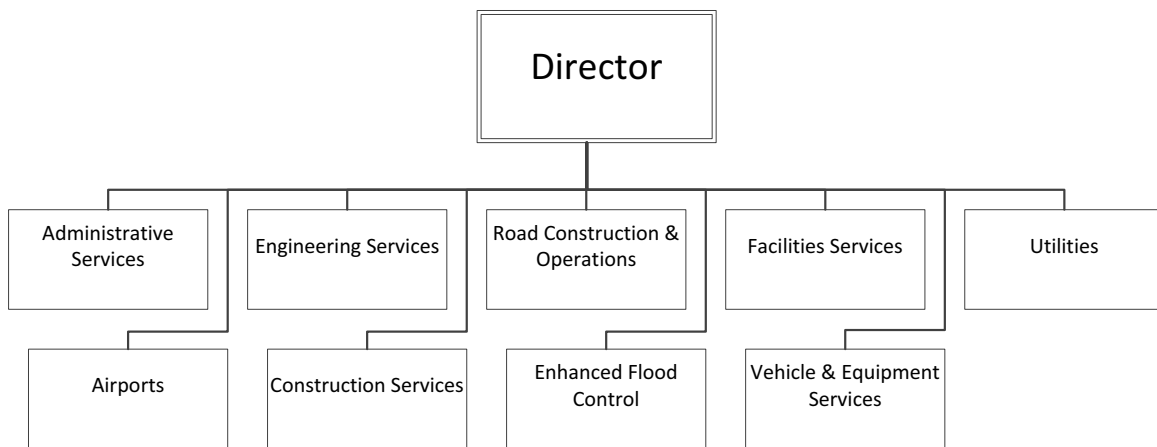
Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Customer Satisfaction Rating of Good or Better ³	---	---	---	90%
Energy and Water (4040P)				
San Mateo County Energy Watch Cost per Kilowatt Hour Saved	\$0.48	\$0.40	\$0.34	\$0.35
Number of Energy and Water Saving Library Kits Borrowed from Libraries Countywide ¹	---	---	188	400
Solid Waste Management (4060B)				
Customer Satisfaction with Sustainability Hotline and Website -- Percent Rating Services as Good or Better	92%	96%	95%	95%
AB 939 Solid Waste Diversion Rate for Unincorporated San Mateo County, Daily Disposal Rate Per Person (lbs/person/day)				
Residential:	2.5	2.7	3.1	5.1
Commercial:	5.7	4.8	7.1	15.7
County Service Area #8 (4070B)				
Tons of Solid Waste Materials Collected Curbside by Recology for County Service Area No. 8:				
-Disposal: ¹				
-Recycling: ¹	---	6,045	6,000	6,000
	---	4,605	4,625	4,650
Percent of Customers Rating Recology/ Shoreway Services for County Service Area No. 8 as Good or Better ²	---	---	---	90%
Redwood City Fire Department, Emergency Response Time - Percent of Responses Within 7 Minutes ¹	---	94%	90%	90%

¹ New Measure for FY 2014-15 and FY 2015-16

² Data in development

³ Data not available. Department was newly-created and not yet tracking performance measures.

Department of Public Works



Department of Public Works (4500D)

The Department of Public Works provides efficient, economical and responsive infrastructure systems and maintenance; facility engineering, design, development and maintenance; and utilities and environmental services to San Mateo County. Services ensure safe, cost effective, accessible and attractive County facilities.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	10,418,390	9,705,751	6,762,452	7,604,092	841,640	7,555,261	(48,831)
Licenses, Permits and Franchises	1,289,174	1,128,613	735,500	815,500	80,000	915,500	100,000
Fines, Forfeitures and Penalties		21,427		10,000	10,000	10,000	
Use of Money and Property	5,731,276	5,757,864	5,109,291	5,675,107	565,816	5,652,595	(22,512)
Intergovernmental Revenues	17,316,042	24,516,707	26,046,106	24,909,411	(1,136,695)	25,054,635	145,224
Charges for Services	15,501,748	14,654,405	15,358,598	18,229,983	2,871,385	16,562,700	(1,667,283)
Interfund Revenue	34,132,737	36,788,288	47,037,507	43,710,282	(3,327,225)	43,332,528	(377,754)
Miscellaneous Revenue	1,390,210	1,187,590	778,043	803,660	25,617	878,660	75,000
Other Financing Sources	5,007,577	5,110,919	4,155,526	8,523,012	4,367,486	3,599,808	(4,923,204)
Total Revenue	90,787,154	98,871,565	105,983,023	110,281,047	4,298,024	103,561,687	(6,719,360)
Fund Balance	118,504,415	115,645,977	114,126,751	123,830,022	9,703,271	77,147,585	(46,682,437)
TOTAL SOURCES	209,291,570	214,517,541	220,109,774	234,111,069	14,001,295	180,709,272	(53,401,797)
REQUIREMENTS							
Salaries and Benefits	37,009,704	38,289,125	47,323,782	48,333,241	1,009,459	49,243,572	910,331
Services and Supplies	45,198,689	46,620,068	67,052,394	74,857,712	7,805,318	64,128,017	(10,729,695)
Other Charges	11,280,826	12,188,210	20,030,853	16,650,073	(3,380,780)	13,356,700	(3,293,373)
Fixed Assets	12,310,805	14,744,524	28,344,094	36,300,907	7,956,813	13,040,540	(23,260,367)
Other Financing Uses	7,804,669	6,050,072	7,599,913	9,749,386	2,149,473	7,196,889	(2,552,497)
Gross Appropriations	113,604,693	117,891,998	170,351,036	185,891,319	15,540,283	146,965,718	(38,925,601)
Intrafund Transfers	(25,898,425)	(31,785,417)	(29,995,733)	(28,927,835)	1,067,898	(29,854,118)	(926,283)
Net Appropriations	87,706,267	86,106,581	140,355,303	156,963,484	16,608,181	117,111,600	(39,851,884)
Contingencies/Dept Reserves	101,552,793	91,300,227	60,145,453	55,316,016	(4,829,437)	42,222,345	(13,093,671)
Non-General Fund Reserves	19,929,112	25,208,860	19,609,018	21,831,569	2,222,551	21,375,327	(456,242)
TOTAL REQUIREMENTS	209,188,173	202,615,668	220,109,774	234,111,069	14,001,295	180,709,272	(53,401,797)
NET COUNTY COST	(103,397)	(11,901,873)					
AUTHORIZED POSITIONS							
Salary Resolution	298.0	299.0	299.0	299.0		299.0	
Funded FTE	297.4	298.4	298.4	298.4	0.1	298.4	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Key Performance Measures				
Percent of Primary Roads Maintained with a PCI Greater than Baseline 55	94%	93%	92%	93%
Electricity Usage by County Facility Type (in KWh)				
-Detention Space	4.00 mil	3.31 mil	3.97 mil	3.46 mil
-Office Space	8.85 mil	8.67 mil	8.33 mil	8.48 mil
-Health and Hospital	13.34 mil	13.20 mil	13.12 mil	11.31 mil
-Other	1.34 mil	1.26 mil	1.35 mil	1.23 mil
Public Works Administration (4510B)				
Percent of Customer Survey Respondents Rating Services as Good or Better - Department Roll Up	90%	90%	94%	90%
Percent of Employee Evaluations Completed Annually	21%	69%	67%	90%
Percent of Employees Rating Working for the County as Very Good	84%	83%	87%	80.9%
Engineering Services (4600B)				
Percent of Customers Rating Maps/Survey Records Services Good or Better	100%	100%	100%	90%
Average Time to Complete Road Improvement Project from Time of Appropriation of Funds to Time of Completion (in Months)				
-Seal	8	8	11	12
-Resurfacing	8	9	22	12
-Reconstruction	22	12	---	---
Percent of Construction Projects Completed within Budget and Scheduled Working Days	83%	100%	100%	90%
Facilities Services (4730B)				
Energy Usage per Square Foot (in kBTU)				
-Detention	152	157	132	145
-Hospitals	234	219	266	315
-Office	60	59	56	61
-Other	22	22	21	19

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Facilities Condition Measure				
-Office/Other Building	6.5	6.5	6.4	6.0
-Detention	3.4	3.3	4.0	3.0
-Health/Hospitals	4.9	4.9	5.1	4.0
Percent of Energy Efficient Facilities Measure	36%	45%	54%	64%
Road Construction and Operations (4520B)				
Volume of Trash Collected per Mile Swept (in Cubic Feet)	6.0	4.9	5.7	6.0
Cost per Mile of Road Maintenance (in Thousands)	\$4,584	\$4,847	\$4,300	\$4,800
Percent of Maintained Miles with PCI's Greater than Baseline				
- 55 for Primary Roads	93%	92%	96%	90%
- 40 for Secondary Roads	87%	86%	92%	85%
Construction Services (4740B)				
Average Service Requests Completed per Employee per Year	64	58	72	60
Percent of Service Requests Completed within Budget/Schedule	100%	100%	100%	95%
Percent of Customers Rating Services as Good or Better	100%	100%	98%	90%
Vehicle and Equipment Services (4760B)				
Total Annual Mileage of County Passenger/Patrol Vehicles (in Millions)	4.89/ 1.29	4.71/ 1.08	4.31/ 1.11	4.76/ 1.20
Total Cost per Vehicle by Vehicle Type: Passenger/Patrol	\$2,297/ 6,735	\$1,403/ 4,354	\$1,569/ 4,470	\$2,060/ 6,000
Preventative Maintenance Repair Orders as a Percent of Total Repair Orders	50%	51%	52%	51%
Utilities (4840B)				
Number of Resolved Sewer/Sanitation District Customer Requests Related to Sewer Lateral Back-ups	606	573	594	600
Percent of Time Spent on Sewer Preventative Maintenance	87%	88%	79%	80%

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Cost of Scheduled Sewer Work per Mile of Sanitary Sewer Main	\$5,677	\$6,624	\$5,800	\$6,000
Airports (4850B)				
San Carlos Airport - Number of Maintenance Requests	124	137	130	130
Percentage Occupancy (Hangars and T-Shades/ Offices and Concessions)	95/94%	95/94%	94/92%	94/92%
Percentage of Aircraft Observed in Compliance with Noise Abatement Procedures	99%	100%	100%	99%

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Capital Projects (8500D)

The Capital Program plans, designs, constructs, upgrades and in general improves facilities and infrastructure to operate efficiently, and safely.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	5,644,447	3,534,939	51,846,047	7,541,256	(44,304,791)		(7,541,256)
Use of Money and Property	11,140	32,977					
Miscellaneous Revenue	30,194						
Other Financing Sources	19,391,135	15,775,720	87,816,342	39,853,923	(47,962,419)	12,690,957	(27,162,966)
Total Revenue	25,076,916	19,343,637	139,662,389	47,395,179	(92,267,210)	12,690,957	(34,704,222)
Fund Balance	2,357,051	3,493,794	3,493,794	4,668,538	1,174,744	5,505,602	837,064
TOTAL SOURCES	27,433,966	22,837,431	143,156,183	52,063,717	(91,092,466)	18,196,559	(33,867,158)
REQUIREMENTS							
Services and Supplies	8,105,720	6,715,769					
Fixed Assets	15,834,452	11,453,124	139,072,373	46,558,115	(92,514,258)	12,246,570	(34,311,545)
Net Appropriations	23,940,172	18,168,893	139,072,373	46,558,115	(92,514,258)	12,246,570	(34,311,545)
Contingencies/Dept Reserves	3,493,794	4,668,538	4,083,810	5,505,602	1,421,792	5,949,989	444,387
TOTAL REQUIREMENTS	27,433,966	22,837,431	143,156,183	52,063,717	(91,092,466)	18,196,559	(33,867,158)

Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
Capital Projects				
Percent of Projects on Track to be Completed Within Budget/Schedule	98%	92%	82%	90%
Percent of New Single Year Projects Not Started in the Same Year Funded and Not Completed Within Two Years Exceeds Target	11%	9%	8%	10%

Capital Projects Summary FY 2017-18 & FY 2018-19

Project Description	FY 2017-18 Total Approp	FY 2018-19 Total Approp
HEALTH PROJECTS		
37th Ave ADA Barrier Removal	500,000	0
Health Services Administration 225 37th Ave. Upgrades	150,000	0
San Mateo Medical Center (SMMC) Replace Expansion Joints Multiple Locations	0	0
SMMC Admin. Building Seismic Improvements OSHPD-Required	29,206	0
Subtotal Health Services Projects - County General Fund 85110	679,206	0
San Mateo Medical Center (SMMC) Co-Generation Plant	32,354	0
SMMC Replace Heat Exchangers on Low Capacity Boilers	1,843,203	0
SMMC Retrofit Water Tank	1,979,434	0
SMMC 2nd Floor Post Op Recovery Expansion	304,506	0
SMMC Old Hospital Bldg - Non Structural Upgrades	2,500,000	0
Mike Nevin Medical Center-Install DDC Controls System	0	0
SMMC HVAC Equipment Controls Upgrade	610,603	0
SMMC Psychiatric Unit Patient Safety Remodel 3AB Bathrooms & Padded Room	568,342	0
Subtotal Medical Center Projects - County General Fund 85115	7,838,441	0
Respite Center - Hacienda House Remodel	2,372,604	0
Subtotal Health Services Projects - Measure K 85810	2,372,604	0
TOTAL HEALTH PROJECTS	10,890,250	0
CRIMINAL JUSTICE PROJECTS		
Youth Services Center (YSC) Maintain Co-Generation System	80,000	0
Maguire Correctional Facility Upgrade Safety and Control Equipment	0	0
San Mateo County Honor Camp Site Characterization	50,000	0
Maguire Jail - PadPro SECUREPASS Scanner	198,711	0
Camp Glenwood Shop Black Mold Abatement	0	0
Maguire Correctional Facility Maintain Co-Generation System	145,713	0

Project Description	FY 2017-18 Total Approp	FY 2018-19 Total Approp
Maguire Renovation Phase 1	6,000	0
Maguire Renovation Phase 2	1,100,000	0
Old Maguire Remodel (see 88670 for year 1)	0	0
Subtotal Criminal Justice Projects - County General Fund 85120	1,580,424	0
Relocate Motorpool from RWC to Grant Yard	219,722	0
Subtotal Criminal Justice Projects - Measure K 85820	219,722	0
Youth Services Center (YSC) / Justice Center Plan	0	0
YSC Replace Deficient Security and Surveillance System	0	0
2014 MSCC Bond Administration Program	72,532	0
Subtotal Criminal Justice Projects - Bond 87920	72,532	0
TOTAL CRIMINAL JUSTICE PROJECTS	1,872,679	0
PARKS AND MARINA PROJECTS		
Alpine Trail Improve Bike/Pedestrian Trail	3,910,939	0
Memorial Park Replace Wastewater System and Potable Water System	1,500,000	3,279,541
Crystal Springs Trail South of Dam 600 Yards	248,050	750,000
Subtotal Parks and Marina Projects - County General Fund 85130	5,658,989	4,029,541
Crystal Springs Construct Trail South of Dam to Highway 35	149,729	0
Subtotal Parks and Marina Projects - Parks Acquisition Fund 86130	149,729	0
Huddart Park Restroom Building ADA Improvements	100,000	0
Subtotal Parks/Marina Projects- Facility Surcharge 88330	100,000	0
TOTAL PARKS AND MARINA PROJECTS	5,908,718	4,029,541
OTHER COUNTY PROJECTS		
New Jail Project Management - Department of Public Works	36,979	0
Graffiti Abatement Program	48,136	0
Strategic Energy Master Plan Project Development	475,218	0
East Palo Alto (EPA) City Hall Improvements	0	749,426

Project Description	FY 2017-18 Total Approp	FY 2018-19 Total Approp
Pescadero Creek Dredging	170,820	0
Pescadero Creek Flooding Feasibility	286,233	0
Mirada Rd Erosion Protection	1,000,000	1,587,645
Pescadero High School Water Supply and Treatment Feasibility	84,725	0
Pescadero High School Water Supply and Treatment Implementation	300,000	0
Coastside/South County Water Supply Study	200,000	0
Pescadero North St/Clinic/Puente Parking Flooding	200,000	0
Sand Hill Rd Bicycle Conflict Zones Striping	120,000	0
Stage Road Sidewalk and Drainage	100,000	0
EPA Government Center Renovation Feasibility Study	62,250	0
CMO Kitchen Remodel	21,877	0
Coastside Clinic Improvements	190,145	0
Exterior Lighting Upgrade Phase II	140,482	0
Capital Project Development	282,119	300,000
Integrated Workplace Management System	928,206	0
Hall of Justice (HOJ) Replace 12" Titus VAV Box in Courtrooms 4A & 2A	0	0
Fire Station 18 Repairs	125,379	0
San Mateo Medical Center (SMMC) Photovoltaic Solar Project	200,000	0
Countywide Interior Lighting Upgrade	1,876,413	0
Countywide Electrical Specifications and Safety Compliance	65,826	68,185
EPA Government Center Replace HVAC	0	437,833
Emergent Special Jobs-GF	250,000	250,000
Health Replace 12 Fire Doors	75,000	0
Health Replace Nurse Call System Design	150,000	0
Scenic Drive Hazard Mitigation Project - 2017 Storm Event	300,000	0
Spruce St- North County Health Clinic Renovations	550,000	0
Child Care Center Fence Replacement	250,000	0
2500 Middlefield ADA Requirement due to Human Services Agency Remodel	125,000	0

Project Description	FY 2017-18 Total Approp	FY 2018-19 Total Approp
Old Courthouse Facade Renovation	2,300,000	0
Human Resources 5th Floor Replacement HVAC, AHU, Asbestos Abatement	0	0
COB 2 DPW Security Barriers and Space Improvements	280,000	1,500,000
Subtotal Other County Projects - County General Fund 85170	11,194,808	4,893,089
Alpine Trail Slide Repairs	300,000	0
Subtotal Other County Projects - Departmental General Fund 85270	300,000	0
Fair Oaks Library & HSA Remodel	272,076	0
Subtotal Library Projects - Measure K 85840	272,076	0
Sustainability Projects - CGC Vehicle Charging Stations	180,712	0
Maple Street Shelter Renovation	300,000	0
CSA-7 Infra-structure Replacement	3,613,585	0
Flooding in North Fair Oaks-Hire Consultant to study possible solutions	182,557	0
Pescadero Alternate Water Source Evaluation (CSA-11)	100,000	0
Pescadero (CSA-11) Aquifer Study	300,000	0
Subtotal Other County Projects - Measure K 85870	4,676,854	0
Children's Receiving Home Emergency Generator	300,000	0
San Mateo Medical Center (SMMC) Replace Boilers 1-6 (Compliance Issue) Phase 2	0	1,000,000
Human Resources 5th Floor Replacement HVAC, AHU, Asbestos Abatement	0	0
SMMC Seal Asphalt Pavement North Central Plant	7,336	0
Childcare Seal Coat Asphalt Surface	19,500	0
Fair Oaks Library Seal Coat Asphalt	4,761	0
Construction Services Mill Asphalt	10,747	0
Motor Pool CSS Mill Asphalt Pavement	6,098	0
Human Services Agency (HSA) Seal Asphalt & Paint Stalls	20,524	0
Daytop Drug Treatment Center Seal Coat Asphalt	8,928	0
Agricultural Building Prepare And Seal Coat Asphalt Pavement And Paint Stalls	4,419	0
Central Library Seal Coat Asphalt, Repair Cracks, Paint Stalls	14,154	0

Project Description	FY 2017-18 Total Approp	FY 2018-19 Total Approp
SMMC Seal Coat Asphalt North Admin/North Of Central Plant	38,343	0
Youth Services Center (YSC) Courts Administration Seal Coat Asphalt, Paint Stalls	23,853	0
YSC Education / Gym Prep and Sealcoat Asphalt, Paint Stalls	4,652	0
YSC Housing Building 7 Prep and Seal Coat Asphalt Pavement East Driveway	3,543	0
YSC Housing Building Seven Seal Coat Asphalt & Paint Stalls	1,419	0
Subtotal Other County Projects - Facility Surcharge 88370	468,277	1,000,000
Old Maguire Remodel (see 85120 for year 2)	100,000	0
COB1 Restoration / Replacement 3rd Floor HVAC	50,000	0
COB1 1st & 3rd Floor ISD Remodel	0	0
37th Ave ADA Barrier Removal	1,000,000	0
Serenity House Project	686,002	0
Children's Receiving Home Remodel	0	0
Human Services 92nd Street Building Remodel	0	0
Health -Repairs Cassia House	0	0
Health - WPC Buildout of 2nd & 3rd Floor @ 37th Avenue	0	0
San Mateo Medical Center (SMMC) Track Shelving for Distribution	0	0
SMMC Track Shelving for SPD	0	0
Human Resources Remodel	0	0
Treasure Tax Office Lobby Remodel	0	0
Subtotal Other County Projects- Other 88670	1,836,002	0
Skylonda 2013 Series A Bond Administration	30,918	0
Subtotal Capital Projects Bond Proceeds 87950	30,918	0
Youth Services Center (YSC) Co-Gen/Central Plant Upgrade	0	499,686
YSC Roofs Apply Alpha Guard Coating on Roofs	37,814	0
San Mateo Medical Center (SMMC) Paint Chain Link Fence/Gate at Central Plant	0	0
SMMC Replace Base Board throughout Hospital	57,884	0

Project Description	FY 2017-18 Total Approp	FY 2018-19 Total Approp
SMMC Paint Interior Walls Diagnostic & Treatment Wing	40,484	0
SMMC Paint Interior Walls/Ceiling Nursing Wing Ground Floor	104,640	0
SMMC Replace Carpet Central Plant	0	14,355
SMMC Repair/Replace Boiler SB1-SB6	130,084	0
SMMC Remodel Engineering Office/Shop	0	0
MCF Replace Air Handling Unit #9	0	0
MCF Replace Co-Gen with Tico Units	693,658	0
COB2 Roof Construct Trex Work Platform	2,500	0
East Palo Alto (EPA) Install Chain Hoist in Stairwell to Roof	0	0
Glenwood Replace 2 Heaters	0	0
Hall of Justice (HOJ) Replace Air Handling Units	1,533,129	0
Parking Garage Update Monopoly Board Directory	45,221	0
SMMC Paint Walls/Ceiling 1st to 3rd Nursing Wing	216,648	0
County Facilities Upgrade Domestic Water Fixtures	100,000	0
SMMC Replace Smoke Detector & Fire Alarm Upgrade	1,876,352	0
Countywide Survey Update - New FCIS Projects Development	60,000	0
Hall of Justice (HOJ) Replace Transfer Switch	55,883	0
"Our Place" Child Care Center Replace Cabinets, Cabinet Doors & Countertops	18,193	0
Maguire Correctional Facility Add Main Line to Main Sewer	49,170	0
County Parking Structure Reset Pavers	50,000	0
Honor Camp Install Monitoring Well	75,000	0
County Center Parking Upgrade Meters	30,569	0
Crime Lab Upgrade Lighting Control Systems	100,000	0
SMMC Non-Structural Deficiency Corrections	45,514	0
Facilities Projects Warranty and Close-out	50,000	0
Grant Yard Replace Metal Roof	0	0
Hall of Justice Paint Metal Doors & Frame	825	0
Childcare Seal Coat Asphalt Surface	19,500	0

Project Description	FY 2017-18 Total Approp	FY 2018-19 Total Approp
CDF Edmonds Seal Coat Asphalt Pavement	0	0
Construction Services Bldg B Replace Built Up Roof	32,497	0
Motor Pool CSS Mill Asphalt Pavement	0	6,097
North County Courts Parking Lot Seal Coat Asphalt	0	26,160
Central Library Replace Fixed Sash Window	0	14,861
Election Registration Mill Asphalt Pavement	0	44,674
Construction Services Bldg B Replace Overhead Door	17,990	0
South San Francisco (SSF) Adult Probation Replace Vinyl Floor Tiles		4,637
MCF Replace Air Handling Unit	408,907	0
MCF Replace Supply or Exhaust Fan	0	0
SM EPA Replace Hydraulic Elevator	0	159,555
SM EPA Replace 3 Base Mounted Circulating Pumps	0	49,173
North County Detention Facility Replace Built-up Roof	46,584	0
Childcare Center Replace 5 Centrifugal Exhaust Fans		0
SM EPA Replace Centrifugal Exhaust Fans	0	22,926
MCF Replace Exhaust Fans	0	0
Childcare Center Replace Outdoor Packaging Unit	0	0
North County Courts Paint DA Hallway & Offices	0	0
YSC Replace Elastomeric Coating	7,522	0
HOJ Install Sinks in Custodial Closets	0	0
Human Services Agency (HSA) Replace Outdoor Packaging Units	275,396	0
HSA Replace Centrifugal Exhaust Fans	0	0
SMMC Investigative Study of Hydraulic Elevator North Addition #5 & #6	24,184	0
Ag Building Paint Wood Windows, Exterior Stucco, And Doors Throughout	210,936	0
Agricultural Warehouse Shop Paint Exterior Wood Doors & Frames	3,000	0
Canyon Oaks Prep and Paint Stucco Exterior Surface Throughout	0	16,714
California Department of Fire (CDF) Belmont Apparatus Mill Asphalt Pavement, Seal Coat Asphalt Surface	0	30,997
CDF Belmont Apparatus Paint Concrete Floor Throughout Interior	0	6,855

Project Description	FY 2017-18 Total Approp	FY 2018-19 Total Approp
CDF Belmont Apparatus Paint Interior Walls Throughout	0	12,625
CDF Belmont Apparatus Replace Aluminum Building Ladder	0	14,089
CDF Belmont Apparatus Replace Built-up Roofing	111,707	0
CDF Belmont Apparatus Replace Half Glass Exterior Double Doors	0	3,280
CDF Belmont Apparatus Replace Half Glass Wood Interior Solid Doors	0	9,162
CDF Belmont Apparatus Replace Window Throughout Exterior Including Tower	0	24,035
CDF Belmont Apparatus Replace Wood Exterior Door With Frame	0	1,231
CDF Belmont Apparatus Replace Wood Interior Solid Core Doors	0	7,013
CDF Belmont Barracks Paint Both Sides Wood Interior Door & Frame	0	1,227
CDF Belmont Barracks Prep And Paint Interior Walls, Ceilings	0	39,411
CDF Belmont Barracks Replace Built Up Roof	83,732	0
CDF Belmont Barracks Replace Half Glass Wood Door Interior	0	2,161
CDF Belmont Barracks Replace Half Glass Wood Double Interior Solid Door	0	6,123
CDF Belmont Barracks Replace Half Glass Wood Exterior Door 2nd Floor	0	1,402
CDF Belmont Barracks Replace Wood Exterior Door West Side 1st Floor	0	1,231
CDF Belmont Barracks Replace Wood Interior Hollow Core Door 1st Floor	0	9,096
CDF Belmont Barracks Replace Wood Interior Hollow Core Door 2nd Floor	0	8,111
CDF Belmont Paint Metal And Wood Doors (East Side & Apparatus Bay)	0	1,564
Central Library Replace Built Up Roof and Uninsulated Standing Seam	15,000	259,421
Central Library Replace Water Closet Compartment	0	7,188
County Office Building One prepare & Paint Metal Siding (Penthouse)	0	5,517
County Office Building One Replace Steel Exterior Door (Penthouse)	0	6,500
County Office Building Two Prepare & Paint Metal Roof	0	10,500
County Office Building Two Sandblast & Epoxy Paint Structural Steel At Roof	0	12,500
Cohn Sorenson Law Library Prep And Paint Interior Walls & Ceiling	35,212	0
Cohn Sorenson Replace Roof	115,699	0
Construction Services Building B Paint Exterior Wood Siding, Doors, Soffit Board	0	0

Project Description	FY 2017-18 Total Approp	FY 2018-19 Total Approp
Construction Services Replace Domestic Water Heater	1,351	0
Elections Registration Improvements-California Mandated	347,202	849,484
East Palo Alto (EPA) Municipal Building Replace Water Heater	855	0
Glenwood Boys Ranch Admin. Building Replace Generator Set	44,013	0
Hall Of Justice Replace 12 x 12 Vinyl Floor Tile	0	16,360
Hall Of Justice South Entrance Restoration	595,403	0
Human Services Agency Replace Modified Bituminous Roofing	501,132	0
Motor Pool / CSS Paint Exterior Wood Siding And Soffit	0	0
Motor Pool / CSS Replace Built Up Roof	63,748	0
Motor Pool / CSS Replace Commercial Overhead Door	11,096	0
Motor Pool / CSS Replace Gas Fired Heater	3,957	0
Old Courthouse Roof & Improvements	203,265	0
Pescadero Yard Fuel Tank Replacement	360,176	0
Pine Street Warehouse Replacement	700	0
SMMC Admin Health Center Wing Paint Exterior Stucco	0	29,644
SMMC Health Center Wing 3rd Floor Administration Paint	0	88,375
SMMC Seal Coat Asphalt North Admin/North Of Central Plant	36,723	0
YSC Courts Administration Seal Coat Asphalt, Paint Stalls	16,281	0
YSC Housing Building Seven Replace Carpet Throughout	140,199	0
Maguire Facility Replace Carpet Project (Continued)	0	0
SMMC Replace Carpet	0	0
Subtotal County Projects - FCIS 85410	9,107,533	2,323,940
TOTAL OTHER COUNTY PROJECTS	27,886,468	8,217,029
TOTAL ALL PROJECTS ALL FUNDS	46,558,114	12,246,570

Accumulated Capital Outlay Fund (8200B)

The Accumulated Capital Outlay Fund (ACO Fund) contains appropriations for County capital improvements, facilities maintenance projects, and debt service payments.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Use of Money and Property	705,747	821,089	500,000	500,000		500,000	
Total Revenue	705,747	821,089	500,000	500,000		500,000	
Fund Balance	87,677,408	87,524,197	87,524,197	85,299,230	(2,224,967)	74,899,230	(10,400,000)
TOTAL SOURCES	88,383,155	88,345,286	88,024,197	85,799,230	(2,224,967)	75,399,230	(10,400,000)
REQUIREMENTS							
Other Financing Uses	858,958	3,046,056	33,495,948	10,900,000	(22,595,948)	45,900,000	35,000,000
Net Appropriations	858,958	3,046,056	33,495,948	10,900,000	(22,595,948)	45,900,000	35,000,000
Non-General Fund Reserves	87,524,197	85,299,230	54,528,249	74,899,230	20,370,981	29,499,230	(45,400,000)
TOTAL REQUIREMENTS	88,383,155	88,345,286	88,024,197	85,799,230	(2,224,967)	75,399,230	(10,400,000)

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Courthouse Construction Fund (8300B)

Funds the construction, rehabilitation, leasing, and financing of courtrooms.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Use of Money and Property	3,103	484	2,000	300	(1,700)		(300)
Charges for Services	976,489	921,931	1,100,000	900,000	(200,000)	900,000	
Interfund Revenue		51,750		463,919	463,919	464,422	503
Total Revenue	979,591	974,165	1,102,000	1,364,219	262,219	1,364,422	203
Fund Balance	818,053	421,541	421,541	172,725	(248,816)	172,725	
TOTAL SOURCES	1,797,644	1,395,706	1,523,541	1,536,944	13,403	1,537,147	203
REQUIREMENTS							
Other Financing Uses	1,376,103	1,222,980	1,368,379	1,364,219	(4,160)	1,364,422	203
Net Appropriations	1,376,103	1,222,980	1,368,379	1,364,219	(4,160)	1,364,422	203
Non-General Fund Reserves	421,541	172,725	155,162	172,725	17,563	172,725	
TOTAL REQUIREMENTS	1,797,644	1,395,706	1,523,541	1,536,944	13,403	1,537,147	203

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Criminal Justice Construction Fund (8400B)

Funds the construction, rehabilitation, leasing, and financing of criminal justice facilities.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Use of Money and Property	17,494	18,386	15,000	18,000	3,000	18,000	
Charges for Services	976,477	921,760	1,100,000	900,000	(200,000)	900,000	
Total Revenue	993,971	940,146	1,115,000	918,000	(197,000)	918,000	
Fund Balance	1,770,348	1,664,319	1,664,319	1,504,465	(159,854)	1,322,465	(182,000)
TOTAL SOURCES	2,764,319	2,604,465	2,779,319	2,422,465	(356,854)	2,240,465	(182,000)
REQUIREMENTS							
Other Financing Uses	1,100,000	1,100,000	1,100,000	1,100,000		1,100,000	
Net Appropriations	1,100,000	1,100,000	1,100,000	1,100,000		1,100,000	
Contingencies/Dept Reserves	53,986	53,986	53,986		(53,986)		
Non-General Fund Reserves	1,610,333	1,450,479	1,625,333	1,322,465	(302,868)	1,140,465	(182,000)
TOTAL REQUIREMENTS	2,764,319	2,604,465	2,779,319	2,422,465	(356,854)	2,240,465	(182,000)

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Other Capital Construction Fund (8450D)

The Other Capital Construction Fund contains appropriations for major County capital improvements.

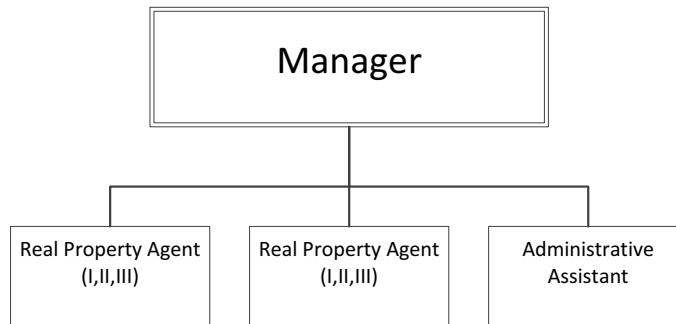
ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes		1,932,142	4,500,000	35,200,869	30,700,869	500,000	(34,700,869)
Use of Money and Property	107,334	83,141					
Interfund Revenue		20,930					
Other Financing Sources	25,611,000	5,262,781	80,947,379	45,450,000	(35,497,379)	143,400,000	97,950,000
Total Revenue	25,718,334	7,298,994	85,447,379	80,650,869	(4,796,510)	143,900,000	63,249,131
Fund Balance		13,481,135	13,481,135	8,711,862	(4,769,273)		(8,711,862)
TOTAL SOURCES	25,718,334	20,780,130	98,928,514	89,362,731	(9,565,783)	143,900,000	54,537,269
REQUIREMENTS							
Services and Supplies	1,500	286,769					
Fixed Assets	12,235,698	11,781,499	92,947,379	84,834,377	(8,113,002)	143,900,000	59,065,623
Other Financing Uses			4,500,000	4,528,354	28,354		(4,528,354)
Net Appropriations	12,237,198	12,068,268	97,447,379	89,362,731	(8,084,648)	143,900,000	54,537,269
Contingencies/Dept Reserves		4,528,354					
Non-General Fund Reserves	13,481,135	4,183,508	1,481,135		(1,481,135)		
TOTAL REQUIREMENTS	25,718,334	20,780,130	98,928,514	89,362,731	(9,565,783)	143,900,000	54,537,269

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Real Property Services



Real Property Services (1220B)

The Real Property program efficiently and effectively researches historical records, negotiates leases as either the landlord or tenant, disposes of surplus real property and purchases property on the County's behalf. The unit collaborates with County, regional, city and state agencies to find cost effective, well-considered strategies for providing services of health care, human services, transportation, outdoor activities and infrastructure maintenance. Real Property works closely with other County departments to define leased facility needs, identify appropriate alternatives, negotiate leases on competitive terms and administer those agreements throughout the term of lease and protects the County's financial and legal interests. In addition, Real Property negotiates concession and permit agreements and facilitates right of way transactions.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

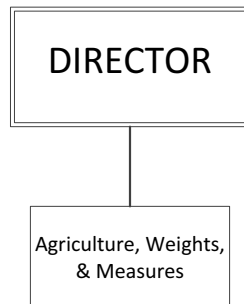
	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Use of Money and Property	476,660	246,470	371,245	393,166	21,921	424,857	31,691
Charges for Services	5,000		20,000	2,500	(17,500)	2,500	
Interfund Revenue	2,974,634	3,436,961	2,719,260	2,216,488	(502,772)	2,392,435	175,947
Total Revenue	3,456,294	3,683,431	3,110,505	2,612,154	(498,351)	2,819,792	207,638
Fund Balance	1,519,327	1,563,709	1,563,709	1,386,719	(176,990)	1,094,998	(291,721)
TOTAL SOURCES	4,975,621	5,247,140	4,674,214	3,998,873	(675,341)	3,914,790	(84,083)
REQUIREMENTS							
Salaries and Benefits	650,478	660,359	686,277	754,874	68,597	764,216	9,342
Services and Supplies	110,377	126,554	826,368	393,400	(432,968)	147,900	(245,500)
Other Charges	17,031,106	18,403,787	18,358,196	18,622,781	264,585	19,030,435	407,654
Other Financing Uses	4,312	1,711	4,419	18,246	13,827	18,482	236
Gross Appropriations	17,796,273	19,192,411	19,875,260	19,789,301	(85,959)	19,961,033	171,732
Intrafund Transfers	(14,384,361)	(15,331,990)	(15,887,017)	(16,415,808)	(528,791)	(17,196,106)	(780,298)
Net Appropriations	3,411,912	3,860,421	3,988,243	3,373,493	(614,750)	2,764,927	(608,566)
Contingencies/Dept Reserves	1,563,709	1,386,719	685,971	625,380	(60,591)	1,149,863	524,483
TOTAL REQUIREMENTS	4,975,621	5,247,140	4,674,214	3,998,873	(675,341)	3,914,790	(84,083)
AUTHORIZED POSITIONS							
Salary Resolution	4.0	4.0	4.0	4.0		4.0	
Funded FTE	4.0	4.0	4.0	4.0		4.0	

 Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Real Property Services				
Monthly Square Foot Costs for:				
- County Leased Space	\$2.41	\$2.34	\$2.45	\$2.57
- Countywide Average Asking Rate	\$3.57	\$4.40	\$5.01	\$5.08
Percent of Customer Survey Respondents Rating Services as Good or Better	95%	90%	96%	95%

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Agricultural Commissioner/Sealer



Agricultural Commissioner/Sealer (1260B)

To protect agricultural and environmental resources, ensure the safe use of pesticides, prevent the introduction of invasive pests, provide consumer protection and ensure equity in the marketplace.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Licenses, Permits and Franchises	620,611	694,086	724,891	722,900	(1,991)	722,900	
Fines, Forfeitures and Penalties	24,236	18,851					
Intergovernmental Revenues	2,453,507	2,407,668	2,445,900	2,449,180	3,280	2,449,180	
Charges for Services	129,925	103,455	172,200	122,200	(50,000)	122,200	
Interfund Revenue	1,165	831					
Miscellaneous Revenue	8,761	29,234	100		(100)		
Total Revenue	3,238,204	3,254,123	3,343,091	3,294,280	(48,811)	3,294,280	
Fund Balance	463,540	447,558	447,558	552,934	105,376	552,934	
TOTAL SOURCES	3,701,744	3,701,681	3,790,649	3,847,214	56,565	3,847,214	
REQUIREMENTS							
Salaries and Benefits	4,127,954	4,179,763	4,515,529	4,722,438	206,909	4,798,394	75,956
Services and Supplies	267,417	282,437	378,897	457,778	78,881	456,978	(800)
Other Charges	594,780	676,330	707,916	684,315	(23,601)	688,825	4,510
Other Financing Uses	3,401	3,485	3,485	4,381	896	4,495	114
Net Appropriations	4,993,551	5,142,015	5,605,827	5,868,912	263,085	5,948,692	79,780
Contingencies/Dept Reserves	260,536	355,511	355,511	355,511		355,511	
TOTAL REQUIREMENTS	5,254,087	5,497,526	5,961,338	6,224,423	263,085	6,304,203	79,780
NET COUNTY COST	1,552,343	1,795,844	2,170,689	2,377,209	206,520	2,456,989	79,780
AUTHORIZED POSITIONS							
Salary Resolution	30.0	30.0	30.0	30.0		30.0	
Funded FTE	28.8	28.8	28.8	28.8		28.8	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures				
Percent of Performance Goals Met	44%	56%	70%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better	100%	100%	100%	90%
Cost per Capita Compared to Association of Bay Area Governments (ABAG) ¹	\$1.62 / \$1.87	\$2.17 / \$1.71	--- / ---	\$2.17 / \$1.71
Percent of Employees Rating Working for the County as Very Good	90%	83%	97%	80.9%
Percent of Employee Evaluations Completed Annually	90%	100%	96%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement	97%	96%	96%	90%
Agricultural Commissioner/Sealer (1260B)				
Percent of SFO Agricultural Shipments Inspected with Actionable Pests Compared to LAX	4% / 4%	2% / 2%	1% / 1%	2%
Percent of Commercial Weighing and Measuring Devices in Compliance with State Regulations	92%	96%	94%	90%
Percent of Licensed Businesses in Compliance with Pesticide Regulatory Requirements	92%	95%	94%	95%
Percent of Exotic Insect Quality Control Specimens Recovered by Pest Detection Staff	89%	89%	100%	95%
Average Cost per Weights and Measures Device Inspected Compared to Association of Bay Area Governments (ABAG) ¹	\$53.95 / \$112	\$49.10 / \$122	--- / ---	\$49.10 / \$122

¹ Data not available

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Public Safety Communications (1240B)

The Public Safety Communications Department provides excellent Police, Fire, and Medical emergency dispatch and communications services by acting quickly and decisively in order to achieve safety and quality of life for those we serve.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Intergovernmental Revenues	2,662,015	2,937,899	2,986,715	2,986,715		2,986,715	
Charges for Services	5,123,846	6,034,132	5,799,259	6,773,247	973,988	7,074,333	301,086
Interfund Revenue	10,269	149,868	10,235	10,235		9,704	(531)
Miscellaneous Revenue	202,786	176,874	80,000	80,000		80,000	
Total Revenue	7,998,916	9,298,772	8,876,209	9,850,197	973,988	10,150,752	300,555
Fund Balance	599,042	694,622	694,622	1,672,701	978,079	694,622	(978,079)
TOTAL SOURCES	8,597,958	9,993,394	9,570,831	11,522,898	1,952,067	10,845,374	(677,524)
REQUIREMENTS							
Salaries and Benefits	10,862,937	11,230,862	11,584,703	12,603,604	1,018,901	12,843,665	240,061
Services and Supplies	362,321	502,271	1,043,520	1,926,302	882,782	1,365,189	(561,113)
Other Charges	654,242	626,975	637,581	807,439	169,858	708,102	(99,337)
Fixed Assets	318,604	240,426	575,000	630,000	55,000	575,000	(55,000)
Other Financing Uses	27,330	25,453	23,256	48,571	25,315	48,571	
Gross Appropriations	12,225,435	12,625,987	13,864,060	16,015,916	2,151,856	15,540,527	(475,389)
Intrafund Transfers	(669,833)	(376,448)	(912,615)	(712,615)	200,000	(731,934)	(19,319)
Net Appropriations	11,555,601	12,249,539	12,951,445	15,303,301	2,351,856	14,808,593	(494,708)
Contingencies/Dept Reserves	302,781	445,063	445,063	445,063		445,063	
TOTAL REQUIREMENTS	11,858,382	12,694,602	13,396,508	15,748,364	2,351,856	15,253,656	(494,708)
NET COUNTY COST	3,260,424	2,701,208	3,825,677	4,225,466	399,789	4,408,282	182,816
AUTHORIZED POSITIONS							
Salary Resolution	59.0	66.0	65.0	74.0	9.0	74.0	
Funded FTE	59.0	65.3	59.0	68.5	9.5	68.5	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures				
Percent of Performance Goals Met	67%	67%	70%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better	100%	100%	100%	90%
Cost per Capita	\$14.62	\$15.23	\$14.00	\$14.00
Percent of Employees Rating Working for the County as Very Good	87%	68%	80%	80.9%
Percent of Employee Evaluations Completed Annually	90%	95%	95%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement ¹	90%	95%	95%	90%
Public Safety Communications (1940B)				
Percent of High Priority 911 Calls Processed within Established Timeframes	79%	76%	80%	80%
911 Calls Received and Answered within 10 Seconds	94%	95%	90%	90%

¹ Peace Officers Standards and Training, and Standards and Training for Corrections for sworn staff, is at 100%.

Structural Fire (3550B)

The mission of the San Mateo County Fire Department is to protect the life, property, and natural resources of its citizens and visitors through effective emergency response, incident mitigation, preparedness, education, and prevention.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	6,057,748	6,311,925	5,425,621	5,582,194	156,573	5,701,806	119,612
Use of Money and Property	85,368	118,089	42,000	77,000	35,000	77,000	
Intergovernmental Revenues	2,123,539	2,341,789	2,119,995	2,119,550	(445)	2,119,550	
Charges for Services	303,656	243,859	290,000	280,000	(10,000)	280,000	
Interfund Revenue	428						
Miscellaneous Revenue	107,338	147,802	18,683	18,683		18,683	
Total Revenue	8,678,076	9,163,465	7,896,299	8,077,427	181,128	8,197,039	119,612
Fund Balance	4,947,436	6,556,711	6,556,711	8,177,077	1,620,366	7,452,077	(725,000)
TOTAL SOURCES	13,625,512	15,720,176	14,453,010	16,254,504	1,801,494	15,649,116	(605,388)
REQUIREMENTS							
Services and Supplies	7,068,801	7,543,099	10,344,716		(10,344,716)		
Other Financing Uses				10,758,391	10,758,391	10,153,003	(605,388)
Net Appropriations	7,068,801	7,543,099	10,344,716	10,758,391	413,675	10,153,003	(605,388)
Non-General Fund Reserves	6,556,711	8,177,077	4,108,294	5,496,113	1,387,819	5,496,113	
TOTAL REQUIREMENTS	13,625,512	15,720,176	14,453,010	16,254,504	1,801,494	15,649,116	(605,388)

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Fire Protection Services (3580B)

The mission of the San Mateo County Fire Department is to protect the life, property, and natural resources of its citizens and visitors through effective emergency response, incident mitigation, preparedness, education, and prevention.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	1,516,839	2,957,810	4,500,000	3,200,000	(1,300,000)	1,500,000	(1,700,000)
Interfund Revenue	7,068,801	7,550,712	9,576,284	10,258,391	682,107	10,153,003	(105,388)
Miscellaneous Revenue	109,794	70,089	2,600		(2,600)		
Other Financing Sources				500,000	500,000		(500,000)
TOTAL SOURCES	8,695,434	10,578,610	14,078,884	13,958,391	(120,493)	11,653,003	(2,305,388)
REQUIREMENTS							
Salaries and Benefits	3,541	3,541	3,541	1,802	(1,739)	1,802	
Services and Supplies	6,713,856	7,267,878	8,968,958	9,686,926	717,968	9,579,898	(107,028)
Other Charges	125,457	111,713	149,438	642,538	493,100	144,175	(498,363)
Fixed Assets	1,537,377	2,880,768	4,529,606	3,200,000	(1,329,606)	1,500,000	(1,700,000)
Other Financing Uses	315,203	314,711	403,305	403,089	(216)	403,092	3
Gross Appropriations	8,695,434	10,578,610	14,054,848	13,934,355	(120,493)	11,628,967	(2,305,388)
Intrafund Transfers			24,036	24,036		24,036	
TOTAL REQUIREMENTS	8,695,434	10,578,610	14,078,884	13,958,391	(120,493)	11,653,003	(2,305,388)

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Number of Fire Related Deaths and Injuries	0	0	0	0
Percent of Fire and Emergency Medical Calls Responded to within Time Criteria Established by County EMS (7 Minutes)	94.7%	86.2%	90%	90%

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County Service Area #1 (3560B)

The mission of the San Mateo County Fire Department is to protect the life, property, and natural resources of its citizens and visitors through effective emergency response, incident mitigation, preparedness, education, and prevention.

The San Mateo County Sheriff's Office protects life and property and preserves the public peace. The Sheriff enforces state laws and County ordinances, prevents crime, supports positive youth development, apprehends criminals, supervises and cares for incarcerated prisoners, coordinates emergency services, processes civil actions, and provides security for the Court, Health Services, County employees, SamTrans/Caltrain, and the public visiting County facilities. The Sheriff's Office is committed to providing effective professional law enforcement services in a humane and cost-efficient manner, while supporting positive development within the community and youth population.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

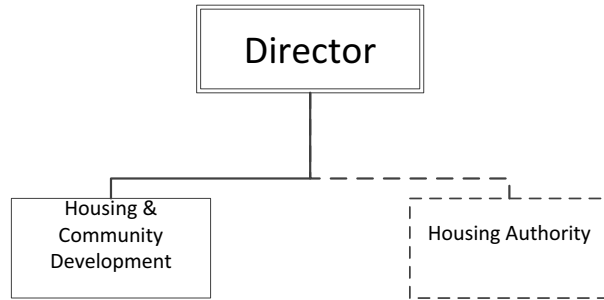
	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	2,752,043	2,970,223	2,529,693	2,632,348	102,655	2,668,678	36,330
Use of Money and Property	30,358	39,750	14,500	37,952	23,452	37,952	
Intergovernmental Revenues	13,331	13,130	13,500	13,500		13,500	
Charges for Services	91,783	92,127	93,925	90,000	(3,925)	90,000	
Miscellaneous Revenue		98,683	4,000	4,000		4,000	
Total Revenue	2,887,515	3,213,913	2,655,618	2,777,800	122,182	2,814,130	36,330
Fund Balance	3,459,459	3,795,210	3,795,210	4,548,165	752,955	4,548,165	
TOTAL SOURCES	6,346,974	7,009,123	6,450,828	7,325,965	875,137	7,362,295	36,330
REQUIREMENTS							
Services and Supplies	2,543,037	2,430,777	2,877,978	3,000,320	122,342	3,036,650	36,330
Other Charges	116	58	160		(160)		
Fixed Assets	8,611	30,123	80,000	80,000		80,000	
Net Appropriations	2,551,764	2,460,958	2,958,138	3,080,320	122,182	3,116,650	36,330
Non-General Fund Reserves	3,795,210	4,548,165	3,492,690	4,245,645	752,955	4,245,645	
TOTAL REQUIREMENTS	6,346,974	7,009,123	6,450,828	7,325,965	875,137	7,362,295	36,330

Performance Measures Summary Table

Performance Measures	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Target
Percent of Customer Survey Respondents Rating Fire Protection Services as Good or Better	83%	91%	90%	90%
Percent of Customer Survey Respondents Rating Sheriff's Services as Good or Better	93%	90%	90%	90%

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Department of Housing



Legend:
----- = Information only non-
General Fund Department

Department of Housing (7900B)

The Department of Housing is a catalyst for increasing access to affordable housing, increasing the supply of workforce housing, and supporting related community development, so that housing permanently exists for people of all income levels and generations in San Mateo County.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	1,865,617	12,216,141	25,617,033	37,823,891	12,206,858	18,025,000	(19,798,891)
Use of Money and Property	3,689,031	3,725,196	3,702,185	3,726,998	24,813	3,726,998	
Intergovernmental Revenues	71,766,227	77,425,006	73,402,211	88,522,839	15,120,628	85,822,959	(2,699,880)
Charges for Services	154,375	225,768	165,500	195,000	29,500	195,000	
Interfund Revenue	1,750,203	1,840,315	1,686,840	481,429	(1,205,411)	3,387,633	2,906,204
Miscellaneous Revenue	1,288,035	564,549	561,576	514,354	(47,222)	650,201	135,847
Other Financing Sources		1,090,000					
Total Revenue	80,513,489	97,086,976	105,135,345	131,264,511	26,129,166	111,807,791	(19,456,720)
Fund Balance				42,105	42,105	42,105	
TOTAL SOURCES	80,513,489	97,086,976	105,135,345	131,306,616	26,171,271	111,849,896	(19,456,720)
REQUIREMENTS							
Salaries and Benefits	6,713,215	7,127,949	7,506,142	8,227,365	721,223	8,593,329	365,964
Services and Supplies	2,417,007	2,697,850	3,008,948	3,113,028	104,080	3,108,831	(4,197)
Other Charges	71,786,921	87,457,521	95,087,006	123,568,148	28,481,142	101,368,727	(22,199,421)
Gross Appropriations	80,917,144	97,283,321	105,602,096	134,908,541	29,306,445	113,070,887	(21,837,654)
Intrafund Transfers	(103,655)	103,655	(203,655)	(3,380,934)	(3,177,279)	(1,000,000)	2,380,934
Net Appropriations	80,813,489	97,386,976	105,398,441	131,527,607	26,129,166	112,070,887	(19,456,720)
Contingencies/Dept Reserves	36,904	36,904	36,904	79,009	42,105	79,009	
TOTAL REQUIREMENTS	80,850,393	97,423,880	105,435,345	131,606,616	26,171,271	112,149,896	(19,456,720)
NET COUNTY COST	336,904	336,904	300,000	300,000		300,000	
AUTHORIZED POSITIONS							
Salary Resolution	57.0	61.0	60.0	63.0	3.0	63.0	
Funded FTE	57.0	60.8	60.0	62.8	2.8	62.8	

 Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Housing and Community Development (7920P)				
Leverage Ratio of Affordable Housing Investment for Each Dollar of Local Funding Invested	22	14	15	15
Number of Households Benefitting Directly from County-Administered Loans and Grants for Home Purchase, Repair or Rehabilitation	285	182	141	200
Percent of Community Development Block Grant Funds Expended within Federal Timelines	100%	100%	100%	100%
Housing Authority (7930P)				
Number of Individuals and Families Currently Assisted by the Provider-Based Assistance (PBA) Program	46	45	50	45
Number of Families Exiting Housing Subsidy Programs as a Result of Self-Sufficiency	46	35	46	40
Percent of Voucher Subsidies Utilized	93%	93%	96%	95%

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ADMINISTRATION AND FISCAL

COUNTY OF SAN MATEO FY 2017-18

ADOPTED BUDGET



County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Measure K

Controller's Schedules

Glossary of Budget Terms



SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

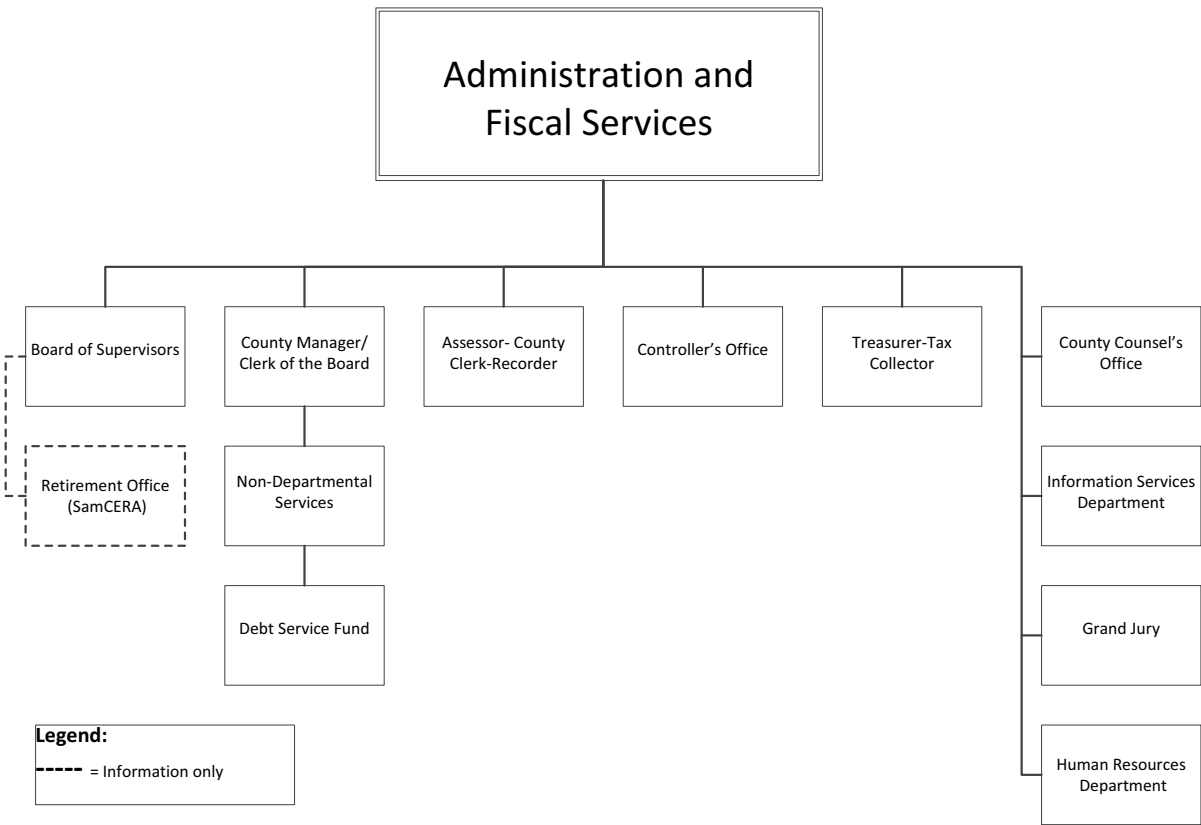
The highest standards
of public service

A common vision
of responsiveness

The highest standards
of ethical conduct

Treating people with respect
and dignity

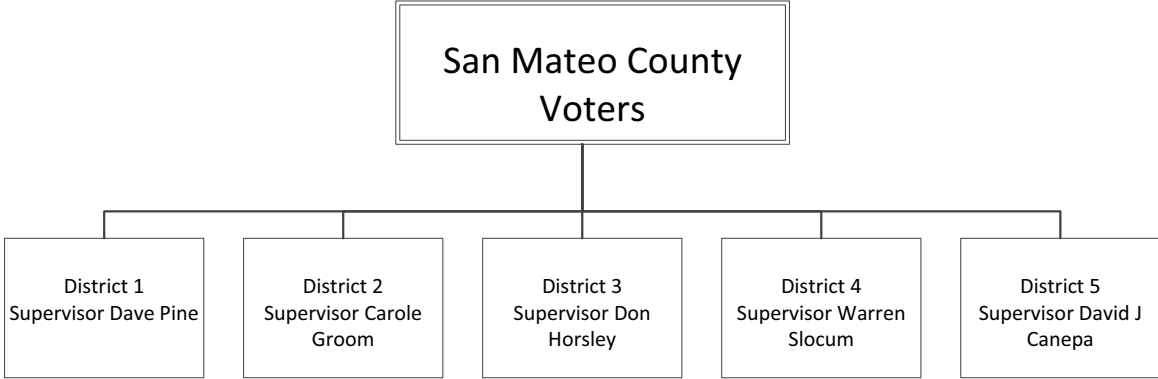




Administration and Fiscal Services FY 2017-18 and 2018-19 All Funds Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
General Fund Budgets							
Board of Supervisors	4,016,732	4,364,258	4,897,898	5,182,476	284,578	5,295,504	113,028
County Manager/Clerk of the Board	9,072,423	10,589,216	13,945,625	24,496,555	10,550,930	24,002,279	(494,276)
Assessor-County Clerk-Recorder	20,521,898	24,869,713	25,548,254	27,147,655	1,599,401	34,424,349	7,276,694
Controller's Office	13,278,659	12,700,657	13,496,638	15,049,932	1,553,294	14,124,635	(925,297)
Treasurer-Tax Collector	8,580,607	7,185,608	11,493,219	17,118,532	5,625,313	11,834,395	(5,284,137)
County Counsel's Office	11,051,542	11,634,014	13,044,995	14,222,440	1,177,445	13,767,799	(454,641)
Human Resources Department	13,942,678	14,949,207	15,895,570	18,173,393	2,277,823	17,855,270	(318,123)
Information Services Department	26,984,874	25,872,398	36,131,632	41,184,992	5,053,360	22,864,784	(18,320,208)
Grand Jury	101,323	105,913	114,731	124,362	9,631	124,362	
Non-Departmental Services	495,502,018	499,232,037	367,145,019	354,787,033	(12,357,986)	211,875,184	(142,911,849)
Workforce and Economic Development	85,670						
Total General Fund	603,138,424	611,503,021	501,713,581	517,487,370	15,773,789	356,168,561	(161,318,809)
Non-General Fund Budgets							
Debt Service Fund	49,216,864	81,486,531	74,552,897	75,444,066	891,169	74,365,487	(1,078,579)
Total Non-General Fund	49,216,864	81,486,531	74,552,897	75,444,066	891,169	74,365,487	(1,078,579)
Total Requirements	652,355,288	692,989,551	576,266,478	592,931,436	16,664,958	430,534,048	(162,397,388)
Total Sources	1,009,121,343	1,063,719,486	1,020,435,648	1,067,306,448	46,870,800	915,466,398	(151,840,050)
Net County Cost	(356,766,055)	(370,729,935)	(444,169,170)	(474,375,012)	(30,205,842)	(484,932,350)	(10,557,338)
AUTHORIZED POSITIONS							
Salary Resolution	507.0	529.0	529.0	536.0	7.0	536.0	
Funded FTE	504.3	527.0	525.9	534.0	8.1	534.0	
Information Only							
Retirement Office (SamCERA)	8,674,407	9,461,930	12,729,063	8,304,017	(4,425,046)	10,135,006	1,830,989

Board of Supervisors



Board of Supervisors (1100B)

Protect and enhance community health, safety, welfare and natural resources.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

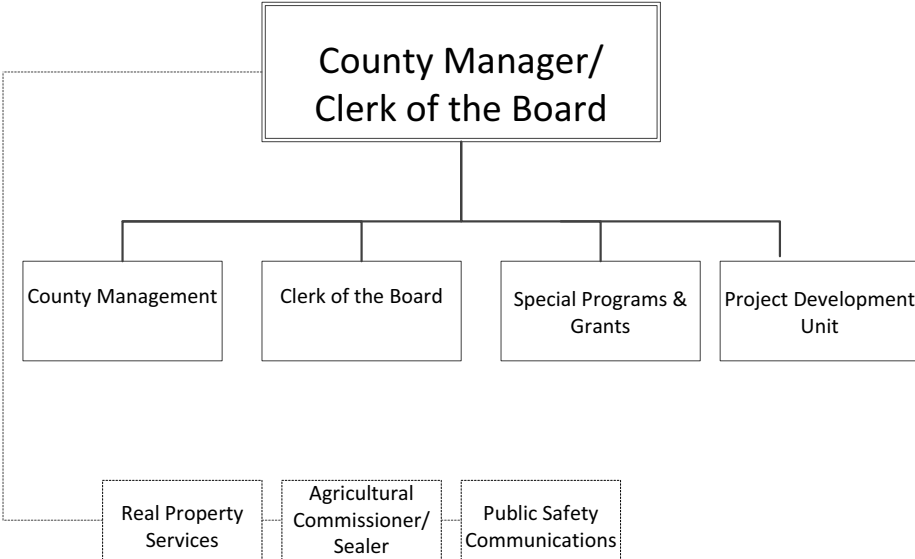
	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Miscellaneous Revenue	463	2,700					
Total Revenue	463	2,700					
Fund Balance	529,330	529,330	529,330		(529,330)		
TOTAL SOURCES	529,793	532,030	529,330		(529,330)		
REQUIREMENTS							
Salaries and Benefits	3,502,921	3,788,832	4,209,696	4,501,354	291,658	4,605,670	104,316
Services and Supplies	231,062	264,600	398,422	394,373	(4,049)	396,160	1,787
Other Charges	266,736	294,414	304,170	343,481	39,311	349,881	6,400
Other Financing Uses	16,013	16,412	16,410	20,205	3,795	20,730	525
Gross Appropriations	4,016,732	4,364,258	4,928,698	5,259,413	330,715	5,372,441	113,028
Intrafund Transfers			(30,800)	(76,937)	(46,137)	(76,937)	
TOTAL REQUIREMENTS	4,016,732	4,364,258	4,897,898	5,182,476	284,578	5,295,504	113,028
NET COUNTY COST	3,486,939	3,832,228	4,368,568	5,182,476	813,908	5,295,504	113,028
AUTHORIZED POSITIONS							
Salary Resolution	22.0	22.0	22.0	22.0		22.0	
Funded FTE	21.9	21.8	21.9	21.8	(0.1)	21.8	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Percent of Shared Vision 2025 Community Impact Goals Met or Moving in the Right Direction ¹	---	---	---	80%
Percent of Measure K Performance Goals Met	66%	66%	58%	100%

¹ Data development

County Manager/Clerk of the Board



County Manager/Clerk of the Board (1200B)

The County Manager/Clerk of the Board implements Board policies by coordinating the work of County departments toward the shared vision of a healthy, safe, livable, prosperous, environmentally conscious and collaborative community.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	113,140	249,441	395,000	9,992,343	9,597,343	9,716,343	(276,000)
Intergovernmental Revenues	944,597	1,440,339	1,914,653	1,429,653	(485,000)	1,029,653	(400,000)
Charges for Services	75,425	79,357	55,250	55,250		55,250	
Interfund Revenue	2,347	1,265	15,000		(15,000)		
Miscellaneous Revenue	35,989	31,261					
Total Revenue	1,171,498	1,801,663	2,379,903	11,477,246	9,097,343	10,801,246	(676,000)
Fund Balance	1,464,006	1,897,061	1,897,061	2,439,033	541,972	2,439,033	
TOTAL SOURCES	2,635,504	3,698,724	4,276,964	13,916,279	9,639,315	13,240,279	(676,000)
REQUIREMENTS							
Salaries and Benefits	4,549,091	5,498,711	6,963,442	8,472,634	1,509,192	8,540,356	67,722
Services and Supplies	2,565,291	2,646,016	4,999,744	15,935,642	10,935,898	15,212,433	(723,209)
Other Charges	832,283	894,896	879,771	841,049	(38,722)	851,757	10,708
Fixed Assets			140,000	12,000	(128,000)	12,000	
Other Financing Uses	140,306	15,688	15,688	19,311	3,623	19,814	503
Gross Appropriations	8,086,971	9,055,311	12,998,645	25,280,636	12,281,991	24,636,360	(644,276)
Intrafund Transfers	(119,687)	(4,289)	(591,214)	(2,864,247)	(2,273,033)	(2,714,247)	150,000
Net Appropriations	7,967,284	9,051,022	12,407,431	22,416,389	10,008,958	21,922,113	(494,276)
Contingencies/Dept Reserves	1,105,139	1,538,194	1,538,194	2,080,166	541,972	2,080,166	
TOTAL REQUIREMENTS	9,072,423	10,589,216	13,945,625	24,496,555	10,550,930	24,002,279	(494,276)
NET COUNTY COST	6,436,920	6,890,492	9,668,661	10,580,276	911,615	10,762,000	181,724
AUTHORIZED POSITIONS							
Salary Resolution	24.0	32.0	32.0	33.0	1.0	33.0	
Funded FTE	24.0	32.0	32.0	33.0	1.0	33.0	

Performance Measures Summary Table

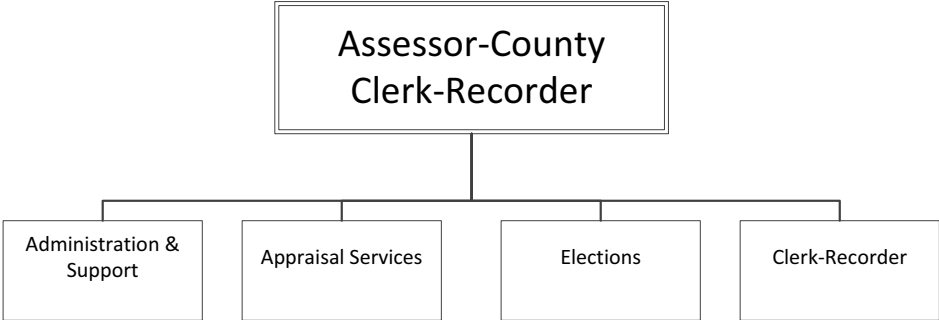
Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures				
Percent of Performance Goals Met ¹	---	---	75%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better	91%	95%	90%	90%
Department Budget as a Percent of the Administration and Fiscal Agency Budget ²	7.4%	8.4%	10.4%	16.7%
Percent of Employees Rating Working for the County as Very Good ¹	---	94.1%	90%	80.9%
Percent of Employee Evaluations Completed Annually ¹	---	---	15%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement ¹	---	77%	67%	90%
County Management (1210P)				
Percent of Countywide Outcome, Productivity and Benchmarks Meeting Targets for all County Programs	73%	73%	---	80%
Issuer Credit Rating from Moody's and Standard & Poor's	Aaa/AAA	Aaa/AAA	Aaa/AAA	Aaa/AAA
Clerk of the Board (1215P)				
Percent of Supervisors Satisfied with Clerk of the Board Services ¹	100%	---	---	80%
Percent of Board Agenda Items Published Online and On Time per LEAN Process Improvement Standards ¹	100%	---	---	100%
Project Development Unit (1230P)				
Percent of Projects on Track to be Completed within the Project Budget ³	---	---	---	100%
Percent of Projects on Track to be Completed on Schedule ³	---	---	---	100%
Percent of Projects with Adopted ZNE Design Principles ³	---	---	---	100%

¹ Data not available

² In FY 2016-17, the Project Development Unit was created in the County Manager's Office. In FY 2017-18, the North Fair Oaks sub unit was transferred from the Office of Sustainability to the County Manager's Office.

³ The Project Development Unit was created in the third quarter of FY 2016-17. Data collection will begin in FY 2017-18.

Assessor-County Clerk-Recorder



Assessor-County Clerk-Recorder (1300B)

The mission of the Assessor-County Clerk-Recorder is to ensure equitable service and treatment of County property owners by accurate and fair valuation of land, improvements, and businesses; register County citizens to vote and efficiently conduct transparent elections; preserve and protect historical and cultural records; and create an accurate public record of recorded transactions relating to people and property within San Mateo County.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Intergovernmental Revenues	17,837	338,138		9,000	9,000	9,000	
Charges for Services	10,580,412	12,567,610	10,643,679	9,878,895	(764,784)	12,123,418	2,244,523
Interfund Revenue		157,561		612,246	612,246	5,624,409	5,012,163
Miscellaneous Revenue	73,649	74,230	17,000	12,000	(5,000)	24,000	12,000
Total Revenue	10,671,897	13,137,539	10,660,679	10,512,141	(148,538)	17,780,827	7,268,686
Fund Balance	2,825,119	2,985,818	2,985,818	3,120,171	134,353	2,679,895	(440,276)
TOTAL SOURCES	13,497,016	16,123,357	13,646,497	13,632,312	(14,185)	20,460,722	6,828,410
REQUIREMENTS							
Salaries and Benefits	17,290,696	18,850,095	18,911,505	19,753,880	842,375	20,393,908	640,028
Services and Supplies	5,183,363	5,447,134	8,615,036	12,478,486	3,863,450	6,360,266	(6,118,220)
Other Charges	1,350,128	1,729,321	1,435,335	1,649,246	213,911	1,699,761	50,515
Fixed Assets	(3,836)	36,742	631,002	23,000	(608,002)	5,000,000	4,977,000
Other Financing Uses	523,986	530,370	530,370	539,944	9,574	549,785	9,841
Gross Appropriations	24,344,337	26,593,662	30,123,248	34,444,556	4,321,308	34,003,720	(440,836)
Intrafund Transfers	(4,322,439)	(2,554,954)	(5,406,000)	(9,127,907)	(3,721,907)	(1,410,377)	7,717,530
Net Appropriations	20,021,898	24,038,707	24,717,248	25,316,649	599,401	32,593,343	7,276,694
Contingencies/Dept Reserves	500,000	831,006	831,006	1,831,006	1,000,000	1,831,006	
TOTAL REQUIREMENTS	20,521,898	24,869,713	25,548,254	27,147,655	1,599,401	34,424,349	7,276,694
NET COUNTY COST	7,024,882	8,746,356	11,901,757	13,515,343	1,613,586	13,963,627	448,284
AUTHORIZED POSITIONS							
Salary Resolution	121.0	121.0	121.0	126.0	5.0	126.0	
Funded FTE	120.5	120.9	120.5	125.9	5.5	125.9	

Performance Measures Summary Table

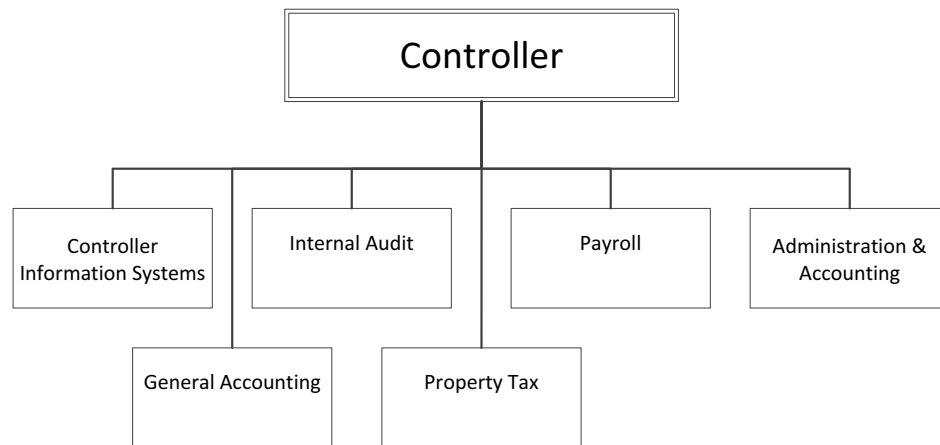
Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures				
Percent of Performance Goals Met	80%	56%	41%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better	91%	81%	77%	90%
Cost per Capita ¹	\$27.74	\$31.82	\$36.23	\$45.04
Percent of Employees Rating Working for the County as Very Good	80.0%	69.0%	66.0%	80.9%
Percent of Employee Evaluations Completed Annually	16%	10%	15%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement	8%	8%	39%	90%
Appraisal Services (1310P)				
Percent of Constitutionally Mandated Real Property Activities Processed by Close of Roll	100%	100%	100%	90%
Number/Percent of Assessment Appeals Resolved by June 30	1,773/66%	1,089/60%	753/45%	900/43%
Property Tax Revenue per Assessor Staff	\$21.2 M	\$23.0 M	\$24.8 M	\$25.0 M
Administration and Support (1320P)				
Percent of IT Customer Service Respondents Rating Services as Good or Better	95.0%	90.0%	83.8%	90.0%
Amount of Property Transfer Tax Collected for Taxing Agencies	\$16.8 M	\$16.7 M	\$16.2 M	\$16.0 M
Cost per Capita ¹	\$27.74	\$31.82	\$36.23	\$45.04
Elections (1330P)				
Percent of Eligible Voters Registered to Vote	72.5%	73.2%	76.6%	78.0%
Percent of Registered Voters Who Voted in the November Election	46.3%	51.8%	81.6%	29.5%
Cost of November Election per Registered Voter	\$7.55	\$7.68	\$11.79	\$9.00
County Clerk-Recorder (1340P)				
Percent of Documents Recorded Electronically	18%	10%	15%	15%

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Percent of Survey Respondents Rating Services as Good or Better	92%	81%	85%	90%
Number of Recorded Documents per Recorder Staff Member/Benchmark ²	22,298/ 23,100	22,297/ 21,989	22,432/ ---	20,000/ ---

¹ The cost per capita calculation is the Department's Gross Appropriations divided by the San Mateo County population.

² Data not available

Controller's Office



Controller's Office (1400B)

The Controller's Office contributes to the financial transparency and operational effectiveness of the County by providing quality accounting, financial reporting, auditing, and payroll services to County departments, local government agencies, and taxpayers.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Intergovernmental Revenues	120,689	143,958	100,000	145,000	45,000	165,000	20,000
Charges for Services	2,516,431	2,315,408	1,644,420	2,025,586	381,166	2,007,820	(17,766)
Interfund Revenue	851,097	17,846	1,210	365,230	364,020		(365,230)
Miscellaneous Revenue	211,144	176,739	150,000	120,000	(30,000)	80,000	(40,000)
Total Revenue	3,699,361	2,653,951	1,895,630	2,655,816	760,186	2,252,820	(402,996)
Fund Balance	1,319,463	1,812,609	1,812,609	2,182,741	370,132	1,367,428	(815,313)
TOTAL SOURCES	5,018,824	4,466,560	3,708,239	4,838,557	1,130,318	3,620,248	(1,218,309)
REQUIREMENTS							
Salaries and Benefits	7,567,488	7,106,199	7,904,254	9,172,422	1,268,168	8,620,880	(551,542)
Services and Supplies	2,156,369	1,089,969	1,084,313	1,482,915	398,602	917,080	(565,835)
Other Charges	3,632,468	3,166,508	3,251,023	3,190,862	(60,161)	3,246,222	55,360
Other Financing Uses	174,760	176,810	176,810	180,366	3,556	182,705	2,339
Gross Appropriations	13,531,085	11,539,485	12,416,400	14,026,565	1,610,165	12,966,887	(1,059,678)
Intrafund Transfers	(1,238,186)	(181,256)	(262,190)	(344,061)	(81,871)	(209,680)	134,381
Net Appropriations	12,292,899	11,358,229	12,154,210	13,682,504	1,528,294	12,757,207	(925,297)
Contingencies/Dept Reserves	985,760	1,342,428	1,342,428	1,367,428	25,000	1,367,428	
TOTAL REQUIREMENTS	13,278,659	12,700,657	13,496,638	15,049,932	1,553,294	14,124,635	(925,297)
NET COUNTY COST	8,259,835	8,234,097	9,788,399	10,211,375	422,976	10,504,387	293,012
AUTHORIZED POSITIONS							
Salary Resolution	46.0	46.0	46.0	46.0		46.0	
Funded FTE	45.9	46.0	45.9	46.0	0.1	46.0	

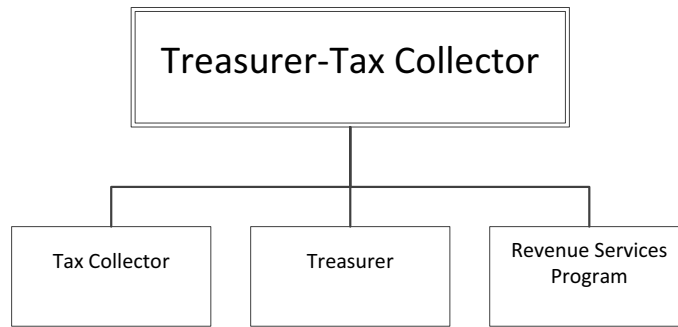
Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures & Administration (1411P)				
Percent of Performance Goals Met	95%	90%	90%	90%
Percent of Customer Survey Respondents Rating Services as Good or Better	97%	96%	99%	90%
Cost per Capita ¹	---	\$12.30	\$12.84	\$17.20
Percent of Employees Rating Working for the County as Very Good	80.0%	70.0%	79.0%	80.9%
Percent of Employee Evaluations Completed Annually	81%	90%	93%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement ¹	---	97.0%	95.5%	90.0%
Internal Audit (1421P)				
Number of Countywide Audits Performed	3	3	3	3
County Budget per Internal Audit Employee Compared to Bay Area Benchmark ¹	---	\$280.7 M	\$316.7 M	\$283.4 M
Percent of Total Available Time Spent on Audit Reviews	68%	77%	80%	70%
Payroll Services (1431P)				
Percent of Payroll Checks/Payments Issued Correctly	99%	98%	98%	99%
Countywide Employees per Payroll Division Employee Compared to Bay Area Benchmark ¹	---	1,050	1,043	713
Percent of Payroll Checks/Payments Direct Deposited	98%	98%	99%	98%
Controller Information Systems (1432P)				
Maintain Availability of Financial System Compared to Bay Area Benchmark	99.9%	97.2%	99.9%	99.6%
Customer Survey Respondents Rating Services as Good or Better	99%	98%	100%	90%

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Provide Training to Financial System Users Each Year	165 Users	344 Users	262 Users	120 Users
General Accounting (1441P)				
Number of Monthly Closings Performed on Time	12	12	12	12
CAFR Issued with Unqualified Opinion and Receive GFOA Award of Excellence	100%	100%	100%	100%
Total Number of Transactions Processed (e.g., Journal Entries, Invoices, and Cash Receipts)	3.3 M	4.1 M	4.3 M	3.0 M
Property Tax/Special Accounting (1461P)				
Complete Major Tax Apportionments by Installment Due Date	100%	100%	100%	95%
Total Dollars Apportioned per Property Tax Employee Compared to Bay Area Benchmark ¹	---	\$666.6 M	\$711.1 M	\$610.0 M
Percent of Customer Survey Respondents Rating Services as Good or Excellent	100%	100%	100%	90%

¹ Data unavailable for reporting or developing benchmark

Treasurer-Tax Collector



Treasurer-Tax Collector (1500B)

The San Mateo County Treasurer-Tax Collector is dedicated to providing the highest level of customer service in a courteous, consistent, and professional manner while providing accurate information, collecting revenue effectively, investing responsibly, and safeguarding taxpayer dollars for the residents of the County.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	396						
Licenses, Permits and Franchises	2,628	3,129	3,650	1,850	(1,800)	1,850	
Use of Money and Property	90,510	98,058	50,000	55,000	5,000	55,000	
Charges for Services	6,652,621	6,704,736	4,974,990	5,199,990	225,000	5,199,990	
Interfund Revenue	568,038	445,713	681,000	6,244,364	5,563,364	671,000	(5,573,364)
Miscellaneous Revenue	179,987	170,960	96,500	106,500	10,000	106,500	
Total Revenue	7,494,178	7,422,596	5,806,140	11,607,704	5,801,564	6,034,340	(5,573,364)
Fund Balance	5,676,343	4,218,878	4,218,878	3,912,028	(306,850)	3,912,028	
TOTAL SOURCES	13,170,521	11,641,474	10,025,018	15,519,732	5,494,714	9,946,368	(5,573,364)
REQUIREMENTS							
Salaries and Benefits	6,492,888	6,604,125	8,389,734	9,558,459	1,168,725	9,111,476	(446,983)
Services and Supplies	1,176,728	1,094,805	3,336,024	17,584,401	14,248,377	3,714,663	(13,869,738)
Other Charges	3,565,137	1,855,046	2,316,441	1,377,586	(938,855)	1,393,216	15,630
Fixed Assets	38,473		50,000	40,000	(10,000)	40,000	
Other Financing Uses	178,741	181,312	181,203	185,404	4,201	187,240	1,836
Gross Appropriations	11,451,968	9,735,288	14,273,402	28,745,850	14,472,448	14,446,595	(14,299,255)
Intrafund Transfers	(3,172,720)	(2,851,039)	(3,081,542)	(11,928,677)	(8,847,135)	(2,913,559)	9,015,118
Net Appropriations	8,279,248	6,884,249	11,191,860	16,817,173	5,625,313	11,533,036	(5,284,137)
Contingencies/Dept Reserves	301,359	301,359	301,359	301,359		301,359	
TOTAL REQUIREMENTS	8,580,607	7,185,608	11,493,219	17,118,532	5,625,313	11,834,395	(5,284,137)
NET COUNTY COST	(4,589,915)	(4,455,866)	1,468,201	1,598,800	130,599	1,888,027	289,227
AUTHORIZED POSITIONS							
Salary Resolution	61.0	61.0	61.0	60.0	(1.0)	60.0	
Funded FTE	61.0	61.0	61.0	60.0	(1.0)	60.0	

Performance Measures Summary Table

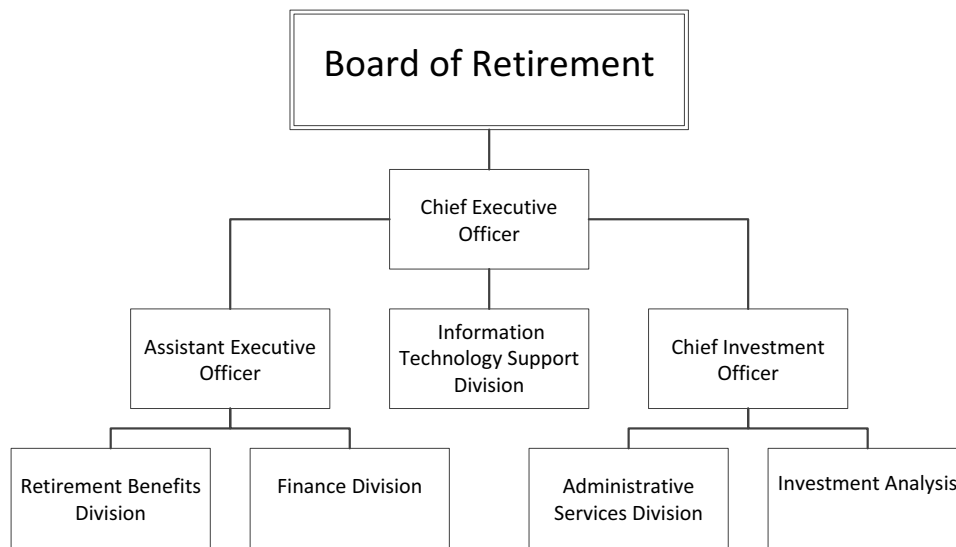
Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures				
Percent of Performance Goals Met	75%	86%	67%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better	95%	93%	100%	90%
Cost per Capita ¹	\$11.11	\$11.48	\$9.00	\$14.18
Percent of Employees Rating Working for the County as Very Good	75.0%	71.0%	64.1%	80.9%
Percent of Employee Evaluations Completed Annually	81%	87%	90%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement ²	---	9%	14%	90%
Tax Collector (1510P)				
Dollars Collected for All Tax Rolls	\$2.2 B	\$2.3 B	\$2.4 B	\$2.0 B
Cost per Tax Bill	\$3.94	\$5.75	\$6.16	\$6.00
Secured Collection Rate	99%	99%	99%	98%
Treasurer (1520P)				
Investment Pool Compliance	100%	100%	100%	100%
County Pool Dollar Earnings	\$32.4 M	\$40.8 M	\$50.5 M	\$45.2 M
County Pool Gross Earnings Rate	0.8%	0.9%	1.1%	1.1%
Revenue Services Program (1530P)				
Dollars Collected by Revenue Services	\$19.9 M	\$17.8 M	\$16.3 M	\$16.0 M
Cost of Collections Ratio	17%	19%	22%	21%
Achieve at Least 60% of the Court Ordered Debt Comprehensive Collection Program Components	81%	80%	80%	80%

¹ Total Requirements are divided by the population of San Mateo County to calculate cost per capita.

² Data not available

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Retirement Office (SamCERA)



Retirement Office (2000B)

Act as a prudent administrator for the retirement system.

Retirement Trust Fund (Information Only)

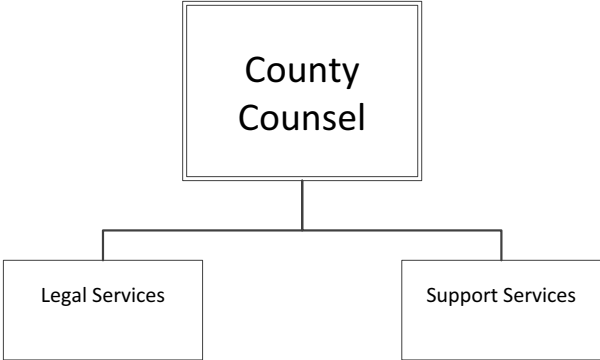
FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Miscellaneous Revenue	8,674,407	9,461,930		8,304,017	8,304,017		(8,304,017)
Other Financing Sources			12,729,063		(12,729,063)	10,135,006	10,135,006
TOTAL SOURCES	8,674,407	9,461,930	12,729,063	8,304,017	(4,425,046)	10,135,006	1,830,989
REQUIREMENTS							
Salaries and Benefits	4,506,412	4,521,284	5,012,185	5,039,277	27,092	5,323,176	283,899
Services and Supplies	2,077,030	1,908,575	3,419,271	2,959,621	(459,650)	3,627,506	667,885
Other Charges	134,890	152,643	297,607	305,119	7,512	184,324	(120,795)
Fixed Assets	1,956,076	2,879,428	4,000,000		(4,000,000)	1,000,000	1,000,000
TOTAL REQUIREMENTS	8,674,407	9,461,930	12,729,063	8,304,017	(4,425,046)	10,135,006	1,830,989
AUTHORIZED POSITIONS							
Salary Resolution	24.0	24.0	24.0	24.0		24.0	
Funded FTE	24.0	24.0	24.0	24.0		24.0	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Number of Retirement Workshops and Member Outreach Events	35	32	53	53
Actual Funded Ratio for SamCERA	82%	83%	84%	85%

County Counsel's Office



County Counsel's Office (1600B)

The County Counsel's Office provides quality and timely legal services to the Board of Supervisors, County Manager, elected County officials, and all County departments. It also supports the various boards, commissions, school districts, special districts, and other public agencies operating within the County, thus allowing them to carry out their responsibilities in a manner fully consistent with the law. The support provided by the Office includes legal representation for clients in disputes before administrative agencies and the courts.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Charges for Services	4,141,112	3,864,611	4,315,498	4,639,663	324,165	4,741,803	102,140
Interfund Revenue	4,265	998					
Miscellaneous Revenue	116,463	296,871	10,000	10,000		10,000	
Total Revenue	4,261,840	4,162,480	4,325,498	4,649,663	324,165	4,751,803	102,140
Fund Balance	2,441,481	2,678,725	2,678,725	3,036,669	357,944	2,283,966	(752,703)
TOTAL SOURCES	6,703,321	6,841,205	7,004,223	7,686,332	682,109	7,035,769	(650,563)
REQUIREMENTS							
Salaries and Benefits	10,419,200	10,616,378	11,270,834	12,085,744	814,910	12,279,434	193,690
Services and Supplies	505,324	756,968	952,250	1,237,318	285,068	1,001,003	(236,315)
Other Charges	583,890	625,060	621,497	689,567	68,070	704,685	15,118
Fixed Assets			10,000	10,000		10,000	
Other Financing Uses	26,401	27,060	27,060	33,310	6,250	34,177	867
Gross Appropriations	11,534,815	12,025,465	12,881,641	14,055,939	1,174,298	14,029,299	(26,640)
Intrafund Transfers	(2,280,689)	(2,571,099)	(2,016,293)	(2,016,293)		(2,016,293)	
Net Appropriations	9,254,126	9,454,367	10,865,348	12,039,646	1,174,298	12,013,006	(26,640)
Contingencies/Dept Reserves	1,797,416	2,179,647	2,179,647	2,182,794	3,147	1,754,793	(428,001)
TOTAL REQUIREMENTS	11,051,542	11,634,014	13,044,995	14,222,440	1,177,445	13,767,799	(454,641)
NET COUNTY COST	4,348,220	4,792,809	6,040,772	6,536,108	495,336	6,732,030	195,922
AUTHORIZED POSITIONS							
Salary Resolution	43.0	45.0	45.0	45.0		45.0	
Funded FTE	42.4	43.8	44.0	43.8	(0.2)	43.8	

Performance Measures Summary Table

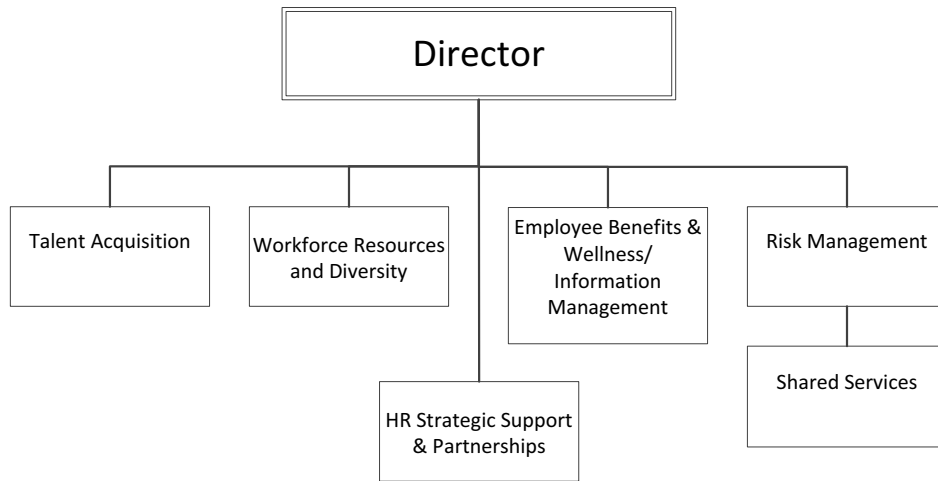
Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures				
Percent of Performance Goals Met	86%	86%	83%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better ¹	---	96%	---	90%
Cost per Capita ²	\$12.83	\$14.44	\$15.21	\$18.11
Percent of Employees Rating Working for the County as Very Good	90.0%	90.0%	98.0%	80.9%
Percent of Employee Evaluations Completed Annually	82%	82%	74%	90%
Percent of Employees Meeting the 20 Hour Annual Training Requirement	39%	43%	72%	90%
County Counsel (1600P)				
Percent of Post-Litigation Survey Respondents Rating Services as Very Satisfied or Mostly Satisfied	100%	100%	95%	90%
County Counsel's Budget as a Percent of the County's Total Budget	0.44%	0.46%	0.46%	0.51%

¹ Customer surveys are conducted every other year.

² Total Requirements are divided by the population of the County of San Mateo to calculate cost per capita.

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Human Resources Department



Human Resources Department (1700D)

Through strategic partnerships and collaboration, the Human Resources Department recruits, develops and retains a high performing and diverse workforce and fosters a healthy, safe, well-equipped, and productive work environment for employees, their families, departments, and the public in order to maximize individual potential, increase organizational capacity, and position San Mateo County as an employer of choice.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	184,914	336,736	400,000	400,000		400,000	
Use of Money and Property	6,663	4,933	10,000	6,000	(4,000)	6,000	
Charges for Services	327,109	333,561	232,944	308,782	75,838	331,413	22,631
Interfund Revenue	6,108,695	6,517,842	6,359,268	7,814,831	1,455,563	7,955,129	140,298
Miscellaneous Revenue	260,625	234,402	322,100	269,059	(53,041)	282,871	13,812
Other Financing Sources	(7)		250,000		(250,000)		
Total Revenue	6,887,998	7,427,473	7,574,312	8,798,672	1,224,360	8,975,413	176,741
Fund Balance	1,169,680	1,389,804	1,389,804	1,379,817	(9,987)	688,984	(690,833)
TOTAL SOURCES	8,057,678	8,817,277	8,964,116	10,178,489	1,214,373	9,664,397	(514,092)
REQUIREMENTS							
Salaries and Benefits	11,799,362	12,312,062	13,101,998	14,683,960	1,581,962	15,019,182	335,222
Services and Supplies	2,718,136	2,557,221	2,951,446	3,042,356	90,910	2,993,746	(48,610)
Other Charges	1,059,993	1,196,930	1,442,303	1,718,779	276,476	1,723,166	4,387
Fixed Assets			395,903		(395,903)		
Other Financing Uses	50,175	262,602	551,424	934,759	383,335	276,336	(658,423)
Gross Appropriations	15,627,666	16,328,815	18,443,074	20,379,854	1,936,780	20,012,430	(367,424)
Intrafund Transfers	(2,141,795)	(1,836,415)	(3,004,311)	(2,663,268)	341,043	(2,613,967)	49,301
Net Appropriations	13,485,871	14,492,400	15,438,763	17,716,586	2,277,823	17,398,463	(318,123)
Contingencies/Dept Reserves	456,807	456,807	456,807	456,807		456,807	
TOTAL REQUIREMENTS	13,942,678	14,949,207	15,895,570	18,173,393	2,277,823	17,855,270	(318,123)
NET COUNTY COST	5,885,000	6,131,930	6,931,454	7,994,904	1,063,450	8,190,873	195,969
AUTHORIZED POSITIONS							
Salary Resolution	70.0	71.0	71.0	73.0	2.0	73.0	
Funded FTE	69.2	70.5	70.2	72.5	2.3	72.5	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures				
Percent of Performance Goals Met	83%	86%	82%	75%
Percent of Customer Survey Respondents Rating Services as Good or Better	94%	99%	95%	90%
Cost per Capita	\$13	\$15	\$18	\$18
Percent of Employees Rating Working for the County as Very Good	97%	94%	93%	80.9%
Percent of Employee Evaluations Completed Annually ¹	100%	98%	---	---
Percent of Employees Meeting the 20 Hour Annual Training Requirement	---	86%	88%	90%
HR Strategic Support and Partnerships (1710P)				
Percent of Customer Survey Respondents Rating Overall Satisfaction with Services Good or Better	94%	99%	95%	90%
Quality and Outcome Measures Meeting Performance Targets	83%	86%	82%	75%
Cost per Capita – County Human Resources vs. Surrounding Counties Average	\$13 / \$33	\$15 / \$33	\$18 / \$34	\$18 / \$34
Employee Wellness and Benefits (1720P)				
Percent of Customer Survey Respondents Rating Overall Satisfaction with Services as Good or Better				
- Active	79%	---	78%	90%
- Retirees	87%	---	81%	90%
- Wellness/Work Life	92%	97%	96%	90%
- HRIM	---	---	---	90%
Percent Completion Rate of Employees who Participated in High-Risk Wellness Coaching Services	65%	47%	67%	60%
Cost per Active Participant vs. Bay Area Counties ^{2, 3}	\$13,428 / ---	\$14,662 / ---	\$14,662 / ---	\$15,765 / ---
Risk Management (1730P)				

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Number of Workers' Compensation Claims (per 100 FTEs) - San Mateo County vs. ICMA ⁴	11.7 / 12	12.5 / 12	11.5 / 12	12 / 12
Percent of Customer Survey Respondents Rating Overall Satisfaction with Services as Good or Better ⁵	---	---	99%	90%
Expenditures for Liability Claims per Capita	\$2.76 / \$4.46	\$3.79 / \$4.46	--- / \$4.46	\$3.79 / \$4.46
Talent Acquisition (1740P)				
Percent of Clients Satisfied with New Hires After Six Months	100%	96%	94%	90%
Time-to-Fill vs. ICMA (days) ⁴ - Internal - External	4 weeks / 5 weeks 12 weeks ICMA	4 weeks / 5 weeks 12 weeks ICMA	4 weeks / 5 weeks 12 weeks ICMA	4 weeks / 6 weeks 12 weeks ICMA
Percent of Positions Filled with Internal Candidates - Management - Non-Management	65% 40%	65% 40%	66% 50%	60% 40%
Percent of employees retained - 1 year, 5 years ²	---	---	---	---
Cost per Recruitment vs. Bay Area Counties ²	\$4,183	\$4,283	\$4,665	\$5,000
Workforce Resources and Diversity (1750P)				
Percent of Complaints Resolved Prior to Formal Process: - Equal Employment Opportunity - Employee and Labor Relations	97% 96%	97% 96%	99% 98%	90% 90%
Ratio of Employee Grievances per Employee Subject to Grievances - SMC vs. ICMA ⁴	0.20 / 1.00	0.60 / 1.00	0.2 / 1.00	0.60 / 1.00

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Percent of Participants Utilizing Skills or Reporting Change in Behavior After Attending Training Classes:				
- Training and Development Classes	100%	99%	99%	90%
Shared Services (1780P)				
Percent of Customer Survey Respondents Rating Services Good or Better - Purchasing / Mail	79% / 90%	85% / 90%	--- / ---	90% / 90%
Cost of Purchasing Unit as a Percent of Total Purchases Processed vs. Bay Area Counties ²	---	---	---	---
Total Days from Receipt of Purchase Requisition through Purchase Order County vs. ICMA ⁴	16 / 45	--- / 45	--- / 45	16 / 45

¹ The Human Resources Department is participating in the Performance Pilot.

² Data development

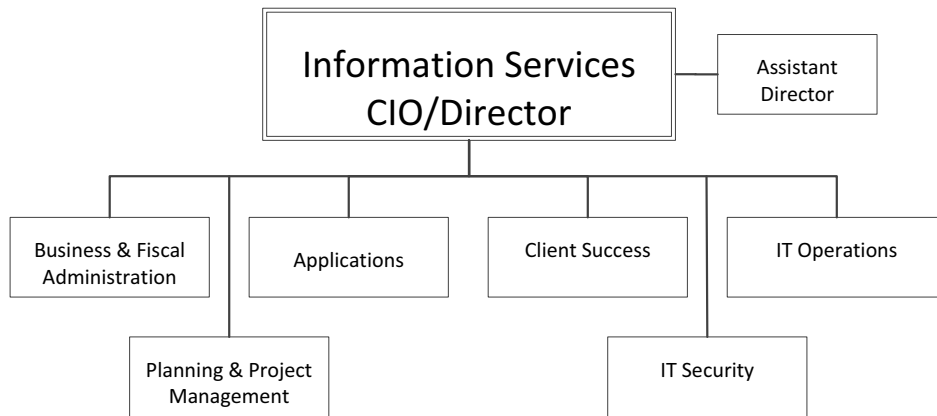
³ Average annual (calendar year) County contribution to an active employee's health premium

⁴ International City/County Management Association, 2011 Comparative Performance Measurement Report

⁵ Customers are Supervisors and Managers. Data is not available for FY 2014-15 and FY 2015-16.

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Information Services Department



Information Services Department (1800B)

Promote the effectiveness of government by innovating solutions and building stronger connections through reliable and secure infrastructure and applications, excellent customer service, and greater access to information.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	8,885,156	3,134,029	8,426,097	10,292,068	1,865,971	5,000,000	(5,292,068)
Use of Money and Property	178,661	197,111	170,000	174,456	4,456	166,634	(7,822)
Intergovernmental Revenues	1,576,233	264,452	1,887,509	7,623,057	5,735,548		(7,623,057)
Charges for Services	1,796,852	1,505,284	1,867,589	1,291,878	(575,711)	1,441,025	149,147
Interfund Revenue	8,446,848	7,727,384	11,039,494	7,702,746	(3,336,748)	8,035,590	332,844
Miscellaneous Revenue	361,999	290,694		234,049	234,049		(234,049)
Other Financing Sources		12,500					
Total Revenue	21,245,750	13,131,455	23,390,689	27,318,254	3,927,565	14,643,249	(12,675,005)
Fund Balance	5,739,124	12,740,943	12,740,943	13,866,738	1,125,795	8,221,535	(5,645,203)
TOTAL SOURCES	26,984,874	25,872,398	36,131,632	41,184,992	5,053,360	22,864,784	(18,320,208)
REQUIREMENTS							
Salaries and Benefits	20,251,991	23,070,177	26,729,127	28,842,090	2,112,963	29,333,465	491,375
Services and Supplies	40,931,400	32,232,317	63,873,525	63,255,411	(618,114)	29,698,973	(33,556,438)
Other Charges	2,878,796	2,780,935	3,337,848	2,319,980	(1,017,868)	2,254,716	(65,264)
Fixed Assets	1,674,292	461,746	2,525,000	1,555,419	(969,581)	635,000	(920,419)
Other Financing Uses	405,081	382,718	509,388	537,250	27,862	539,935	2,685
Gross Appropriations	66,141,560	58,927,893	96,974,888	96,510,150	(464,738)	62,462,089	(34,048,061)
Intrafund Transfers	(51,818,873)	(46,621,815)	(68,027,130)	(63,009,389)	5,017,741	(47,370,761)	15,638,628
Net Appropriations	14,322,687	12,306,078	28,947,758	33,500,761	4,553,003	15,091,328	(18,409,433)
Contingencies/Dept Reserves	12,662,187	13,566,319	7,183,874	7,684,231	500,357	7,773,456	89,225
TOTAL REQUIREMENTS	26,984,874	25,872,398	36,131,632	41,184,992	5,053,360	22,864,784	(18,320,208)
AUTHORIZED POSITIONS							
Salary Resolution	120.0	131.0	131.0	131.0		131.0	
Funded FTE	119.5	131.0	130.5	131.0	0.5	131.0	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Administrative Measures & Business and Fiscal Administration (1810P)				
Percent of Performance Goals Met	70%	73%	87%	80%
Percent of Customer Survey Respondents Rating Services as Good or Better	79%	65%	95%	90%
Percent of IT FTE to Support each Employee	3.0%	3.4%	3.6%	4.0%
Percent of Employees Rating Working for the County as Very Good	72.0%	67.0%	72.0%	80.9%
Percent of Employee Evaluations Completed Annually	95%	95%	98%	95%
Percent of Employees Meeting the 20 Hour Annual Training Requirement ¹	---	48%	47%	90%
Client Services (1820P)				
Percent of Tickets Created on the Self-Service Portal ¹	---	---	---	35%
Percent of Service Desk First Call Resolution	68%	60%	95%	75%
Percent of Total Tickets Resolved by the Service Desk ¹	---	---	---	40%
IT Operations (1830P)				
Percent of Data Restore Requests Completed Successfully ¹	---	---	---	90%
Percent of Time for Availability of Key IT Infrastructure (i.e., Datacenter, Wide Area Network, Radio Backbone, and Phone PBX)	99.95%	99.94%	99.96%	99.90%
Median Number of Minutes to Respond to High Priority Incidents ¹	---	---	---	60
Planning and Project Management (1844P)				
Median Number of Days to Review IT Contracts ¹	---	---	---	10
Public WiFi Usage per Month Countywide ¹	---	---	---	1 million sessions

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Percent of IT FTE to Support each Employee	3.0%	3.4%	3.6%	4.0%
IT Security (1850P)				
Median Number of Minutes to Respond to High Priority Incidents ¹	---	---	---	60
Percent of Completion of Annual IT Training Countywide ¹	---	---	---	90%
Percent of Usage of Multi-Factor Authentication Countywide ¹	---	---	---	73%
Applications (1860P)				
Percent of Availability of Key Applications (i.e., Workday, CJI System, SharePoint, and O365) ¹	---	---	---	99.5%
Median Number of Minutes to Respond to High Priority Incidents ¹	---	---	---	60
Percent of Customer Survey Respondents Rating Services for Key Applications (i.e., Workday, CJI System, SharePoint, and O365) as Good or Better ¹	---	---	---	75%

¹ New measure for FY 2017-18 or no data available

Grand Jury (1920B)

Conducts civil investigations of County and city government operations.

General Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
REQUIREMENTS							
Salaries and Benefits	60,755	66,096	65,209	70,000	4,791	70,000	
Services and Supplies	40,071	39,308	48,922	53,922	5,000	53,922	
Other Charges	496	509	600	440	(160)	440	
TOTAL REQUIREMENTS	101,323	105,913	114,731	124,362	9,631	124,362	
NET COUNTY COST	101,323	105,913	114,731	124,362	9,631	124,362	

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Percent of Time that the County's Financial Statements are Fairly Stated in all Material Respects	100%	100%	100%	100%
Percent of Grand Jury Recommendations that County of San Mateo Officials and Staff Agreed to Implement or Have Already Implemented	50%	50%	50%	50%
Number of Official Grand Jury Reports Requiring a Board of Supervisors Response	5	5	4	4

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Non-Departmental Services (8000B)

The Non-Departmental Services budget unit contains general purpose revenues, including property tax, sales and use tax, transient occupancy tax (TOT), interest earnings, and overhead recovered from Non-General Fund departments through the 2 CFR Part 200 cost plan. These revenues, along with Non-Departmental Fund Balance, are used to offset any Net County Cost in General Fund departments. This budget unit also includes appropriations that benefit many or all departments such as Countywide IT projects, facility repairs, capital improvement projects, debt service payments, countywide elections, and retiree health contributions.

The County has four categories of General Fund Reserves: Non-Departmental Reserves, Education Revenue Augmentation Fund (ERAF) Reserves, Contingencies, and Departmental Reserves. The County's Reserves Policy stipulates that the General Fund maintain a five percent General Reserve and a three percent Contingency and that operating departments maintain a two percent Departmental Reserve. The five percent General Reserve and the three percent Contingency are budgeted here. On January 31, 2012, the Board of Supervisors amended the Reserves Policy to use 50 percent of Excess ERAF on an ongoing basis. ERAF Reserves continue to be used for one-time uses, such as capital and IT projects, pay down of unfunded liabilities, debt retirement, and productivity enhancement and cost avoidance projects.

ALL FUNDS

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Taxes	516,332,741	550,911,559	510,742,705	533,641,932	22,899,227	530,095,683	(3,546,249)
Licenses, Permits and Franchises	437,985	450,900	436,337	440,700	4,363	445,107	4,407
Fines, Forfeitures and Penalties	141,357	21,235					
Use of Money and Property	9,744,506	12,178,201	8,852,651	10,161,177	1,308,526	10,262,789	101,612
Intergovernmental Revenues	4,028,373	8,189,424	2,074,226	4,811,644	2,737,418	3,565,993	(1,245,651)
Charges for Services	876,239	1,233,602	921,995	1,546,540	624,545	911,199	(635,341)
Interfund Revenue	4,569,462	4,861,525	8,438,125	4,299,044	(4,139,081)	4,342,035	42,991
Miscellaneous Revenue	825,127	971,261	236,937	995,521	758,584	481,272	(514,249)
Other Financing Sources		50	4,500,000		(4,500,000)		
Total Revenue	536,955,789	578,817,758	536,202,976	555,896,558	19,693,582	550,104,078	(5,792,480)
Fund Balance	346,393,215	325,393,756	325,393,756	329,009,131	3,615,375	204,164,266	(124,844,865)
TOTAL SOURCES	883,349,004	904,211,514	861,596,732	884,905,689	23,308,957	754,268,344	(130,637,345)
REQUIREMENTS							
Salaries and Benefits	27,623,625	42,441,649	42,570,000	28,770,129	(13,799,871)	28,770,129	
Services and Supplies	37,127,770	22,464,814	53,605,622	80,623,480	27,017,858	27,497,485	(53,125,995)
Other Charges	15,622,241	17,099,583	52,443,853	51,325,291	(1,118,562)	8,933,842	(42,391,449)
Fixed Assets	146,049	10,090,821	11,400,000	5,000,000	(6,400,000)		(5,000,000)
Other Financing Uses	46,911,640	20,151,292	91,352,351	77,589,015	(13,763,336)	36,018,717	(41,570,298)
Gross Appropriations	127,431,326	112,248,159	251,371,826	243,307,915	(8,063,911)	101,220,173	(142,087,742)
Intrafund Transfers	(888,747)	(727,426)	(349,510)	(577,949)	(228,439)	(577,949)	
Net Appropriations	126,542,579	111,520,733	251,022,316	242,729,966	(8,292,350)	100,642,224	(142,087,742)
Contingencies/Dept Reserves	368,959,439	387,711,304	116,122,703	112,057,067	(4,065,636)	111,232,960	(824,107)
TOTAL REQUIREMENTS	495,502,018	499,232,037	367,145,019	354,787,033	(12,357,986)	211,875,184	(142,911,849)
NET COUNTY COST	(387,846,986)	(404,979,477)	(494,451,713)	(530,118,656)	(35,666,943)	(542,393,160)	(12,274,504)

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
General Purpose Revenue Growth	9.40%	6.49%	6.67%	5.20%
General Fund Reserves and Contingencies	\$215.9 M	\$215.8 M	\$170.1M	\$177.6 M
General Fund Reserves and Contingencies as a % of Net Appropriations	16.88%	14.52%	10.68%	11.34%

Debt Service Fund (8900B)

The Debt Service Fund was established in FY 1995-96 to centrally budget all County debt service payments. Amounts are transferred into this fund from various funding sources before payments are made. In June 1997, the County adopted a Debt Limit policy that caps annual debt service payments at four percent of the County Budget average for the last five years. The payment of debt service obligation is a mandated function.

ALL FUNDS

Debt Service Fund

FY 2017-18 and 2018-19 Budget Unit Summary

	Actual 2015-16	Actual 2016-17	Revised 2016-17	Adopted 2017-18	Change 2017-18	Recomm 2018-19	Change 2018-19
SOURCES							
Use of Money and Property	143,389	179,869					
Other Financing Sources	30,318,025	61,711,942	54,958,177	47,985,168	(6,973,009)	52,933,900	4,948,732
Total Revenue	30,461,414	61,891,811	54,958,177	47,985,168	(6,973,009)	52,933,900	4,948,732
Fund Balance	18,755,450	19,594,720	19,594,720	27,458,898	7,864,178	21,431,587	(6,027,311)
TOTAL SOURCES	49,216,864	81,486,531	74,552,897	75,444,066	891,169	74,365,487	(1,078,579)
REQUIREMENTS							
Services and Supplies			17,000		(17,000)		
Other Charges	29,622,144	54,027,633	54,319,976	54,012,479	(307,497)	52,075,590	(1,936,889)
Net Appropriations	29,622,144	54,027,633	54,336,976	54,012,479	(324,497)	52,075,590	(1,936,889)
Non-General Fund Reserves	19,594,720	27,458,898	20,215,921	21,431,587	1,215,666	22,289,897	858,310
TOTAL REQUIREMENTS	49,216,864	81,486,531	74,552,897	75,444,066	891,169	74,365,487	(1,078,579)

Performance Measures Summary Table

Performance Measures	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Target
Issuer Credit Ratings From Moody's and Standard & Poor's	Aaa / AAA	Aaa / AAA	Aaa / AAA	Aaa / AAA
Debt Service Obligations Paid on Time and within Budget	100%	100%	100%	100%

FY 2017-18 Long Term Debt Service

Long-Term Debt Service	Principal	Interest	Total	Funding Sources
Colma Creek Flood Control ¹	630,000	876,200	1,506,200	Colma Creek Flood Control Special
Courts Relocation Project	290,000	202,352	492,352	Courthouse Construction Fund
Crime Lab	775,000	372,783	1,147,783	General Fund/Fees/Reserves
Health Center	5,025,000	3,522,034	8,547,034	General Fund/SB1732FOHC/Tobacco
HSA Redwood City District	205,000	141,603	346,603	HSA (claimable)/Housing/General Fund
Maguire Jail Facility	4,450,000	1,016,813	5,466,813	General Fund/Criminal Justice Facilities
Mutual Aid ESC JPA/Admin	330,000	158,931	488,931	Reserves/User Departments/Cities
New Office Building	625,000	949,225	1,574,225	Facilities Surcharge/Rent from County
North County Clinic	232,739	692,261	925,000	FOHC Reimbursement/Tobacco
Skylonda Fire Station	145,000	167,963	312,963	General Fund
Youth Services Center	3,290,000	4,450,725	7,740,725	Rent From Departments
Maple St. Correctional Ctr.	18,085,000	7,367,850	25,452,850	General Fund
TOTAL DEBT SERVICE	34,082,739	19,918,736	54,001,479	

¹ Colma Creek Flood Control is not included in the Debt Service Subject to Debt Limit.

Calculation of Annual Debt Service Limit	
Fiscal Year	Budget
Adopted FY 2013-14	2,144,058,041
Adopted FY 2014-15	2,226,660,841
Adopted FY 2015-16	2,533,481,468
Adopted FY 2016-17	2,717,824,392
Adopted FY 2017-18	2,817,547,254
Five Year Average	2,487,914,399
Debt Limit 4.0%	99,516,576
FY 2017-18 Debt Service Subject to the Debt Limit ¹	52,495,279
Under Limit by this Amount	47,021,297
% Under Debt Limit	47.25%

¹ Colma Creek Flood Control is not included in the Debt Service Subject to Debt Limit.

FY 2018-19 Long Term Debt Service

Long-Term Debt Service	Principal	Interest	Total	Funding Sources
Colma Creek Flood Control ¹	650,000	853,750	1,503,750	Colma Creek Flood Control Special
Courts Relocation Project	305,000	187,526	492,526	Courthouse Construction Fund
Crime Lab	815,000	332,996	1,147,996	General Fund/Fees
Health Center	5,285,000	3,268,259	8,553,259	General Fund/SB1732FQHC/Tobacco
HSA Redwood City District	210,000	131,228	341,228	HSA (claimable)/Housing/General Fund
Maguire Jail Facility	4,675,000	788,750	5,463,750	General Fund/Criminal Justice Facilities
Mutual Aid ESC JPA/Admin	350,000	141,968	491,968	Reserves/User Departments/Cities
New Office Building	675,000	917,225	1,592,225	Facilities Surcharge/Rent from County
North County Clinic	226,717	728,283	955,000	FQHC Reimbursement/Tobacco
Skylonda Fire Station	155,000	160,463	315,463	General Fund
Youth Services Center	3,410,000	4,333,175	7,743,175	Rent From Departments
Maple Street Correctional Ctr.	16,910,000	6,554,250	23,464,250	General Fund
TOTAL DEBT SERVICE	33,666,717	18,397,871	52,064,590	

¹ Colma Creek Flood Control is not included in the Debt Service Subject to Debt Limit.

Calculation of Annual Debt Service Limit	
Fiscal Year	Budget
Adopted FY 2014-15	2,226,660,841
Adopted FY 2015-16	2,533,481,468
Adopted FY 2016-17	2,717,824,392
Adopted FY 2017-18	2,817,547,254
Recommended FY 2018-19	2,561,112,282
Five Year Average	2,571,325,247
Debt Limit 4.0%	102,853,010
FY 2018-19 Debt Service Subject to the Debt Limit ¹	50,560,840
Under Limit by this Amount	52,292,170
% Under Debt Limit	50.84%

¹ Colma Creek Flood Control is not included in the Debt Service Subject to Debt Limit.

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MEASURE K

COUNTY OF SAN MATEO FY 2017-18

ADOPTED BUDGET



County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Measure K

Controller's Schedules

Glossary of Budget Terms



SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

The highest standards
of public service

A common vision
of responsiveness

The highest standards
of ethical conduct

Treating people with respect
and dignity



Measure K Summary

BUDGET UNIT ID	DEPARTMENT/DIVISION	MEASURE K INITIATIVE	ADOPTED BUDGET 2017-2018	RECOMM BUDGET 2018-2019
ALL COUNTY FUNDS				
1200B	County Manager/Clerk of the Board	Community Legal Aid Services	276,000	0
1200B	County Manager/Clerk of the Board	Home for All	325,000	325,000
1200B	County Manager/Clerk of the Board	Measure A Outreach Coordinator	150,000	150,000
1200B	County Manager/Clerk of the Board	N Fair Oaks General Plan Implm	8,891,343	8,891,343
1200B	County Manager/Clerk of the Board	Students With Amazing Goals	350,000	350,000
1700B	Human Resources Department	Youth Program	400,000	400,000
1800B	Information Services Department	Technology Infra and Open Data	10,292,068	5,000,000
2510B	District Attorney's Office	District Attorney Elder Abuse	1,089,107	908,981
3000B	Sheriff's Office	Board District-Specific (District 5) - Operation LIP-STICK	60,000	0
3000B	Sheriff's Office	Coastside Response Coordinator	65,401	65,858
3000B	Sheriff's Office	Human Trafficking & CSEC	210,000	210,000
3000B	Sheriff's Office	School Safety	557,596	561,676
3580B	Fire Protection Services	County Fire Engine Replc Fnd	3,200,000	1,500,000
3700B	County Library	Library Capital Needs	439,247	439,247
3700B	County Library	Library Summer Reading Progrms	366,000	366,000
3800B	Planning and Building	Affordable Housing Initiative	354,956	137,500
3900B	Parks Department	Board District-Specific (District 3) - Parks Projects	331,000	0
3900B	Parks Department	Multi Modal Trail Planning	250,000	0
3900B	Parks Department	Parks Improvement	7,525,826	2,500,000
3900B	Parks Department	Parks Mini-Parks	43,618	0
3970B	Parks Department	Parks Capital Improvements	559,436	0
3970B	Parks Department	Parks Concessions Study	75,651	0
3970B	Parks Department	Parks Department Capital Projs	6,994,379	3,000,000
3970B	Parks Department	Parks Improvement	37,707	0
4000B	Office of Sustainability	Bicycle Coordinator	75,000	75,000
4000B	Office of Sustainability	Home for All	275,000	275,000
4520B	Road Construction and Operations	Board District-Specific (District 3) - Street Projects	1,716	0
4520B	Road Construction and Operations	Measure A Loans and Grants	135,748	0
4850B	County Airports	MCO Airport Sup	225,800	218,320
5550B	Public Health, Policy and Planning	4H Youth Development Program	30,900	30,900

BUDGET UNIT ID	DEPARTMENT/DIVISION	MEASURE K INITIATIVE	ADOPTED BUDGET 2017-2018	RECOMM BUDGET 2018-2019
5550B	Public Health, Policy and Planning	Neighborhood Data Prioritization	642,917	0
5600B	Emergency Medical Services GF	Health Dept Fall Prevention	41,416	41,416
5700B	Aging and Adult Services	Services for Older Adults	1,683,898	1,683,898
5900B	Environmental Health Services	Health Dept Housing Inspection	398,087	401,758
6100B	Behavioral Health and Recovery Services	Early Childhood	679,800	679,800
6100B	Behavioral Health and Recovery Services	Health PI	3,756,047	3,805,530
6100B	Behavioral Health and Recovery Services	Mental Health	1,269,696	1,269,696
6240B	Family Health Services	Health PI	373,086	381,651
6240B	Family Health Services	Home Visit	1,142,259	1,154,700
6300B	Correctional Health Services	Mental Health	142,835	144,426
6600B	San Mateo Medical Center	Coastside Medical	596,329	596,329
6600B	San Mateo Medical Center	Whole Person Care	2,000,000	2,000,000
7000B	Human Services Agency	ITA - Clarity & FRC database	106,342	107,952
7000B	Human Services Agency	Second Harvest Food Bank	150,000	150,000
7000B	Human Services Agency	At-Risk Foster Youth Services	1,030,000	1,030,000
7000B	Human Services Agency	CASA (Advocates) - Foster Care	108,212	108,212
7000B	Human Services Agency	Foster Youth Svcs AB403	1,255,853	0
7000B	Human Services Agency	Housing for Foster Youth AB12	482,842	0
7000B	Human Services Agency	HSA PEI-At Risk Child	1,593,414	1,607,576
7000B	Human Services Agency	Public Health Program	524,943	524,943
7000B	Human Services Agency	BitFocus Clarity Human Svcs	189,935	189,935
7000B	Human Services Agency	CORE Agenc Emerg Housg Assist	451,758	451,758
7000B	Human Services Agency	EPA Homeless Shelter Op Exp	541,059	541,059
7000B	Human Services Agency	Homeless Outreach Teams	329,458	329,458
7000B	Human Services Agency	HOPE Plan Implementation	2,197,230	2,200,549
7000B	Human Services Agency	Housing Loc & Rapid Re-housing	3,800,000	3,800,000
7000B	Human Services Agency	Rotating Church Shelters	15,450	15,450
7000B	Human Services Agency	Safe Harbor Shelter Bridge	169,950	169,950
7000B	Human Services Agency	StarVista Dybrk Fstr Yth Trg	221,450	221,450
7000B	Human Services Agency	CORA - Legal Expenses	77,250	77,250

BUDGET UNIT ID	DEPARTMENT/DIVISION	MEASURE K INITIATIVE	ADOPTED BUDGET 2017-2018	RECOMM BUDGET 2018-2019
7000B	Human Services Agency	Peninsula Family Services	224,025	224,025
7000B	Human Services Agency	Veterans Services	319,501	329,375
7900B	Department of Housing	21 Elements CCAG	125,000	125,000
7900B	Department of Housing	2nd Unit Amnesty Program	598,000	0
7900B	Department of Housing	Affordable Housing 3.0 and 4.0	29,725,839	16,500,000
7900B	Department of Housing	BHRS-Provider Property Debt	701,466	0
7900B	Department of Housing	Farm Labor Housing	2,080,260	750,000
7900B	Department of Housing	HIP Shared Housing	262,143	175,000
7900B	Department of Housing	Housing Innovation Fund	128,174	0
7900B	Department of Housing	Housing Preservation	3,516,789	0
7900B	Department of Housing	Landlord Tenant I and R	397,736	250,000
7900B	Department of Housing	Middlefield Junction	46,301	0
7900B	Department of Housing	Mobile Home Park Outreach	17,183	0
7900B	Department of Housing	Staff Support	225,000	225,000
8000B	Non-Departmental Services	Board District-Specific Initiatives	7,110,687	1,000,000
8000B	Non-Departmental Services	Early Learnng and Care Trust Fd	13,467,003	2,500,000
8000B	Non-Departmental Services	SamTrans-Yth, Elderly, Disabld	5,000,000	2,500,000
8000B	Non-Departmental Services	Seton Agreement	7,371,655	5,000,000
8450B	Other Capital Construction Fund	Skylonda Fire Station Repl	4,500,000	0
8470B	Major Capital Construction Fund	Pescadero Fire Station	1,603,764	500,000
8470B	Major Capital Construction Fund	PSC Regional Ops Ctr (ROC)	29,097,105	0
8500B	Capital Projects	Bldgs and Facil Infrastructure	7,269,180	0
8500B	Capital Projects	Library Capital Needs	272,076	0
TOTAL COUNTY FUNDS			183,618,902	79,167,971

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CONTROLLER'S SCHEDULES

COUNTY OF SAN MATEO FY 2017-18

ADOPTED BUDGET



County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Measure K

Controller's Schedules

Glossary of Budget Terms



SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

The highest standards
of public service

A common vision
of responsiveness

The highest standards
of ethical conduct

Treating people with respect
and dignity



State Controller Schedules		County of San Mateo				Schedule 1		
County Budget Act		All Funds Summary						
January 2010 Edition, revision #1		Fiscal Year 2017-18						
Fund Name	Total Financing Sources				Total Financing Uses			
	2	3	4	5	6	7	8	
	Fund Balance Available June 30, 2017	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses	
Governmental Funds								
General Fund	\$ 450,173,036	\$ -	\$ 1,418,170,326	\$ 1,868,343,362	\$ 1,729,811,770	\$ 138,531,592	\$ 1,868,343,362	
Special Revenue Funds	50,149,516	-	66,292,393	116,441,909	95,800,441	20,641,468	116,441,909	
Capital Projects Funds	102,720,312	-	141,165,868	243,886,180	160,854,276	83,031,904	243,886,180	
Debt Service Funds	27,458,898	-	47,985,168	75,444,066	54,012,479	21,431,587	75,444,066	
Total Governmental Funds	\$ 630,501,762	\$ -	\$ 1,673,613,755	\$ 2,304,115,517	\$ 2,040,478,966	\$ 263,636,551	\$ 2,304,115,517	
Other Funds								
Internal Service Funds	\$ -	\$ 1,238,458	\$ 12,755,241	\$ 13,993,699	\$ 13,993,699	\$ -	\$ 13,993,699	
Enterprise Funds	-	12,541,679	348,927,399	361,469,078	361,469,078	-	361,469,078	
Special Districts and Other Agencies	72,656,177	-	37,244,572	109,900,749	100,621,040	9,279,709	109,900,749	
Total Other Funds	\$ 72,656,177	\$ 13,780,137	\$ 398,927,212	\$ 485,363,526	\$ 476,083,817	\$ 9,279,709	\$ 485,363,526	
Total All Funds	\$ 703,157,939	\$ 13,780,137	\$ 2,072,540,967	\$ 2,789,479,043	\$ 2,516,562,783	\$ 272,916,260	\$ 2,789,479,043	

State Controller Schedules
 County Budget Act
 January 2010 Edition, revision #1

County of San Mateo
 Governmental Funds Summary
 Fiscal Year 2017-18

Schedule 2

Fund Name	Total Financing Sources			Total Financing Uses			
	Fund Balance Available June 30, 2017	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
General Fund							
General Fund	\$ 450,173,036	\$ -	\$ 1,418,170,326	\$ 1,868,343,362	\$ 1,729,811,770	\$ 138,531,592	\$ 1,868,343,362
Total General Fund	\$ 450,173,036	\$ -	\$ 1,418,170,326	\$ 1,868,343,362	\$ 1,729,811,770	\$ 138,531,592	\$ 1,868,343,362
Special Revenue Funds							
Emergency Medical Center	\$ 2,302,481	\$ -	\$ 1,520,799	\$ 3,823,280	\$ 2,110,625	\$ 1,712,655	\$ 3,823,280
IHSS Public Authority Fund	861,956	-	24,875,566	25,737,522	24,875,566	861,956	25,737,522
Fish and Game Propagation Fund	64,334	-	2,400	66,734	10,000	56,734	66,734
County Fire Protection Structure Fund	8,177,077	-	8,077,427	16,254,504	10,758,391	5,496,113	16,254,504
Read Fund	21,597,586	-	25,724,861	47,322,447	47,322,447	-	47,322,447
Half Cent Transportation Fund	4,070,462	-	1,885,199	5,955,661	5,955,661	-	5,955,661
County-Wide Road Improvement Fund	4,185,406	-	374,500	4,559,906	550,000	4,009,906	4,559,906
Waste Management Fund	8,890,214	-	3,038,665	11,928,879	3,424,775	8,504,104	11,928,879
Waste Management Program	-	-	792,976	792,976	792,976	-	792,976
Total Special Revenue Funds	\$ 50,149,516	\$ -	\$ 66,292,393	\$ 116,441,909	\$ 95,800,441	\$ 20,641,468	\$ 116,441,909
Capital Project Funds							
Accumulated Capital Outlay	\$ 85,299,230	\$ -	\$ 500,000	\$ 85,799,230	\$ 10,900,000	\$ 74,899,230	\$ 85,799,230
Criminal Justice Temporary Construction Fund	1,504,465	-	918,000	2,422,465	1,100,000	1,322,465	2,422,465
Court House Temporary Construction Fund	172,725	-	1,364,219	1,536,944	1,364,219	172,725	1,536,944
Parks Acquisition and Development Fund	2,363,492	-	10,337,601	12,701,093	11,569,211	1,131,882	12,701,093
Other Capital Construction Fund	8,711,862	-	4,500,000	13,211,862	13,211,862	-	13,211,862
Capital Project Fund	4,668,538	-	47,395,179	52,063,717	46,558,115	5,505,602	52,063,717
Major Capital Construction Fund	-	-	76,150,869	76,150,869	76,150,869	-	76,150,869
Total Capital Project Funds	\$ 102,720,312	\$ -	\$ 141,165,868	\$ 243,886,180	\$ 160,854,276	\$ 83,031,904	\$ 243,886,180
Debt Service Funds							
Debt Service Funds	\$ 27,458,898	\$ -	\$ 47,985,168	\$ 75,444,066	\$ 54,012,479	\$ 21,431,587	\$ 75,444,066
Total Debt Service Funds	\$ 27,458,898	\$ -	\$ 47,985,168	\$ 75,444,066	\$ 54,012,479	\$ 21,431,587	\$ 75,444,066
Total Governmental Funds	\$ 630,501,762	\$ -	\$ 1,673,613,795	\$ 2,304,115,517	\$ 2,040,478,966	\$ 263,636,551	\$ 2,304,115,517
Appropriations Limit	\$ 505,114,035						
Appropriations Subject to Limit	\$ 501,198,620						

State Controller Schedules		County of San Mateo				Schedule 3	
County Budget Act		Fund Balance - Governmental Funds					
January 2010 Edition, revision #1		Fiscal Year 2017-18				Actual Estimated	
Fund Name	Total Fund Balance June 30, 2017	Less: Obligated Fund Balances			Assigned	Fund Balance Available June 30, 2017	
		Encumbrances	Nonspendable, Restricted and Committed	4			
1	2	3	4	5	6		
General Fund							
General Fund	\$ 484,381,660	\$ 10,216,828	\$ 12,447,974	\$ 11,543,822	\$ 450,173,036		
Total General Fund	\$ 484,381,660	\$ 10,216,828	\$ 12,447,974	\$ 11,543,822	\$ 450,173,036		
Special Revenue Funds							
Emergency Medical Center	\$ 2,302,481	\$ -	\$ -	\$ -	\$ 2,302,481		
IHSS Public Authority Fund	861,956	-	-	-	861,956		
Fish and Game Propagation Fund	64,334	-	-	-	64,334		
County Fire Protection Structure Fund	9,262,768	-	1,085,691	-	8,177,077		
Road Fund	21,973,221	-	375,635	-	21,597,586		
Half Cent Transportation Fund	4,070,462	-	-	-	4,070,462		
County-Wide Road Improvement Fund	4,185,406	-	-	-	4,185,406		
Waste Management Fund	8,890,214	-	-	-	8,890,214		
Total Special Revenue Funds	\$ 51,610,842	\$ -	\$ 1,461,326	\$ -	\$ 50,149,516		
Capital Project Funds							
Accumulated Capital Outlay	\$ 85,299,230	\$ -	\$ -	\$ -	\$ 85,299,230		
Criminal Justice Temporary Construction Fund	1,504,465	-	-	-	1,504,465		
Court House Temporary Construction Fund	172,725	-	-	-	172,725		
Parks Acquisition and Development Fund	2,363,492	-	-	-	2,363,492		
Other Capital Construction Fund	8,711,862	-	-	-	8,711,862		
Capital Project Fund	4,668,538	-	-	-	4,668,538		
Total Capital Project Funds	\$ 102,720,312	\$ -	\$ -	\$ -	\$ 102,720,312		
Debt Service Funds							
Debt Service Funds	\$ 27,458,898	\$ -	\$ -	\$ -	\$ 27,458,898		
Total Debt Service Funds	\$ 27,458,898	\$ -	\$ -	\$ -	\$ 27,458,898		
Total Governmental Funds	\$ 666,171,712	\$ 10,216,828	\$ 13,909,300	\$ 11,543,822	\$ 630,501,762		

State Controller Schedules		County of San Mateo					Schedule 4
County Budget Act		Obligated Fund Balances - By Governmental Funds					
January 2010 Edition, revision #1		Fiscal Year 2017-18					
Fund Name and Fund Balance Descriptions	Obligated Fund Balances June 30, 2017	Decreases or Cancellations		Increases or New Obligated Fund Balances		Total Obligated Fund Balances for the Budget Year	
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
General Fund							
General Reserve	\$ -	\$ -	\$ -	\$ -	\$ 138,531,592	\$ 138,531,592	
Restricted	290,154	-	-	-	-	290,154	
Committed	195,011	-	-	-	-	195,011	
Assigned	11,543,822	-	-	-	-	11,543,822	
Reserve for Inventories	108,472	-	-	-	-	108,472	
Reserve for Advance to Special Revenue Fund	55,300	-	-	-	-	55,300	
Reserve for Advance to Special Revenue Fund	7,250,239	-	-	-	-	7,250,239	
Reserve for Advance to Debt Service Fund	-	-	-	-	-	-	
Reserve for Advance to Internal Service Fund	805,356	-	-	-	-	805,356	
Reserve for Advance to Enterprise Fund	943,442	-	-	-	-	943,442	
Reserve for Advance to Enterprise Fund	2,800,000	-	-	-	-	2,800,000	
Total General Fund	\$ 23,991,796	\$ -	\$ -	\$ 125,753,083	\$ 138,531,592	\$ 162,523,388	
Special Revenue Funds							
Emergency Medical Center							
General Reserve	\$ -	\$ -	\$ -	\$ 1,192,109	\$ -	\$ 1,192,655	
IHSS Public Authority Fund							
General Reserve	-	-	-	861,955	-	861,956	
Fish and Game Propagation Fund							
General Reserve	-	-	-	55,506	-	56,734	
County Fire Protection Structure Fund							
General Reserve	-	-	-	4,108,294	-	5,496,113	
Investment in Capital Assets	1,085,691	-	-	-	-	1,085,691	
Road Fund							
Reserve for Inventories	375,635	-	-	-	-	375,635	
County-Wide Road Improvement Fund							
General Reserve	-	-	-	3,774,563	-	4,009,906	
Waste Management Fund							
General Reserve	-	-	-	6,430,250	-	8,504,104	
Total Special Revenue Funds	\$ 1,461,326	\$ -	\$ -	\$ 16,422,677	\$ 20,641,468	\$ 22,102,794	
Capital Project Fund							
Accumulated Capital Outlay	\$ -	\$ -	\$ -	\$ 70,897,552	\$ 74,899,230	\$ 74,899,230	
Criminal Justice Temporary Construction Fund							
General Reserve	-	-	-	1,254,668	-	1,322,465	
Court House Temporary Construction Fund							
General Reserve	-	-	-	-	-	172,725	
Parks Acquisition and Development Fund							
General Reserve	-	-	-	990,772	-	1,131,882	
Other Capital Construction Fund							
General Reserve	-	-	-	-	-	-	
Capital Project Fund							
General Reserve	-	-	-	3,737,108	-	5,505,602	
Total Capital Project Funds	\$ -	\$ -	\$ -	\$ 76,880,100	\$ 83,031,904	\$ 83,031,904	
Debt Service Funds							
Debt Service Funds							
General Reserve	\$ -	\$ -	\$ -	\$ 21,272,782	\$ -	\$ 21,431,587	
Total Debt Service Funds	\$ -	\$ -	\$ -	\$ 21,272,782	\$ 21,431,587	\$ 21,431,587	
Total Governmental Funds	\$ 25,453,122	\$ -	\$ -	\$ 240,328,642	\$ 263,636,551	\$ 289,089,673	

County of San Mateo Summary of Additional Financing Sources by Source and Fund Governmental Funds Fiscal Year 2017-2018					Schedule 5
Description	2017-18 Adopted by the Board of Supervisors				
	1	2	3	4	5

Summarization by Source	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
Taxes	\$560,341,652	\$605,855,946	\$666,874,547	\$688,131,506
Licenses, Permits and Franchises	7,838,904	10,826,049	9,814,867	9,814,867
Fines, Forfeitures and Penalties	8,797,360	8,439,676	7,462,526	7,462,526
Use of Money and Property	13,402,375	15,874,461	12,759,680	12,759,680
Intergovernmental Revenues	450,989,897	491,666,889	538,316,696	550,014,393
Charges for Services	133,989,203	132,596,314	142,268,987	143,326,342
Interfund Revenue	68,208,711	67,764,572	83,248,825	83,315,760
Miscellaneous Revenue	34,100,429	36,380,280	37,730,182	39,121,162
Other Financing Sources	78,325,729	84,372,587	156,588,115	139,667,519
Total Summarization by Source	\$1,355,994,258	\$1,453,776,773	\$1,655,064,425	\$1,673,613,755

Summarization by Fund	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
General Fund	\$1,214,591,480	\$1,297,606,702	\$1,389,264,411	\$1,418,170,326
Emergency Medical Services Fund	2,077,111	1,702,450	1,520,799	1,520,799
IHSS Public Authority Fund	19,652,282	20,776,154	23,687,092	24,875,566
Fish and Game Propagation Fund	4,156	3,138	2,400	2,400
Structural Fire Protection Fund	8,678,076	9,163,465	8,077,427	8,077,427
Road Fund	19,209,839	25,922,096	22,976,140	25,724,861
Half-Cent Transportation Fund	2,363,858	2,436,735	1,885,199	1,885,199
Road Improvement Fund	524,296	537,672	374,500	374,500
Solid Waste Fund	12	—	—	—
Waste Management	3,492,273	3,338,156	3,038,665	3,038,665
Waste Management Programs	706,240	393,479	792,976	792,976
Accumulated Capital Outlay Fund	705,747	821,089	500,000	500,000
Criminal Justice Temporary Construction Fund	993,971	940,146	918,000	918,000
Courthouse Temporary Construction Fund	979,591	974,165	1,364,219	1,364,219
Parks Acquisition and Development Fund	758,663	626,883	10,049,977	10,337,601
Other Capital Construction Fund	25,718,334	4,583,141	5,000,000	4,500,000
Capital Projects Fund	25,076,916	19,343,637	52,528,614	47,395,179
Major Capital Construction Fund	—	2,715,854	78,250,000	76,150,869

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Summary of Additional Financing Sources by Source and Fund Governmental Funds Fiscal Year 2017-2018			Schedule 5
Description	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	

Debt Service Fund	30,461,414	61,891,811	54,834,006	47,985,168
Total Summarization by Fund	\$1,355,994,258	\$1,453,776,773	\$1,655,064,425	\$1,673,613,755

State Controller Schedules		County of San Mateo					Schedule 6
County Budget Act		Detail of Additional Financing Sources by Fund and Account					
January 2010 Edition, revision #1		Governmental Funds					
		Fiscal Year 2017-2018					
Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	

General Fund

General Fund

Taxes						
	Current Yr Secured		\$208,834,141	\$225,012,161	\$239,311,396	\$239,311,396
	PY Secured Redemption		857,104	359,649	891,731	891,731
	Current Yr Unsecured		9,351,079	9,190,027	9,422,119	9,422,119
	Prior Yr Unsecured		(37,688)	(119,849)	—	—
	CY SB 813 Secured Supplemental		8,786,013	8,840,216	8,890,987	8,890,987
	CY SB 813 Unsec Supplemental		111,712	293,901	111,712	111,712
	PY SB 813 Redemption		106,885	102,282	68,282	68,282
	PY SB 813 Unsecured Supplemental		—	23,528	—	—
	Non-Departmental ERAF Rebate		109,653,530	111,796,381	55,000,000	55,000,000
	Former RDA-Residuals		8,485,157	10,222,512	8,515,752	8,515,752
	Penalty & Cost		1,200,204	1,217,192	823,702	823,702
	Former RDA Pass thru Payments		21,622,319	25,469,260	21,622,319	21,622,319
	Sales and Use Taxes		19,178,702	23,878,042	25,017,432	25,017,432
	Aircraft Taxes		1,085,585	1,486,899	1,118,370	1,118,370
	Property Transfer Tax		9,978,397	10,088,824	10,586,081	10,586,081
	Transient Occupancy Tax		1,627,628	1,602,444	1,624,030	1,624,030
	In Lieu Sales & Use Tax Revenue		4,720,473	—	—	—
	Property Tax In-Lieu of VLF		91,683,046	98,631,464	105,063,269	105,063,269
	Vehicle Rental Business Lic Tax		12,145,155	12,581,008	12,625,405	12,625,405
	Sales & Use Tax - Measure A		36,867,882	50,853,941	111,497,785	129,444,764
	Total Taxes		\$546,257,324	\$591,529,884	\$612,190,372	\$630,137,351

Licenses, Permits and Franchises

	Dog Licenses		\$791,228	\$759,659	\$790,000	\$790,000
	Cat Licenses		38,161	36,527	39,286	39,286
	Dangerous/Vicious Animal Permit		27,265	29,525	28,000	28,000
	Animal Quarantine Fee		32,218	29,354	28,000	28,000

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2017-2018					Schedule 6
Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
	Other Animal Permits & Fees		350	250	350	350	
	Miscellaneous Business License		1,567	2,379	1,700	1,700	
	Professional Service Licenses		33,398	41,780	41,498	41,498	
	Building Permits		2,543,818	2,569,219	2,462,384	2,462,384	
	Underground Tank Permits		408,788	421,113	394,247	394,247	
	Well & Septic Permits		478,366	447,361	450,000	450,000	
	Reinstatement Fees		80,817	90,919	54,060	54,060	
	Reinspection Fees		399	1,575	2,060	2,060	
	Building Permit Appeals		1	—	—	—	
	Zoning Permits		310,244	418,099	332,970	332,970	
	Grading/Land Clearing Permits		76,999	119,954	76,999	76,999	
	Resource Permits		53,663	38,822	32,960	32,960	
	Variances & Exceptions		97,067	52,899	45,397	45,397	
	Land Division Permits		128,422	85,359	72,856	72,856	
	Stable & Kennel Permits		2,076	2,914	2,472	2,472	
	Architecture/Design Revisions		174,291	130,599	121,000	121,000	
	Other Zoning Fees		77,574	79,509	44,277	44,277	
	Death Certificate Filing Fee		28,071	27,737	24,500	24,500	
	Device Registration Fees		405,739	405,810	447,400	447,400	
	Gun & Shooting Fees		4,086	6,122	2,100	2,100	
	Other Registration Fees		203,326	276,507	259,650	259,650	
	Misc Licenses & Permits		241,787	247,672	236,000	236,000	
	Franchise Fees		1,129,369	1,157,160	1,040,700	1,040,700	
	Total Licenses, Permits and Franchises		\$7,369,089	\$7,478,821	\$7,030,866	\$7,030,866	
Fines, Forfeitures and Penalties							
	Court Fines		\$5,696,868	\$5,335,713	\$5,167,202	\$5,167,202	
	Juvenile Traffic Fines		13,807	10,880	14,163	14,163	
	Other Vehicle Code Fines		—	45,067	—	—	

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1	2	3	4	5	6	7	
	Equipment Violation Fines		1,447	1,057	1,104	1,104	
	Municipal Court Fines		389,447	284,086	210,630	210,630	
	Juvenile Court Fines		478	802	1,143	1,143	
	Animal Control Fines		98	64	100	100	
	Narcotics Forfeitures		127,885	142,998	150,000	150,000	
	Other Forfeitures		63,567	73,892	40,000	40,000	
	Agricultural Penalties		5,133	4,609	—	—	
	Other Penalties		386,022	896,837	400,000	400,000	
	Escheated Revenue		141,272	14,038	—	—	
	Total Fines, Forfeitures and Penalties		\$6,826,025	\$6,810,042	\$5,984,342	\$5,984,342	
Use of Money and Property							
	Interest Eamed		\$6,992,284	\$9,365,831	\$7,280,380	\$7,280,380	
	Interest Eamed - PA/PG		241,765	292,694	220,000	220,000	
	Other Interest Eamed		127,502	146,814	93,096	93,096	
	Other Investment Income		2,709,839	2,756,985	2,842,701	2,842,701	
	Airport Transient Use Fees		70	—	—	—	
	County Land/Buildings Rentals		787,358	596,091	761,714	761,714	
	Service Machine Concessions		16,657	12,333	11,000	11,000	
	Other Rents & Concessions		961,840	937,267	560,506	560,506	
	Total Use of Money and Property		\$11,837,316	\$14,108,014	\$11,769,397	\$11,769,397	
Intergovernmental Revenues							
State							
	Highway Property Tax Rental		\$4,939	\$11,858	\$—	\$—	
	State Block Grant		2,059,243	2,011,438	2,011,438	2,011,438	
	Realignment VLF		4,660,758	6,141,820	5,422,787	5,672,209	
	Realignment Sales Tax - Health		813,875	157,606	698,259	698,259	
	Realignment Sales Tx-Mintl Hlth		34,930,909	33,749,886	29,388,542	29,434,433	
	Realignment Sales Tax-Pub Asst		8,846,924	11,932,728	27,636,440	27,636,440	

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1	2	3	4	5	6	7	
		Realignment Sales Tax 2011	58,834,167	66,074,754	66,118,293	66,593,841	
		State Welfare Administration	49,942,456	54,298,203	57,113,231	57,113,231	
		State Staff Development	266,258	486,923	128,450	128,450	
		Assistance Payments - AFDC	8,621,814	7,747,321	2,760,235	2,760,235	
		Assistance Payments - Other	200,475	177,081	—	—	
		Child Abuse Services	6,181	46,039	—	—	
		State Child Care	1,064,480	945,963	1,038,628	1,038,628	
		Misc. Welfare Programs - State	—	188,274	—	—	
		CCS State Subvention	5,544,450	5,399,358	5,313,452	5,313,452	
		Mental Health Short Doyle	—	93,200	—	—	
		Mental Health SEP	2,404,849	2,343,223	2,024,860	2,148,898	
		Mental Health Services Act (MHSA)	22,080,319	24,069,479	27,967,369	29,040,407	
		State Public Health Grant	2,328,761	2,162,615	4,157,633	4,157,633	
		State Aid - CHDP	1,373,659	998,412	1,263,396	1,263,396	
		State Aid - WIC	2,799,935	3,025,697	3,061,562	3,061,562	
		State Aid-Infectious Diseases	443,732	540,397	466,269	466,269	
		State AIDS Drug Asst Program	32,776	33,259	21,400	21,400	
		State PH Categorical Aid	266,887	275,216	279,113	279,113	
		State - Other Public Health	1,592,715	2,553,701	1,708,756	1,623,650	
		HPSM - IGT	2,613,083	576,449	3,315,073	3,315,073	
		Medi-CAL Waiver - IGT	—	5,839,166	12,648,561	12,821,615	
		Alcohol & Drug Programs	22,920	3,740	11,000	11,000	
		Other State AIDS Program	97,006	95,356	97,006	97,006	
		State Aid - Aging	432,056	466,715	147,098	147,098	
		State Aid - Agriculture	1,480,742	1,522,518	1,404,089	1,404,089	
		State Aid - Other Transportatn	—	—	642,001	642,001	
		State Aid - Other Construction	—	124,095	—	—	
		State Aid - Corrections	677,612	420,619	412,568	412,568	

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1	2	3	4	5	6	7	
		Homeowners Property Tax Relief	1,246,462	1,226,708	1,298,242	1,298,242	
		Other State Trial Court	729,441	711,396	805,000	805,000	
		State Aid - Public Safety	74,267,049	76,612,711	87,207,718	88,915,775	
		OCJP Grant - Various	567,260	802,991	720,647	720,647	
		State Aid - Juvenile Prob Act	2,831,138	2,880,000	2,880,000	2,880,000	
		Tobacco Tax	150,000	—	—	—	
		School Lunch Program	163,327	164,287	159,940	159,940	
		Child Support Incentive Program	4,026,301	4,120,980	3,934,453	3,934,453	
		State-Mandated Cost Reimburse	4,666,323	1,816,094	520,900	520,900	
		Abandoned Vehicle Service Fee	—	—	52,500	52,500	
		Open Space Tax Loss Reimburse	—	49,065	—	—	
		Timber Tax Yield Guarantee	11,022	43,151	17,938	17,938	
		Misc State Reimb/Subsidies	615,161	1,341,735	1,152,616	1,152,616	
		All Other State Aid	9,098,547	9,357,987	9,339,965	9,981,463	
		State Aid - Anti Terrorism	687,591	780,668	733,345	868,413	
		State Aid - TCM-MAA	—	—	50,000	50,000	
		State Aid - LTC SNF Supplemental	—	—	80,000	80,000	
Total State			\$313,503,602	\$334,420,883	\$366,210,773	\$370,751,281	
Federal							
		Federal Welfare Administration	\$35,438,095	\$40,864,573	\$46,339,091	\$46,339,091	
		Child Support Enforcement	6,676,944	6,860,358	7,479,580	7,479,580	
		Federal Staff Development	3,033,275	2,295,646	—	—	
		Assistance Payments - Other	8,264,649	8,085,562	11,933,504	11,933,504	
		IRAP Assistance	3,323	—	10,000	10,000	
		Title IV-E Payments	544,500	822,600	675,111	675,111	
		Federal Aid - Roads & Bridges	2,141,244	1,311,578	3,571,347	3,571,347	
		Federal Aid - Disaster Relief	254,762	281,235	281,861	281,861	
		Federal Aid - Anti Terrorism	1,091,806	779,930	2,062,050	3,009,679	

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1	2	3	4	5	6	7	
		Federal UASI Grant	4,481,238	4,666,997	7,047,008	7,047,008	
		OCJP Grant - Federal	339,704	580,927	564,673	564,673	
		Federal Aid - Aging	2,742,611	2,886,626	3,587,047	3,587,047	
		Federal JTPA Program	(3,049)	—	—	—	
		Fed Comm Development HUD Grant	3,568,158	2,351,050	6,413,204	6,776,795	
		Federal Categorical Programs	2,097,238	2,303,528	1,286,893	1,286,893	
		All Other Federal Aid	7,785,450	8,029,004	8,987,823	8,987,823	
		All Other Federal Grants	1,587,951	2,735,417	2,378,213	3,407,561	
		Other In-Lieu Taxes	11,994	5,750	—	—	
		County Housing Authority Pymts	508,941	466,841	588,134	588,134	
		Total Federal	\$80,568,834	\$85,327,621	\$103,205,539	\$105,546,107	
		Other Local Government					
		RDA Proceeds From Sale of Assets	\$—	\$1,030,325	\$—	\$—	
		Former RDA Other Revenues	—	60,470	—	—	
		Aid From Cities	334,973	317,807	911,386	957,687	
		Aid - Other Local Agencies	6,221,225	6,168,513	6,480,175	6,480,175	
		Loan Repayments - Non-County	—	5,000,000	2,250,000	2,688,116	
		Ryan White I - Formula (CSF)	1,200,866	1,169,215	1,179,267	1,179,267	
		Ryan White I -Supplemental CSF	341,850	290,556	301,353	301,353	
		HOPWA Grant (CSF)	670,345	629,082	597,628	597,628	
		Misc Local Agency Grants	16,497	2,750	—	266,507	
		All Other Local Govern Revenue	14,598,604	15,265,483	16,411,311	16,557,977	
		Realignment Subsidy - VLF	—	450,000	204,735	204,735	
		Total Other Local Government	\$23,384,360	\$30,384,200	\$28,335,855	\$29,233,445	
		Total Intergovernmental Revenue	\$417,456,796	\$450,132,704	\$497,752,167	\$505,530,833	
		Charges for Services					
		Prop Tax Administration Fee	\$4,382,891	\$4,618,587	\$4,132,650	\$4,497,978	
		Tax/Assessment Collection Fee	1,045,387	1,052,159	1,051,000	1,051,000	

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1	2	3	4	5	6	7	
		Redemption Fee - County Share	62,646	53,008	61,000	61,000	
		Suppl Tax Admin Fee 5%	4,312,214	4,603,979	4,058,910	4,058,910	
		Tax/Assessment/Vital Document Fee	1,018,451	1,127,044	1,034,000	1,034,000	
		Special Tax Collector Fees	290,575	287,713	283,014	283,014	
		Accounting Svcs-Other Agency	179,092	148,578	158,766	158,766	
		Returned Check Charges	67,202	79,443	47,450	47,450	
		Management Svcs - Other Agency	1,066,098	1,198,928	1,698,339	1,698,339	
		Proc Fee - Installment Account	1,005	1,844	888	888	
		Telephone Services	87,619	142,381	143,093	143,093	
		Public Safety Communicat'n Svc	6,331,528	7,327,203	7,875,314	7,875,314	
		Network & Information Services	592,797	528,868	531,386	531,386	
		Radio Services	612,001	648,340	628,467	628,467	
		Candidate Filing Fees	140,944	125,107	45,000	45,000	
		Election Services-Other Agency	1,182,767	2,317,283	252,600	252,600	
		Public Admin Legal Fees	403,950	349,669	50,000	50,000	
		Public Guardian Legal Fees	1,316,203	931,646	1,887,917	1,887,917	
		Legal Services-Other Agencies	3,352,642	3,514,943	3,860,901	3,860,901	
		Miscellaneous Legal Recoveries	89,990	7,846	340,579	340,579	
		Private Defender Fees	600,571	600,728	600,000	600,000	
		Human Resources Svcs-Variou	102,707	102,707	103,000	103,000	
		Plan Report/Review Fee	2,423	2,956	5,753	5,753	
		Plan Research Fee	8,055	7,086	8,116	8,116	
		Ordinance/General Plan Fee	53,424	49,290	24,940	24,940	
		Geotechnical Fee	8,899	12,210	8,637	8,637	
		Plan/Inspection Fee	5,461	1,504	—	—	
		Other Planning Services Fees	19,460	18,476	20,600	20,600	
		Engineering Services	339,521	406,254	205,900	205,900	
		Sale of Plans & Specs	—	120	—	—	

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1	2	3	4	5	6	7	
		Environmental Review Fees	65,261	62,822	56,442	56,442	
		Plan Checking Fees	1,454,667	1,341,455	1,323,390	1,323,390	
		Building Permit Appeal Fee	576	—	—	—	
		Agricultural Inspection Fees	20,967	18,982	26,200	26,200	
		Miscellaneous Agricultural Fee	103,232	80,003	90,000	90,000	
		Admin Fees	408,584	981,669	3,350,000	3,350,000	
		Process Service Fees/Mileage	126,141	109,715	185,000	185,000	
		Restitution Fee - 10%	94,630	120,376	108,134	108,134	
		Municipal Court Fees	883,258	675,816	717,582	717,582	
		Diversion Admin Fee \$50/\$100	41,506	40,905	48,335	48,335	
		Miscellaneous Court Fees	1,469	666	609	609	
		Night Traffic Court Fees	16	24	22	22	
		Public Admin Estate Fees	383,581	273,783	302,885	302,885	
		Public Guardian Estate Fees	1,081,376	1,123,966	2,450,272	2,450,272	
		Warehouse Service Fees	164,581	164,643	238,489	238,489	
		Humane Services Fees	255,864	235,057	240,000	240,000	
		Miscellaneous Animal Services	127,424	109,453	124,393	124,393	
		Misc. Law Enforcement Fees	699,489	557,901	49,320	49,320	
		Impound Administration Fee	41,371	13,386	14,900	14,900	
		Jail Booking Fees	403	1,628	—	—	
		Woodside Contract Patrol Svc	1,507,855	1,553,090	1,599,683	1,599,683	
		Portola Contract Patrol Svc	915,164	942,619	970,897	970,897	
		Other Agency Patrol Services	(331)	2,066	28,000	28,000	
		Work Program Fees	125,340	131,955	204,893	204,893	
		Transportation of Prisoners	41,489	40,768	30,000	30,000	
		Traffic Patrol Fees	4,586	—	5,000	5,000	
		Work Furlough Maintenance Fee	422,111	453,136	556,811	556,811	
		Fingerprinting Fees	116,597	96,086	86,390	86,390	

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1	2	3	4	5	6	7
	Crime Lab Services		67,740	93,895	100,000	100,000
	DUI Response Fee		140,918	116,994	158,000	158,000
	Crime Investigation Services		1,271,288	1,356,232	1,172,423	1,172,423
	Transportation Security Services		4,673,968	4,839,494	5,140,579	5,140,579
	Document Recording Fees		2,550,260	2,977,171	2,788,785	2,788,785
	Micrographic Conversion Fee		52,939	—	—	—
	Automation Trust Account Fee		—	—	6,400	6,400
	Vital Statistics Document Fee		610,510	586,559	548,997	548,997
	IT Surcharge		179,345	219	—	—
	Road Maintenance-Other Agency		—	21	—	—
	Reimbursement-Public Works Svc		1,180	28,070	182,806	182,806
	Medical Report Fees		12,554	10,956	13,700	13,700
	Other Health Fees		132,840	146,179	140,000	140,000
	Laboratory Service		558,420	700,918	692,000	692,000
	Residency Fees		384,285	384,285	384,285	384,285
	Cal Child Svc (CCS) Client Fee		2,913	1,565	2,000	2,000
	Public Pool Inspection Fee		423,566	502,108	490,354	490,354
	Hotel/Motel Inspection Fee		852,937	955,982	1,041,002	1,041,002
	Cross-Connection Fee		352,775	379,570	381,870	381,870
	Hazardous Waste Inspection Fee		2,389,834	2,523,455	2,861,201	2,861,201
	Food Handling Fees		4,162,160	4,374,607	5,072,536	5,072,536
	Filing Fees - Real Prop Alt		35,196	59,724	60,000	60,000
	Educational Fees		99,688	85,355	90,000	90,000
	Marina Berth Rentals		760	—	—	—
	Camping Permits		411,019	480,721	409,500	409,500
	Horse Camp Permits		—	229	36,000	36,000
	Reservation Fees		469,266	518,365	547,000	547,000
	Park Entry Fees		1,007,376	1,034,333	985,000	985,000

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1	2	3	4	5	6	7
		Annual Pass Sales	36,525	39,017	32,000	32,000
		Rifle Range Fees	35,300	7,246	33,890	33,890
		Other Park & Recreation Fees	126,502	124,986	81,800	81,800
		Shelter Fee	425	—	—	—
		Reimbursement for Burials	4,719	2,273	5,000	5,000
		Body Removal & Storage	216,917	261,288	246,000	246,000
		Other Coroner's Fees	2,468	1,831	4,000	4,000
		I/P Professional Gross Revenue	(205)	—	—	—
		I/P Facility Gross Revenue	(411)	—	—	—
		O/P Professional Gross Revenue	54,561	48,097	—	—
		O/P Facility Gross Revenue	(53,945)	—	—	—
		HPSM Risk Share Supplemental	41,158	44,126	40,000	40,000
		Medi-Cal FFP	28,411,666	37,497,423	38,840,815	39,532,842
		Medi-Cal State	30,438	7,720	31,000	31,000
		Medicare	1,917,570	1,937,687	2,718,384	2,718,384
		Third Party Reimbursements	(7,199)	417,145	756,605	756,605
		Patient Fees	47,994	69,180	66,863	66,863
		SSI/SSP Collections	314,911	363,126	380,000	380,000
		Other Reimbursements	10,181,511	7,564,879	13,073,497	13,073,497
		Medi-Cal FQHC	611,412	876,266	779,124	779,124
		Institutional Care - Juveniles	244,420	252,505	151,903	151,903
		Care of Inmates - State Inst	36,988	7,000	—	—
		Care of Court Wards	—	—	15,000	15,000
		HPSM - Capitation	14,728,184	5,718,901	4,709,993	4,709,993
		Other Institutional Care	6,094	5,328	—	—
		Annexation Charges	22,253	21,822	30,051	30,051
		Commissions	4,962,981	5,005,065	3,980,016	3,980,016
		Mitigation Fees	—	25,000	—	—

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1	2	3	4	5	6	7	
		Nuisance Abatement	—	(200)	—	—	
		Refuse Disposal Charges	2,490,926	2,777,184	2,564,000	2,564,000	
		Sewer Service Charges	2,638	—	—	—	
		Water Service Charges	10,006	19,017	14,000	14,000	
		Other Special Charges	—	289	—	—	
		Other Sales	—	30	—	—	
		Misc Services to Cities	110,736	—	2,500	2,500	
		Other Charges for Services	3,289,556	3,200,270	2,581,909	2,581,909	
		VRS Workcenter Charges	2,594,715	1,628,116	2,558,656	2,558,656	
		Total Charges for Services	\$128,079,277	\$129,477,498	\$138,927,311	\$139,984,666	
Interfund Revenue							
		IFR - General Fund	\$52,947	\$2,028	\$—	\$—	
		IFR - Parks Fund	42,516	53,995	205,000	205,000	
		IFR - CJTCF	340,444	340,484	340,444	340,444	
		IFR - CTCF	—	2,009	—	—	
		IFR - Road Fund	2,896,236	3,017,082	3,813,620	3,813,620	
		IFR - Half Cent Fund	19,950	—	—	—	
		IFR - Coyote Point Marina Fund	14,526	39,538	28,279	28,279	
		IFR - Airports Fund	208,139	245,380	242,216	242,216	
		IFR - Solid Waste Fund	(29,156)	2,994	—	—	
		IFR - Fire Protection Fund	7,068,905	7,550,764	10,033,391	10,258,391	
		IFR - Library Fund	369,059	384,371	288,321	288,321	
		IFR - SMCGR	29,049,700	28,402,779	27,865,964	27,950,397	
		IFR - CSRC	—	—	500	500	
		IFR - Special District Fund	1,950,443	1,711,255	2,756,451	2,756,451	
		IFR - Housing Fund	1,750,203	1,840,315	481,429	481,429	
		Other Interfund Revenue	17,772,314	17,294,946	30,228,851	29,986,353	
		Loan Repayments - Other Funds	110,991	107,091	—	—	

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2017-2018					Schedule 6
Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
	IFR - Trial Ct Funding-Super		467,587	654	—	—	
	IFR - AB939 Fund		—	9,694	—	—	
	IFR - CSA 8 Policing		198,500	198,500	198,500	198,500	
	IFR-CSA 1-Eichler Highlands		664,810	666,005	686,654	686,654	
Total Interfund Revenue			\$62,948,113	\$61,869,885	\$77,169,620	\$77,236,555	
Miscellaneous Revenue							
	Reimbursement-Basic Needs Loan		\$392,678	\$56,322	\$62,785	\$62,785	
	Other Client Reimbursements		165,957	201,809	432,000	432,000	
	Sale of Literature		16,695	12,870	6,000	6,000	
	Sale of Surplus & Salvage		39,493	35,665	—	—	
	Sale of Property & Materials		609	146	3,600	3,600	
	Sale of Data/Microfiche		72,992	46,714	56,000	56,000	
	Photocopy Sales		6,074	10,145	11,000	11,000	
	Cash Overages		4,159	5,318	—	—	
	Bad Debt Recoveries		228,288	211,596	220,000	220,000	
	Compensation Insurance Refunds		1,282,617	1,609,259	690,294	690,294	
	SDI Payments		1,238,169	1,492,071	178,664	178,664	
	Gifts & Donations		302,202	3,643,926	200,000	200,000	
	Miscellaneous Reimbursements		3,811,095	4,826,807	6,068,301	6,079,630	
	Insurance Recoveries & Refunds		15,487	10,944	—	—	
	Equipment Cost Reimbursement		174,874	76,751	70,000	70,000	
	Project Cost Reimbursement		1,605,699	659,597	727,190	727,190	
	Witness & Jury Fees		346,345	530,592	201,000	201,000	
	Other Foundation Grants		8,344	249,693	830,171	830,171	
	Non-Government Program Funds		—	236,328	—	—	
	PG&E Rebates		139,168	200,622	75,000	75,000	
	All Other Miscellaneous Revenue		16,529,698	13,861,220	20,239,782	20,999,150	
	Rebates and Refunds		244,533	920,594	169,843	169,843	

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2017-2018				Schedule 6
Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
	Tobacco Settlement		6,342,987	6,356,374	6,778,706	7,398,989
	Total Miscellaneous Revenue		\$32,968,165	\$35,255,365	\$37,020,336	\$38,411,316
	Other Financing Sources					
	Sale of Capital Assets		\$9,130	\$21,126	\$—	\$—
	Operating Tsfr In		840,245	923,312	1,420,000	2,085,000
	Other Revenue - Spcl It		—	50	—	—
	Total Other Financing Sources		\$849,375	\$944,488	\$1,420,000	\$2,085,000
	Total General Fund		\$1,214,591,480	\$1,297,606,702	\$1,389,264,411	\$1,418,170,326
	Total General Fund Financing Sources		\$1,214,591,480	\$1,297,606,702	\$1,389,264,411	\$1,418,170,326
Special Revenue Funds						
Emergency Medical Services Fund						
	Fines, Forfeitures and Penalties					
	Court Fines		\$1,025,308	\$807,151	\$752,555	\$752,555
	Other Vehicle Code Fines		942,549	819,992	723,629	723,629
	Total Fines, Forfeitures and Penalties		\$1,967,857	\$1,627,144	\$1,476,184	\$1,476,184
	Use of Money and Property					
	Interest Earned		\$23,603	\$23,783	\$20,452	\$20,452
	Total Use of Money and Property		\$23,603	\$23,783	\$20,452	\$20,452
	Miscellaneous Revenue					
	All Other Miscellaneous Revenue		\$85,651	\$51,523	\$24,163	\$24,163
	Total Miscellaneous Revenue		\$85,651	\$51,523	\$24,163	\$24,163
	Total Emergency Medical Services Fund		\$2,077,111	\$1,702,450	\$1,520,799	\$1,520,799
IHSS Public Authority Fund						
	Use of Money and Property					
	Interest Earned		\$14,607	\$12,258	\$—	\$—
	Total Use of Money and Property		\$14,607	\$12,258	\$—	\$—

State Controller: Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2017-2018				Schedule 6
Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

Intergovernmental Revenues						
State						
	Realignment Sales Tax-Pub Asst		\$8,802,417	\$8,736,002	\$10,429,326	\$11,617,800
	State IHSS		3,037,672	3,529,250	3,945,309	3,945,309
	Total State		\$11,840,090	\$12,265,252	\$14,374,635	\$15,563,109
Federal						
	Federal IHSS		\$3,357,771	\$3,909,265	\$4,992,563	\$4,992,563
	Total Federal		\$3,357,771	\$3,909,265	\$4,992,563	\$4,992,563
	Total Intergovernmental Revenue		\$15,197,861	\$16,174,517	\$19,367,198	\$20,555,672
Interfund Revenue						
	IFR - General Fund		\$3,702,306	\$3,702,306	\$3,702,306	\$3,702,306
	Other Interfund Revenue		357,004	561,732	267,588	267,588
	Total Interfund Revenue		\$4,059,310	\$4,264,038	\$3,969,894	\$3,969,894
Miscellaneous Revenue						
	Miscellaneous Reimbursements		\$348,063	\$320,380	\$350,000	\$350,000
	All Other Miscellaneous Revenue		32,441	2,197	—	—
	Rebates and Refunds		—	2,765	—	—
	Total Miscellaneous Revenue		\$380,503	\$325,341	\$350,000	\$350,000
	Total IHSS Public Authority Fund		\$19,652,282	\$20,776,154	\$23,687,092	\$24,875,566
Fish and Game Propagation Fund						
Fines, Forfeitures and Penalties						
	Fish & Game Fines		\$3,478	\$2,490	\$2,000	\$2,000
	Total Fines, Forfeitures and Penalties		\$3,478	\$2,490	\$2,000	\$2,000
Use of Money and Property						
	Interest Earned		\$559	\$648	\$400	\$400
	Total Use of Money and Property		\$559	\$648	\$400	\$400

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2017-2018				Schedule 6
Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

Charges for Services						
	Park Entry Fees		\$120	\$—	\$—	\$—
	Total Charges for Services		\$120	\$—	\$—	\$—
	Total Fish and Game Propagation Fund		\$4,156	\$3,138	\$2,400	\$2,400

Off-Highway Vehicle License Fund

Structural Fire Protection Fund

Taxes						
	Current Yr Secured		\$5,550,482	\$5,804,133	\$5,100,000	\$5,100,000
	Current Yr Unsecured		298,236	300,855	302,194	302,194
	Prior Yr Unsecured		(3,436)	(6,693)	—	—
	CY SB 813 Secured Supplemental		207,205	203,642	180,000	180,000
	CY SB 813 Unsec Supplemental		2,664	6,966	—	—
	PY SB 813 Redemption		2,598	2,441	—	—
	PY SB 813 Unsecured Supplemental		—	580	—	—
	Total Taxes		\$6,057,748	\$6,311,925	\$5,582,194	\$5,582,194

Use of Money and Property						
	Interest Eamed		\$54,299	\$87,021	\$45,000	\$45,000
	Other Rents & Concessions		31,068	31,068	32,000	32,000
	Total Use of Money and Property		\$85,368	\$118,089	\$77,000	\$77,000

Intergovernmental Revenues						
State						
	Highway Property Tax Rental		\$—	\$1,885	\$—	\$—
	Homeowners Property Tax Relief		29,199	27,747	27,746	27,746
	State Aid - Public Safety		2,090,304	2,306,937	2,090,304	2,090,304
	Timber Tax Yield Guarantee		2,275	5,220	1,500	1,500
	Total State		\$2,121,778	\$2,341,789	\$2,119,550	\$2,119,550

State Controller Schedules
 County Budget Act
 January 2010 Edition, revision #1

County of San Mateo
 Detail of Additional Financing Sources by Fund and Account
 Governmental Funds
 Fiscal Year 2017-2018

Schedule 6

Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

Federal						
	Other In-Lieu Taxes		\$1,761	\$—	\$—	\$—
		Total Federal	\$1,761	\$—	\$—	\$—
		Total Intergovernmental Revenue	\$2,123,539	\$2,341,789	\$2,119,550	\$2,119,550
Charges for Services						
	Management Svcs - Other Agency		\$170,256	\$169,092	\$160,000	\$160,000
	Plan Checking Fees		133,400	74,767	120,000	120,000
		Total Charges for Services	\$303,656	\$243,859	\$280,000	\$280,000
Interfund Revenue						
	IFR - General Fund		\$257	\$—	\$—	\$—
	Other Interfund Revenue		171	—	—	—
		Total Interfund Revenue	\$428	\$—	\$—	\$—
Miscellaneous Revenue						
	Miscellaneous Reimbursements		\$15,114	\$13,683	\$13,683	\$13,683
	All Other Miscellaneous Revenue		92,223	41,687	5,000	5,000
	Rebates and Refunds		—	92,432	—	—
		Total Miscellaneous Revenue	\$107,338	\$147,802	\$18,683	\$18,683
Total Structural Fire Protection Fund			\$8,678,076	\$9,163,465	\$8,077,427	\$8,077,427
Road Fund						
Taxes						
	Sales & Use Tax - Measure A		\$—	\$6,576	\$1,300	\$137,464
		Total Taxes	\$—	\$6,576	\$1,300	\$137,464
Licenses, Permits and Franchises						
	Road Privileges & Permits		\$296,105	\$406,854	\$200,000	\$200,000
		Total Licenses, Permits and Franchises	\$296,105	\$406,854	\$200,000	\$200,000
Use of Money and Property						
	Interest Earned		\$245,191	\$224,769	\$160,000	\$160,000
	Other Interest Earned		526	161	—	—

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2017-2018					Schedule 6
Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
		County Land/Buildings Rentals	67,937	75,448	80,967	80,967	
		Total Use of Money and Property	\$313,654	\$300,378	\$240,967	\$240,967	
Intergovernmental Revenues							
State							
		Highway Users Tax - SCA 1	\$3,404,325	\$3,440,309	\$3,538,327	\$3,538,327	
		Highway Users Tax - 1 5/8	6,954,455	7,484,045	7,590,134	7,590,134	
		Highway Users Tax - 1.04	557,661	310,235	313,528	313,528	
		Highway Tax SB 300	2,973,796	1,525,988	2,285,792	2,285,792	
		State-RMRA	—	—	—	3,308,000	
		State Aid - Roads & Bridges	534,804	267,402	—	—	
		All Other State Aid	(1,392)	—	—	—	
		Total State	\$14,423,648	\$13,027,979	\$13,727,781	\$17,035,781	
Federal							
		Federal Aid - Roads & Bridges	\$559,113	\$8,911,775	\$4,700,000	\$4,104,557	
		Total Federal	\$559,113	\$8,911,775	\$4,700,000	\$4,104,557	
Other Local Government							
		Aid - Other Local Agencies	\$367,356	\$405,873	\$400,000	\$400,000	
		All Other Local Govern Revenue	207,246	450,891	—	—	
		Total Other Local Government	\$574,603	\$856,764	\$400,000	\$400,000	
		Total Intergovernmental Revenue	\$15,557,363	\$22,796,518	\$18,827,781	\$21,540,338	
Charges for Services							
		Sale of Plans & Specs	\$5,525	\$2,424	\$3,700	\$3,700	
		Reimbursement-Public Works Svc	4,146	5,098	5,000	5,000	
		Benefit Assessments	—	3,532	—	—	
		Mitigation Fees	2,566	—	—	—	
		Total Charges for Services	\$12,237	\$11,054	\$8,700	\$8,700	
Interfund Revenue							
		IFR - General Fund	\$246,363	\$452,209	\$245,000	\$245,000	

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Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
	IFR - Parks Fund		—	—	500	500	
	IFR - Road Fund		—	109	—	—	
	IFR - Airports Fund		48,605	82,839	47,544	47,544	
	IFR - Solid Waste Fund		1,922	2,078	—	—	
	IFR - Library Fund		11,773	10,413	13,912	13,912	
	IFR - SMC GH		5,678	597	6,636	6,636	
	IFR - Special District Fund		365,241	328,882	389,200	389,200	
	Other Interfund Revenue		148,819	166,917	142,600	142,600	
	Interfund Chargebacks		298,910	513,924	800,000	800,000	
		Total Interfund Revenue	\$1,127,311	\$1,557,969	\$1,645,392	\$1,645,392	
	Miscellaneous Revenue						
	Sale of Surplus & Salvage		\$1,654	\$4,058	\$5,000	\$5,000	
	Compensation Insurance Refunds		99,380	54,096	80,000	80,000	
	SDI Payments		23,148	2,678	—	—	
	Insurance Recoveries & Refunds		—	4,442	—	—	
	Project Cost Reimbursement		231,220	268,655	232,000	232,000	
	All Other Miscellaneous Revenue		104,595	6	—	—	
	Rebates and Refunds		2,147	8,813	—	—	
		Total Miscellaneous Revenue	\$462,143	\$342,748	\$317,000	\$317,000	
	Other Financing Sources						
	Operating Tsif In		\$1,441,025	\$500,000	\$1,735,000	\$1,635,000	
		Total Other Financing Sources	\$1,441,025	\$500,000	\$1,735,000	\$1,635,000	
		Total Road Fund	\$19,209,839	\$25,922,096	\$22,976,140	\$25,724,861	
	Half-Cent Transportation Fund						
	Taxes						
	Sales and Use Taxes		\$2,338,054	\$2,397,918	\$1,865,199	\$1,865,199	
		Total Taxes	\$2,338,054	\$2,397,918	\$1,865,199	\$1,865,199	

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Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

Use of Money and Property						
	Interest Earned		\$24,819	\$38,817	\$20,000	\$20,000
	Total Use of Money and Property		\$24,819	\$38,817	\$20,000	\$20,000
Miscellaneous Revenue						
	Rebates and Refunds		\$985	\$—	\$—	\$—
	Total Miscellaneous Revenue		\$985	\$—	\$—	\$—
	Total Half-Cent Transportation Fund		\$2,363,858	\$2,436,735	\$1,885,199	\$1,885,199

Road Improvement Fund						
Use of Money and Property						
	Interest Earned		\$35,303	\$37,358	\$24,500	\$24,500
	Total Use of Money and Property		\$35,303	\$37,358	\$24,500	\$24,500
Charges for Services						
	Mitigation Fees		\$488,993	\$500,314	\$350,000	\$350,000
	Total Charges for Services		\$488,993	\$500,314	\$350,000	\$350,000
	Total Road Improvement Fund		\$524,296	\$537,672	\$374,500	\$374,500

Solid Waste Fund						
Use of Money and Property						
	Interest Earned		\$12	\$—	\$—	\$—
	Total Use of Money and Property		\$12	\$—	\$—	\$—
	Total Solid Waste Fund		\$12	\$—	\$—	\$—

Waste Management						
Licenses, Permits and Franchises						
	Franchise Fees		\$—	\$185,527	\$150,000	\$150,000
	Franchise Fees-AB939		—	2,754,847	2,434,001	2,434,001
	Total Licenses, Permits and Franchises		\$—	\$2,940,374	\$2,584,001	\$2,584,001
Use of Money and Property						
	Interest Earned		\$54,332	\$76,789	\$68,664	\$68,664
	Total Use of Money and Property		\$54,332	\$76,789	\$68,664	\$68,664

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2017-2018				Schedule 6
Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

Intergovernmental Revenues						
State						
	State Aid - Waste Management		\$17,424	\$16,970	\$20,000	\$20,000
	Total State		\$17,424	\$16,970	\$20,000	\$20,000
	Total Intergovernmental Revenue		\$17,424	\$16,970	\$20,000	\$20,000
Charges for Services						
	Other Planning Services Fees		\$19,164	\$19,885	\$10,000	\$10,000
	Reimbursement-Public Works Svc		1,052	—	—	—
	Refuse Disposal Charges		2,611,585	106,483	100,000	100,000
	Total Charges for Services		\$2,631,801	\$126,368	\$110,000	\$110,000
Interfund Revenue						
	IFR - Special District Fund		\$73,548	\$—	\$—	\$—
	Total Interfund Revenue		\$73,548	\$—	\$—	\$—
Other Financing Sources						
	Operating Tsfr In		\$715,168	\$177,655	\$256,000	\$256,000
	Total Other Financing Sources		\$715,168	\$177,655	\$256,000	\$256,000
	Total Waste Management		\$3,492,273	\$3,338,156	\$3,038,665	\$3,038,665
Waste Management Programs						
Licenses, Permits and Franchises						
	Franchise Fees		\$173,710	\$—	\$—	\$—
	Total Licenses, Permits and Franchises		\$173,710	\$—	\$—	\$—
Use of Money and Property						
	Interest Earned		\$4,477	\$—	\$—	\$—
	Total Use of Money and Property		\$4,477	\$—	\$—	\$—
Charges for Services						
	Refuse Disposal Charges		\$97,092	\$—	\$—	\$—
	Other Special Charges		423,062	393,479	792,976	792,976
	Total Charges for Services		\$520,154	\$393,479	\$792,976	\$792,976

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Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

Miscellaneous Revenue						
	Other Client Reimbursements		\$7,900	\$—	\$—	\$—
	Total Miscellaneous Revenue		\$7,900	\$—	\$—	\$—
	Total Waste Management Programs		\$706,240	\$393,479	\$792,976	\$792,976
	Total Special Revenue Funds Financing Sources		\$56,708,143	\$64,273,346	\$62,355,198	\$66,292,393

Capital Projects Funds

Accumulated Capital Outlay Fund						
	Use of Money and Property					
	Interest Earned		\$705,747	\$821,089	\$500,000	\$500,000
	Total Use of Money and Property		\$705,747	\$821,089	\$500,000	\$500,000
	Total Accumulated Capital Outlay Fund		\$705,747	\$821,089	\$500,000	\$500,000

Criminal Justice Temporary Construction Fund						
	Use of Money and Property					
	Interest Earned		\$17,494	\$18,386	\$18,000	\$18,000
	Total Use of Money and Property		\$17,494	\$18,386	\$18,000	\$18,000
	Charges for Services					
	Municipal Court Fees		\$976,477	\$921,760	\$900,000	\$900,000
	Total Charges for Services		\$976,477	\$921,760	\$900,000	\$900,000
	Total Criminal Justice Temporary Construction Fund		\$993,971	\$940,146	\$918,000	\$918,000

Courthouse Temporary Construction Fund						
	Use of Money and Property					
	Interest Earned		\$3,103	\$484	\$300	\$300
	Total Use of Money and Property		\$3,103	\$484	\$300	\$300
	Charges for Services					
	Municipal Court Fees		\$976,489	\$921,931	\$900,000	\$900,000
	Total Charges for Services		\$976,489	\$921,931	\$900,000	\$900,000

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2017-2018				Schedule 6
Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

Interfund Revenue						
	IFR - General Fund		\$—	\$51,750	\$463,919	\$463,919
	Total Interfund Revenue		\$—	\$51,750	\$463,919	\$463,919
	Total Courthouse Temporary Construction Fund		\$979,591	\$974,165	\$1,364,219	\$1,364,219

Parks Acquisition and Development Fund

Taxes						
	Sales & Use Tax - Measure A		\$44,080	\$142,562	\$7,493,633	\$7,667,173
	Total Taxes		\$44,080	\$142,562	\$7,493,633	\$7,667,173

Use of Money and Property						
	Interest Earned		\$20,120	\$22,381	\$20,000	\$20,000
	Total Use of Money and Property		\$20,120	\$22,381	\$20,000	\$20,000

Intergovernmental Revenues						
State						
	State Aid-Parks Acquis & Devlp		\$(50,000)	\$3,719	\$—	\$—
	All Other State Aid		222,267	104,509	130,000	148,000
	Total State		\$172,267	\$108,228	\$130,000	\$148,000

Federal						
	All Other Federal Grants		\$293,245	\$—	\$—	\$—
	Total Federal		\$293,245	\$—	\$—	\$—

Other Local Government						
	Aid - Other Local Agencies		\$171,401	\$96,162	\$100,000	\$100,000
	Total Other Local Government		\$171,401	\$96,162	\$100,000	\$100,000
	Total Intergovernmental Revenue		\$636,913	\$204,390	\$230,000	\$248,000

Charges for Services						
	Sale of Plans & Specs		\$—	\$50	\$—	\$—
	Total Charges for Services		\$—	\$50	\$—	\$—

Miscellaneous Revenue						
	Gifts & Donations		\$57,500	\$257,500	\$—	\$—

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2017-2018				Schedule 6
Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
	Miscellaneous Reimbursements		50	—	—	—
		Total Miscellaneous Revenue	\$57,550	\$257,500	\$—	\$—
	Other Financing Sources					
		Operating Tsfr In	\$—	\$—	\$2,306,344	\$2,402,428
		Total Other Financing Sources	\$—	\$—	\$2,306,344	\$2,402,428
		Total Parks Acquisition and Development Fund	\$758,663	\$626,883	\$10,049,977	\$10,337,601
		Other Capital Construction Fund				
	Taxes					
		Sales & Use Tax - Measure A	\$—	\$—	\$2,500,000	\$4,500,000
		Total Taxes	\$—	\$—	\$2,500,000	\$4,500,000
	Use of Money and Property					
		Interest Earned	\$107,300	\$83,122	\$—	\$—
		Other Investment Income	34	19	—	—
		Total Use of Money and Property	\$107,334	\$83,141	\$—	\$—
	Other Financing Sources					
		Operating Tsfr In	\$25,611,000	\$4,500,000	\$2,500,000	\$—
		Total Other Financing Sources	\$25,611,000	\$4,500,000	\$2,500,000	\$—
		Total Skylonda Project Fund	\$25,718,334	\$4,583,141	\$5,000,000	\$4,500,000
		Capital Projects Fund				
	Taxes					
		Sales & Use Tax - Measure A	\$5,644,447	\$3,534,939	\$7,741,849	\$7,541,256
		Total Taxes	\$5,644,447	\$3,534,939	\$7,741,849	\$7,541,256
	Use of Money and Property					
		Interest Earned	\$11,140	\$32,977	\$—	\$—
		Total Use of Money and Property	\$11,140	\$32,977	\$—	\$—
	Miscellaneous Revenue					
		Miscellaneous Reimbursements	\$210	\$—	\$—	\$—
		Project Cost Reimbursement	13,860	—	—	—

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2017-2018				Schedule 6
Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
	PG&E Rebates		15,291	—	—	—
	All Other Miscellaneous Revenue		73	—	—	—
	Rebates and Refunds		760	—	—	—
	Total Miscellaneous Revenue		\$30,194	\$—	\$—	\$—
	Other Financing Sources					
	Operating Tsfr In		\$19,391,135	\$15,775,720	\$44,786,765	\$39,853,923
	Total Other Financing Sources		\$19,391,135	\$15,775,720	\$44,786,765	\$39,853,923
	Total Capital Projects Fund		\$25,076,916	\$19,343,637	\$52,528,614	\$47,395,179
Major Capital Construction Fund						
	Taxes					
	Sales & Use Tax - Measure A		\$—	\$1,932,142	\$29,500,000	\$30,700,869
	Total Taxes		\$—	\$1,932,142	\$29,500,000	\$30,700,869
	Interfund Revenue					
	IFR - General Fund		\$—	\$20,930	\$—	\$—
	Total Interfund Revenue		\$—	\$20,930	\$—	\$—
	Other Financing Sources					
	Operating Tsfr In		\$—	\$762,781	\$48,750,000	\$45,450,000
	Total Other Financing Sources		\$—	\$762,781	\$48,750,000	\$45,450,000
	Total Major Capital Construction Fund		\$—	\$2,715,854	\$78,250,000	\$76,150,869
	Total Capital Projects Funds Financing Sources		\$54,233,222	\$30,004,915	\$148,610,810	\$141,165,868
Debt Service Funds						
	Use of Money and Property					
	Interest Earned		\$143,389	\$179,869	\$—	\$—
	Total Use of Money and Property		\$143,389	\$179,869	\$—	\$—

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2017-2018				Schedule 6
Fund	Financing Source Category	Financing Source Account	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
Other Financing Sources						
	Operating Tsfr In		\$30,318,025	\$61,711,942	\$54,834,006	\$47,985,168
	Total Other Financing Sources		\$30,318,025	\$61,711,942	\$54,834,006	\$47,985,168
	Total Debt Service Fund		\$30,461,414	\$61,891,811	\$54,834,006	\$47,985,168
	Total Debt Service Funds Financing Sources		\$30,461,414	\$61,891,811	\$54,834,006	\$47,985,168
	Total All Funds		\$1,355,994,258	\$1,453,776,773	\$1,655,064,425	\$1,673,613,755

Slate Controller Schedules
 County Budget Act
 January 2010 Edition, revision #1

Schedule 7

County of San Mateo
 Summary of Financing Uses by Function and Fund
 Governmental Funds
 Fiscal Year 2017-2018

Description	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	5	5	

Summarization by Function								
General		\$236,668,556	\$220,843,884	\$374,011,837	\$430,329,616			
Public Protection		405,314,783	449,974,104	498,298,446	497,658,639			
Public Ways and Facilities		28,791,541	32,633,935	38,733,360	45,691,586			
Health and Sanitation		338,948,553	360,337,389	417,570,747	421,961,145			
Public Assistance		241,080,084	252,907,522	331,952,820	346,051,544			
Recreation		13,517,288	14,729,601	21,676,013	24,238,435			
Capital Projects		40,330,499	36,214,800	170,387,356	160,854,276			
Debt Service		29,622,144	54,027,633	54,012,479	54,012,479			
Total Summarization by Function		\$1,334,273,448	\$1,421,668,868	\$1,906,643,058	\$1,980,797,720			

Appropriation for Contingencies								
General Fund		\$—	\$—	\$50,822,665	\$51,544,724			
Road Fund		—	—	6,336,874	8,136,522			
Total Appropriation for Contingencies		\$—	\$—	\$57,159,539	\$59,681,246			

Subtotal Financing Uses		\$1,334,273,448	\$1,421,668,868	\$1,963,802,597	\$2,040,478,966			
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Provisions for Reserves and Designations								
General Fund		\$—	\$—	\$125,753,083	\$138,531,592			
Emergency Medical Services Fund		—	—	1,192,109	1,712,655			
IHSS Public Authority Fund		—	—	861,955	861,956			
Fish and Game Propagation Fund		—	—	55,506	56,734			
Structural Fire Protection Fund		—	—	4,108,294	5,496,113			
Road Improvement Fund		—	—	3,774,563	4,009,906			
Waste Management		—	—	6,430,250	8,504,104			
Accumulated Capital Outlay Fund		—	—	70,897,552	74,899,230			
Criminal Justice Temporary Construction Fund		—	—	1,254,668	1,322,465			
Courthouse Temporary Construction Fund		—	—	—	172,725			
Parks Acquisition and Development Fund		—	—	990,772	1,131,882			
Other Capital Construction Fund		—	—	1,481,135	—			
Capital Projects Fund		—	—	3,737,108	5,505,602			

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Summary of Financing Uses by Function and Fund Governmental Funds Fiscal Year 2017-2018			Schedule 7
Description	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5	
Debt Service Fund	—	—	21,272,782	21,431,587	
Total Provisions for Reserves and Designations	\$—	\$—	\$241,809,777	\$263,636,551	
Total Financing Uses	\$1,334,273,448	\$1,421,668,868	\$2,205,612,374	\$2,304,115,517	
Summarization by Fund					
General Fund	\$1,203,536,023	\$1,266,649,593	\$1,780,026,752	\$1,868,343,362	
Emergency Medical Services Fund	2,483,392	1,805,861	3,302,734	3,823,280	
IHSS Public Authority Fund	20,253,187	20,776,154	24,549,047	25,737,522	
Fish and Game Propagation Fund	—	10,000	65,506	66,734	
Structural Fire Protection Fund	7,068,801	7,543,099	14,141,685	16,254,504	
Road Fund	26,311,417	31,139,783	39,661,414	47,322,447	
Half-Cent Transportation Fund	1,520,124	1,494,151	4,758,820	5,955,661	
Road Improvement Fund	960,000	—	4,424,563	4,559,906	
Solid Waste Fund	—	12	—	—	
Waste Management	1,021,010	1,614,302	9,855,025	11,928,879	
Waste Management Programs	1,166,850	393,479	792,976	792,976	
Accumulated Capital Outlay Fund	858,958	3,046,056	86,097,552	85,799,230	
Criminal Justice Temporary Construction Fund	1,100,000	1,100,000	2,354,668	2,422,465	
Courthouse Temporary Construction Fund	1,376,103	1,222,980	1,364,219	1,536,944	
Parks Acquisition and Development Fund	818,067	608,603	12,272,359	12,701,093	
Other Capital Construction Fund	12,237,198	9,352,414	11,481,135	13,211,862	
Capital Projects Fund	23,940,172	18,168,893	56,928,658	52,063,717	
Major Capital Construction Fund	—	2,715,854	78,250,000	76,150,869	
Debt Service Fund	29,622,144	54,027,633	75,285,261	75,444,066	
Total Summarization by Fund	\$1,334,273,448	\$1,421,668,868	\$2,205,612,374	\$2,304,115,517	

Slate Controller Schedules		County of San Mateo			Schedule 8
County Budget Act		Detail of Financing Uses by Function, Activity and Budget Unit			
January 2010 Edition, revision #1		Governmental Funds			
		Fiscal Year 2017-2018			
Function, Activity and Budget Unit	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	

General				
Legislation and Administration				
Board of Supervisors	\$4,016,732	\$4,364,258	\$5,182,476	\$5,182,476
County Manager/Clerk of the Board	7,967,284	9,051,022	22,140,389	22,416,389
Non-Departmental Services	126,542,579	111,520,733	202,137,637	242,729,966
Total Legislation and Administration	\$138,526,596	\$124,936,014	\$229,460,502	\$270,328,831
Finance				
Assessor-County Clerk-Recorder	\$20,021,898	\$24,038,707	\$24,976,373	\$25,316,649
Controller's Office	12,292,899	11,358,229	12,483,937	13,682,504
Treasurer - Tax Collector	8,279,248	6,884,249	16,817,173	16,817,173
Total Finance	\$40,594,045	\$42,281,186	\$54,277,483	\$55,816,326
Counsel				
County Counsel	\$9,254,126	\$9,454,367	\$12,237,646	\$12,039,646
Total Counsel	\$9,254,126	\$9,454,367	\$12,237,646	\$12,039,646
Personnel				
Human Resources Department	\$11,678,689	\$12,715,222	\$15,649,380	\$15,799,172
Shared Services	1,807,182	1,777,178	1,914,933	1,917,414
Total Personnel	\$13,485,871	\$14,492,400	\$17,564,313	\$17,716,586
Other General				
Real Property Services	\$3,411,912	\$3,860,421	\$2,903,875	\$3,373,493
Information Services Department	14,322,687	12,306,078	22,297,626	33,500,761
Public Works-General Fund	4,377,588	4,682,492	8,903,473	8,903,473
Engineering Services	3,361,444	3,389,443	4,404,482	4,404,482
Facilities Services	5,530,033	4,513,858	15,474,620	17,063,372
Vehicle and Equipment Services	229,318	232,388	270,030	270,030
Total Other General	\$31,232,982	\$28,984,681	\$54,254,106	\$67,515,611
Other Protection				
Waste Management Programs	\$1,166,850	\$393,479	\$792,976	\$792,976
Utilities	2,607,405	2,050,405	4,025,009	4,025,009

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2017-2018				Schedule 8
Function, Activity and Budget Unit		2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5	
Enhanced Flood Control Program		(199,319)	(1,748,646)	1,399,802	2,094,631	
	Total Other Protection	\$3,574,937	\$695,238	\$6,217,787	\$6,912,616	
	Total General	\$236,668,556	\$220,843,884	\$374,011,837	\$430,329,616	
Public Protection						
Judicial						
District Attorney's Office		\$29,387,691	\$29,962,452	\$34,575,249	\$34,640,769	
County Support of the Courts		20,553,290	19,835,589	21,041,850	21,041,850	
Private Defender Program		20,068,201	19,930,776	18,934,549	18,934,549	
Grand Jury		101,323	105,913	124,362	124,362	
	Total Judicial	\$70,110,505	\$69,834,730	\$74,676,010	\$74,741,530	
Detention and Corrections						
Sheriff's Office		\$196,344,375	\$235,455,299	\$258,902,639	\$254,175,638	
Message Switch		680,687	399,672	502,179	559,529	
Probation Department		83,440,050	84,545,643	93,026,120	94,338,687	
	Total Detention and Corrections	\$280,465,112	\$320,400,614	\$352,430,938	\$349,073,854	
Fire Protection						
Fire Protection Services		\$8,695,434	\$10,578,610	\$13,233,391	\$13,958,391	
Structural Fire Fund		7,068,801	7,543,099	10,033,391	10,758,391	
	Total Fire Protection	\$15,764,235	\$18,121,709	\$23,266,782	\$24,716,782	
Other Protection						
Coroner's Office		\$2,667,990	\$3,049,621	\$3,368,361	\$3,453,361	
Public Safety Communications		11,555,601	12,249,539	14,302,990	15,303,301	
Department of Child Support Services		10,703,245	10,981,339	12,016,431	12,027,501	
Planning and Building		8,849,212	9,912,544	12,198,708	12,198,708	
Local Agency Formation Commission		205,331	271,994	264,690	264,690	
Agricultural Commissioner/Sealer		4,993,551	5,142,015	5,763,536	5,868,912	
Fish and Game Propagation Fund		—	10,000	10,000	10,000	
	Total Other Protection	\$38,974,931	\$41,617,051	\$47,924,716	\$49,126,473	
	Total Public Protection	\$405,314,783	\$449,974,104	\$498,298,446	\$497,658,639	

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2017-2018			Schedule 8
Function, Activity and Budget Unit	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5	
Public Ways and Facilities					
Public Ways					
Road Fund	\$26,311,417	\$31,139,783	\$33,324,540	\$39,185,925	
Road Improvement Fund	960,000	—	650,000	550,000	
Half-Cent Transportation Fund	1,520,124	1,494,151	4,758,820	5,955,661	
Total Public Ways	\$28,791,541	\$32,633,935	\$38,733,360	\$45,691,586	
Total Public Ways and Facilities	\$28,791,541	\$32,633,935	\$38,733,360	\$45,691,586	
Health and Sanitation					
Other Protection					
Office of Sustainability	\$4,763,359	\$8,182,197	\$11,474,098	\$11,474,098	
Waste Management Fund	1,021,010	1,614,302	3,424,775	3,424,775	
Solid Waste Fund	—	12	—	—	
Total Other Protection	\$5,784,369	\$9,796,511	\$14,898,873	\$14,898,873	
Health					
Health Administration	\$11,850,205	\$10,186,159	\$19,951,116	\$19,953,320	
Health Coverage Unit	5,141,406	4,539,581	7,541,317	7,541,317	
Public Health, Policy and Planning	25,826,500	28,404,109	35,890,906	36,583,854	
Health IT	1,048,669	2,337,023	5,937,744	5,968,833	
Emergency Medical Services GF	7,141,152	7,492,744	8,156,219	8,366,883	
Emergency Medical Services Fund	2,483,392	1,805,861	2,110,625	2,110,625	
Environmental Health Services	14,686,464	15,511,896	16,769,951	16,807,507	
Behavioral Health and Recovery Services	162,879,114	175,963,896	194,551,169	197,619,451	
Family Health Services	29,536,482	29,327,673	33,436,181	33,783,836	
Correctional Health Services	13,702,719	16,850,314	20,205,025	20,205,025	
Total Health	\$274,296,102	\$292,419,256	\$344,550,253	\$348,940,651	
Hospital Care					
Contributions to Medical Center	\$58,868,082	\$58,121,622	\$58,121,621	\$58,121,621	
Total Hospital Care	\$58,868,082	\$58,121,622	\$58,121,621	\$58,121,621	
Total Health and Sanitation	\$338,948,553	\$360,337,389	\$417,570,747	\$421,961,145	

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2017-2018			Schedule 8
Function, Activity and Budget Unit	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5	
1					

Public Assistance				
Administration				
Human Services Agency	\$182,351,297	\$182,116,125	\$231,115,535	\$234,277,002
Workforce and Economic Development	85,670	—	—	—
Total Administration	\$182,436,967	\$182,116,125	\$231,115,535	\$234,277,002
Other Assistance				
Aging and Adult Services	\$26,140,821	\$28,677,528	\$36,952,579	\$36,952,579
IHSS Public Authority Fund	20,253,187	20,776,154	23,687,092	24,875,566
IHSS Public Authority GF	3,702,306	3,702,306	3,702,306	3,702,306
Department of Housing	8,546,803	17,635,409	36,495,308	46,244,091
Total Other Assistance	\$58,643,117	\$70,791,398	\$100,837,285	\$111,774,542
Total Public Assistance	\$241,080,084	\$252,907,522	\$331,952,820	\$346,051,544
Recreation				
Recreation Facilities				
Parks Division	\$13,517,288	\$14,729,601	\$21,676,013	\$24,238,435
Total Recreation Facilities	\$13,517,288	\$14,729,601	\$21,676,013	\$24,238,435
Total Recreation	\$13,517,288	\$14,729,601	\$21,676,013	\$24,238,435
Capital Projects				
Capital Projects				
Capital Projects Fund	\$23,940,172	\$18,168,893	\$53,191,550	\$46,558,115
Other Capital Construction Fund	12,237,198	9,352,414	10,000,000	13,211,862
Major Capital Construction Fund	—	2,715,854	78,250,000	76,150,869
Accumulated Capital Outlay Fund	858,958	3,046,056	15,200,000	10,900,000
Criminal Justice Construction Fund	1,100,000	1,100,000	1,100,000	1,100,000
Courthouse Construction Fund	1,376,103	1,222,980	1,364,219	1,364,219
Parks Acquisition and Development Fund	818,067	608,603	11,281,587	11,569,211
Total Capital Projects	\$40,330,499	\$36,214,800	\$170,387,356	\$160,854,276
Total Capital Projects	\$40,330,499	\$36,214,800	\$170,387,356	\$160,854,276

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2017-2018				Schedule 8
Function, Activity and Budget Unit	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors		
1	2	3	4	5		
Debt Service						
Debt Service Fund						
Debt Service Fund	\$29,622,144	\$54,027,633	\$54,012,479	\$54,012,479		\$54,012,479
Total Debt Service Fund	\$29,622,144	\$54,027,633	\$54,012,479	\$54,012,479		\$54,012,479
Total Debt Service	\$29,622,144	\$54,027,633	\$54,012,479	\$54,012,479		\$54,012,479
Total Debt Service Funds Financing Sources	\$1,334,273,448	\$1,421,668,868	\$1,906,643,058	\$1,980,797,720		\$1,980,797,720

Budget Unit: 1100B - Board of Supervisors
 Function: General
 Activity: Legislation and Administration

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Miscellaneous Revenue	\$463	\$2,700	\$—	\$—
Total Revenue	\$463	\$2,700	\$—	\$—
Salaries and Benefits	\$3,502,921	\$3,788,832	\$4,501,354	\$4,501,354
Services and Supplies	231,062	264,600	394,373	394,373
Other Charges	266,736	294,414	343,481	343,481
Other Financing Uses	16,013	16,412	20,205	20,205
Intrafund Transfers	—	—	(76,937)	(76,937)
Total Expenditure/Appropriations	\$4,016,732	\$4,364,258	\$5,182,476	\$5,182,476
Net Cost	\$4,016,269	\$4,361,558	\$5,182,476	\$5,182,476

Budget Unit: 1200B - County Manager/Clerk of the Board

Function: General

Activity: Legislation and Administration

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes	\$113,140	\$249,441	\$9,716,343	\$9,992,343
Intergovernmental Revenues	944,597	1,440,339	1,429,653	1,429,653
Charges for Services	75,425	79,357	55,250	55,250
Interfund Revenue	2,347	1,265	—	—
Miscellaneous Revenue	35,989	31,261	—	—
Total Revenue	\$1,171,498	\$1,801,663	\$11,201,246	\$11,477,246
Salaries and Benefits	\$4,549,091	\$5,498,711	\$8,472,634	\$8,472,634
Services and Supplies	2,565,291	2,646,016	15,659,642	15,935,642
Other Charges	832,283	894,896	841,049	841,049
Capital Assets	—	—	12,000	12,000
Other Financing Uses	140,306	15,688	19,311	19,311
Intrafund Transfers	(119,687)	(4,289)	(2,864,247)	(2,864,247)
Total Expenditure/Appropriations	\$7,967,284	\$9,051,022	\$22,140,389	\$22,416,389
Net Cost	\$6,795,787	\$7,249,359	\$10,939,143	\$10,939,143

Budget Unit: 8000B - Non-Departmental Services

Function: General

Activity: Legislation and Administration

Detail by Revenue Category and Expenditure Object	2017-18 Adopted by the Board of Supervisors				
	1	2	3	4	5
	2015-16 Actual	2016-17 Actual	2017-18 Recommended		
Taxes		\$531,172,735	\$531,172,735		\$533,641,932
Licenses, Permits and Franchises		440,700	440,700		440,700
Fines, Forfeitures and Penalties		—	—		—
Use of Money and Property		10,161,177	10,161,177		10,161,177
Intergovernmental Revenues		4,373,528	4,373,528		4,811,644
Charges for Services		1,181,212	1,181,212		1,546,540
Interfund Revenue		4,755,542	4,755,542		4,299,044
Miscellaneous Revenue		481,272	481,272		995,521
Other Financing Sources		—	—		—
Total Revenue	\$536,924,774	\$578,786,175	\$552,566,166		\$555,896,558
Salaries and Benefits		\$28,770,129	\$28,770,129		\$28,770,129
Services and Supplies		51,572,285	51,572,285		80,623,480
Other Charges		51,277,749	51,277,749		51,325,291
Capital Assets		—	—		5,000,000
Other Financing Uses		77,589,015	77,589,015		77,589,015
Intrafund Transfers		(577,949)	(577,949)		(577,949)
Total Expenditure/Appropriations	\$126,542,579	\$111,520,733	\$202,137,637		\$242,729,966
Net Cost	\$(410,382,195)	\$(467,265,442)	\$(350,428,529)		\$(313,166,592)

Budget Unit: 1300B - Assessor-County Clerk-Recorder

Function: General

Activity: Finance

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Intergovernmental Revenues		\$17,837	\$338,138	\$9,000	\$9,000	\$9,000	\$9,000	
Charges for Services		10,580,412	12,567,610	9,878,895	9,878,895	9,878,895	9,878,895	
Interfund Revenue		—	157,561	612,246	612,246	612,246	612,246	
Miscellaneous Revenue		73,649	74,230	12,000	12,000	12,000	12,000	
Total Revenue		\$10,671,897	\$13,137,539	\$10,512,141	\$10,512,141	\$10,512,141	\$10,512,141	
Salaries and Benefits		\$17,290,696	\$18,850,095	\$19,634,660	\$19,634,660	\$19,753,880	\$19,753,880	
Services and Supplies		5,183,363	5,447,134	11,004,523	11,004,523	12,478,486	12,478,486	
Other Charges		1,350,128	1,729,321	1,649,246	1,649,246	1,649,246	1,649,246	
Capital Assets		(3,836)	36,742	23,000	23,000	23,000	23,000	
Other Financing Uses		523,986	530,370	539,944	539,944	539,944	539,944	
Intrafund Transfers		(4,322,439)	(2,554,954)	(7,875,000)	(7,875,000)	(9,127,907)	(9,127,907)	
Total Expenditure/Appropriations		\$20,021,898	\$24,038,707	\$24,976,373	\$24,976,373	\$25,316,649	\$25,316,649	
Net Cost		\$9,350,001	\$10,901,168	\$14,464,232	\$14,464,232	\$14,804,508	\$14,804,508	

Budget Unit: 1400B - Controller's Office

Function: General

Activity: Finance

Detail by Revenue Category and Expenditure Object	2017-18 Adopted by the Board of Supervisors				
	1	2	3	4	5
	2015-16 Actual	2016-17 Actual	2017-18 Recommended		
Intergovernmental Revenues	\$120,689	\$143,958	\$145,000		\$145,000
Charges for Services	2,516,431	2,315,408	2,025,586		2,025,586
Interfund Revenue	851,097	17,846	1,230		365,230
Miscellaneous Revenue	211,144	176,739	120,000		120,000
Total Revenue	\$3,699,361	\$2,653,951	\$2,291,816		\$2,655,816
Salaries and Benefits	\$7,567,488	\$7,106,199	\$8,434,599		\$9,172,422
Services and Supplies	2,156,369	1,089,969	934,550		1,482,915
Other Charges	3,632,468	3,166,508	3,137,862		3,190,862
Other Financing Uses	174,760	176,810	180,366		180,366
Intrafund Transfers	(1,238,186)	(181,256)	(203,440)		(344,061)
Total Expenditure/Appropriations	\$12,292,899	\$11,358,229	\$12,483,937		\$13,682,504
Net Cost	\$8,593,538	\$8,704,278	\$10,192,121		\$11,026,688

Budget Unit: 1500B - Treasurer - Tax Collector

Function: General

Activity: Finance

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$396	\$—	\$—	\$—	\$—	\$—	\$—
Licenses, Permits and Franchises		2,628	3,129	1,850	1,850	1,850	1,850	1,850
Use of Money and Property		90,510	98,058	55,000	55,000	55,000	55,000	55,000
Charges for Services		6,652,621	6,704,736	5,199,990	5,199,990	5,199,990	5,199,990	5,199,990
Interfund Revenue		568,038	445,713	6,244,364	6,244,364	6,244,364	6,244,364	6,244,364
Miscellaneous Revenue		179,987	170,960	106,500	106,500	106,500	106,500	106,500
Total Revenue		\$7,494,178	\$7,422,596	\$11,607,704	\$11,607,704	\$11,607,704	\$11,607,704	\$11,607,704
Salaries and Benefits		\$6,492,888	\$6,604,125	\$9,558,459	\$9,558,459	\$9,558,459	\$9,558,459	\$9,558,459
Services and Supplies		1,176,728	1,094,805	17,584,401	17,584,401	17,584,401	17,584,401	17,584,401
Other Charges		3,565,137	1,855,046	1,377,586	1,377,586	1,377,586	1,377,586	1,377,586
Capital Assets		38,473	—	40,000	40,000	40,000	40,000	40,000
Other Financing Uses		178,741	181,312	185,404	185,404	185,404	185,404	185,404
Intrafund Transfers		(3,172,720)	(2,851,039)	(11,928,677)	(11,928,677)	(11,928,677)	(11,928,677)	(11,928,677)
Total Expenditure/Appropriations		\$8,279,248	\$6,884,249	\$16,817,173	\$16,817,173	\$16,817,173	\$16,817,173	\$16,817,173
Net Cost		\$785,069	\$(538,347)	\$5,209,469	\$5,209,469	\$5,209,469	\$5,209,469	\$5,209,469

Budget Unit: 1600B - County Counsel

Function: General

Activity: Counsel

Detail by Revenue Category and Expenditure Object	2017-18 Adopted by the Board of Supervisors				
	1	2	3	4	5
Charges for Services		\$4,141,112	\$3,864,611	\$4,639,663	\$4,639,663
Interfund Revenue		4,265	998	—	—
Miscellaneous Revenue		116,463	296,871	10,000	10,000
Total Revenue		\$4,261,840	\$4,162,480	\$4,649,663	\$4,649,663
Salaries and Benefits		\$10,419,200	\$10,616,378	\$12,283,744	\$12,085,744
Services and Supplies		505,324	756,968	1,237,318	1,237,318
Other Charges		583,890	625,060	689,567	689,567
Capital Assets		—	—	10,000	10,000
Other Financing Uses		26,401	27,060	33,310	33,310
Intrafund Transfers		(2,280,689)	(2,571,099)	(2,016,293)	(2,016,293)
Total Expenditure/Appropriations		\$9,254,126	\$9,454,367	\$12,237,646	\$12,039,646
Net Cost		\$4,992,285	\$5,291,887	\$7,587,983	\$7,389,983

Budget Unit: 1700B - Human Resources Department

Function: General

Activity: Personnel

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$184,914		\$336,736		\$400,000		\$400,000
Charges for Services		320,954		328,112		301,250		301,250
Interfund Revenue		6,092,963		6,499,806		7,699,831		7,699,831
Miscellaneous Revenue		198,478		185,678		219,716		219,716
Total Revenue		\$6,797,308		\$7,350,332		\$8,620,797		\$8,620,797
Salaries and Benefits		\$10,055,352		\$10,601,086		\$12,377,024		\$12,377,024
Services and Supplies		2,174,122		2,141,728		2,546,228		2,574,856
Other Charges		846,803		980,605		1,143,369		1,143,369
Other Financing Uses		40,157		252,677		803,937		925,101
Intrafund Transfers		(1,437,744)		(1,260,874)		(1,221,178)		(1,221,178)
Total Expenditure/Appropriations		\$11,678,689		\$12,715,222		\$15,649,380		\$15,799,172
Net Cost		\$4,881,381		\$5,364,890		\$7,028,583		\$7,178,375

Budget Unit: 1780B - Shared Services

Function: General

Activity: Personnel

Detail by Revenue Category and Expenditure Object	2017-18 Adopted by the Board of Supervisors				
	1	2	3	4	5
Use of Money and Property		\$6,663	\$4,933	\$6,000	\$6,000
Charges for Services		6,156	5,449	7,532	7,532
Interfund Revenue		15,732	18,036	115,000	115,000
Miscellaneous Revenue		62,147	48,724	49,343	49,343
Other Financing Sources		(7)	—	—	—
Total Revenue		\$90,690	\$77,141	\$177,875	\$177,875
Salaries and Benefits		\$1,744,010	\$1,710,976	\$2,306,936	\$2,306,936
Services and Supplies		544,014	415,493	465,019	467,500
Other Charges		213,191	216,325	575,410	575,410
Other Financing Uses		10,018	9,926	9,658	9,658
Intrafund Transfers		(704,051)	(575,541)	(1,442,090)	(1,442,090)
Total Expenditure/Appropriations		\$1,807,182	\$1,777,178	\$1,914,933	\$1,917,414
Net Cost		\$1,716,492	\$1,700,037	\$1,737,058	\$1,739,539

Budget Unit: 1220B - Real Property Services
 Function: General
 Activity: Other General

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Use of Money and Property	\$476,660	\$246,470	\$393,166	\$393,166
Charges for Services	5,000	—	2,500	2,500
Interfund Revenue	2,974,634	3,436,961	2,216,488	2,216,488
Total Revenue	\$3,456,294	\$3,683,431	\$2,612,154	\$2,612,154
Salaries and Benefits	\$650,478	\$660,359	\$754,874	\$754,874
Services and Supplies	110,377	126,554	143,400	393,400
Other Charges	17,031,106	18,403,787	18,403,163	18,622,781
Other Financing Uses	4,312	1,711	18,246	18,246
Intrafund Transfers	(14,384,361)	(15,331,990)	(16,415,808)	(16,415,808)
Total Expenditure/Appropriations	\$3,411,912	\$3,860,421	\$2,903,875	\$3,373,493
Net Cost	\$(44,382)	\$176,991	\$291,721	\$761,339

Budget Unit: 1800B - Information Services Department

Function: General

Activity: Other General

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$8,885,156	\$3,134,029	\$6,393,597	\$10,292,068			
Use of Money and Property		178,661	197,111	174,456	174,456			
Intergovernmental Revenues		1,576,233	264,452	6,000,000	7,623,057			
Charges for Services		1,796,852	1,505,284	1,291,878	1,291,878			
Interfund Revenue		8,446,848	7,727,384	7,702,746	7,702,746			
Miscellaneous Revenue		361,999	290,694	—	234,049			
Other Financing Sources		—	12,500	—	—			
Total Revenue		\$21,245,750	\$13,131,455	\$21,562,677	\$27,318,254			
Salaries and Benefits		\$20,251,991	\$23,070,177	\$28,842,090	\$28,842,090			
Services and Supplies		40,931,400	32,232,317	41,658,282	63,255,411			
Other Charges		2,878,796	2,780,935	2,018,148	2,319,980			
Capital Assets		1,674,292	461,746	1,555,419	1,555,419			
Other Financing Uses		405,081	382,718	537,250	537,250			
Intrafund Transfers		(51,818,873)	(46,621,815)	(52,313,563)	(63,009,389)			
Total Expenditure/Appropriations		\$14,322,687	\$12,306,078	\$22,297,626	\$33,500,761			
Net Cost		\$(6,923,063)	\$(825,376)	\$734,949	\$6,182,507			

Budget Unit: 4510B - Public Works-General Fund
 Function: General
 Activity: Other General

Detail by Revenue Category and Expenditure Object	2017-18 Adopted by the Board of Supervisors			
	1	2	3	4
Charges for Services		\$1,016,098	\$1,148,928	\$1,648,339
Interfund Revenue		3,325,976	3,494,464	7,255,134
Miscellaneous Revenue		35,515	39,100	—
Total Revenue		\$4,377,588	\$4,682,492	\$8,903,473
Salaries and Benefits		\$4,931,523	\$5,021,930	\$6,316,172
Services and Supplies		562,807	787,919	1,513,422
Other Charges		1,160,046	1,296,865	2,570,824
Other Financing Uses		168,909	191,078	192,717
Intrafund Transfers		(2,445,698)	(2,615,299)	(1,689,662)
Total Expenditure/Appropriations		\$4,377,588	\$4,682,492	\$8,903,473
Net Cost		\$—	\$—	\$—

Budget Unit: 4600B - Engineering Services
 Function: General
 Activity: Other General

Detail by Revenue Category and Expenditure Object	2017-18 Adopted by the Board of Supervisors				
	1	2	3	4	5
Charges for Services		\$69,030	\$64,520	\$69,000	\$69,000
Interfund Revenue		3,011,759	3,099,825	4,213,822	4,213,822
Miscellaneous Revenue		43,916	1,700	1,660	1,660
Total Revenue		\$3,124,705	\$3,166,045	\$4,284,482	\$4,284,482
Salaries and Benefits		\$3,268,684	\$3,362,091	\$4,050,048	\$4,050,048
Services and Supplies		453,922	522,958	735,835	735,835
Other Charges		122,854	129,791	278,120	278,120
Capital Assets		—	—	15,000	15,000
Other Financing Uses		81,994	82,956	85,925	85,925
Intrafund Transfers		(566,010)	(708,354)	(760,446)	(760,446)
Total Expenditure/Appropriations		\$3,361,444	\$3,389,443	\$4,404,482	\$4,404,482
Net Cost		\$236,739	\$223,397	\$120,000	\$120,000

Budget Unit: 4730B - Facilities Services
Function: General
Activity: Other General

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Use of Money and Property	\$921,507	\$888,211	\$548,901	\$548,901
Intergovernmental Revenues	847,042	840,009	895,368	895,368
Charges for Services	—	—	177,806	177,806
Interfund Revenue	8,901,054	9,062,791	10,824,434	10,908,867
Miscellaneous Revenue	515,400	577,662	326,500	326,500
Total Revenue	\$11,185,003	\$11,368,673	\$12,773,009	\$12,857,442
Salaries and Benefits	\$12,210,873	\$12,547,578	\$16,715,770	\$16,843,815
Services and Supplies	12,045,803	13,695,201	19,113,438	20,480,812
Other Charges	2,091,421	2,307,238	2,127,500	2,135,833
Capital Assets	41,400	46,290	—	85,000
Other Financing Uses	287,712	258,191	264,049	264,049
Intrafund Transfers	(21,147,176)	(24,340,640)	(22,746,137)	(22,746,137)
Total Expenditure/Appropriations	\$5,530,033	\$4,513,858	\$15,474,620	\$17,063,372
Net Cost	\$(5,654,970)	\$(6,854,815)	\$2,701,611	\$4,205,930

Budget Unit: 4760B - Vehicle and Equipment Services
 Function: General
 Activity: Other General

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Interfund Revenue	\$229,318	\$232,388	\$270,030	\$270,030
Total Revenue	\$229,318	\$232,388	\$270,030	\$270,030
Salaries and Benefits	\$220,147	\$223,682	\$246,136	\$246,136
Services and Supplies	5,234	4,709	16,210	16,210
Other Charges	3,937	3,997	7,684	7,684
Total Expenditure/Appropriations	\$229,318	\$232,388	\$270,030	\$270,030
Net Cost	\$—	\$—	\$—	\$—

Budget Unit: 4660B - Enhanced Flood Control Program

Function: General

Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
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Intergovernmental Revenues	\$—	\$—	\$—	\$146,666
Total Revenue	\$—	\$—	\$—	\$146,666

Salaries and Benefits	\$—	\$194,839	\$404,588	\$404,588
Services and Supplies	681	46,995	2,974,029	3,668,858
Other Charges	—	4,746	16,306	16,306
Other Financing Uses	—	4,774	4,879	4,879
Intrafund Transfers	(200,000)	(2,000,000)	(2,000,000)	(2,000,000)
Total Expenditure/Appropriations	\$(199,319)	\$(1,748,646)	\$1,399,802	\$2,094,631

Net Cost	\$(199,319)	\$(1,748,646)	\$1,399,802	\$1,947,965
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Budget Unit: 4840B - Utilities
 Function: General
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Licenses, Permits and Franchises	\$691,384	\$706,260	\$600,000	\$600,000
Use of Money and Property	(2)	(3)	—	—
Intergovernmental Revenues	548,092	—	—	—
Charges for Services	1,180	28,070	—	—
Interfund Revenue	1,861,607	1,772,597	3,048,035	3,048,035
Miscellaneous Revenue	75,487	18,328	14,000	14,000
Total Revenue	\$3,177,749	\$2,525,252	\$3,662,035	\$3,662,035
Salaries and Benefits	\$1,600,077	\$1,712,902	\$2,273,173	\$2,273,173
Services and Supplies	985,944	316,143	1,273,833	1,273,833
Other Charges	108,867	115,526	506,868	506,868
Other Financing Uses	27,889	28,649	37,725	37,725
Intrafund Transfers	(115,373)	(122,815)	(66,590)	(66,590)
Total Expenditure/Appropriations	\$2,607,405	\$2,050,405	\$4,025,009	\$4,025,009
Net Cost	\$(570,344)	\$(474,847)	\$362,974	\$362,974

Budget Unit: 4840B - Waste Management Programs (00117)

Function: General

Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Licenses, Permits and Franchises	\$173,710	\$—	\$—	\$—
Use of Money and Property	4,477	—	—	—
Charges for Services	520,154	393,479	792,976	792,976
Miscellaneous Revenue	7,900	—	—	—
Total Revenue	\$706,240	\$393,479	\$792,976	\$792,976
Services and Supplies	\$451,682	\$215,836	\$537,976	\$537,976
Other Financing Uses	715,168	177,643	255,000	255,000
Total Expenditure/Appropriations	\$1,166,850	\$393,479	\$792,976	\$792,976
Net Cost	\$460,610	\$—	\$—	\$—

Budget Unit: 1920B - Grand Jury
Function: Public Protection
Activity: Judicial

Detail by Revenue Category and Expenditure Object	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5
Salaries and Benefits	\$60,755	\$66,096	\$70,000	\$70,000
Services and Supplies	40,071	39,308	53,922	53,922
Other Charges	496	509	440	440
Total Expenditure/Appropriations	\$101,323	\$105,913	\$124,362	\$124,362
Net Cost	\$101,323	\$105,913	\$124,362	\$124,362

Budget Unit: 2510B - District Attorney's Office
 Function: Public Protection
 Activity: Judicial

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes	\$623,735	\$991,567	\$1,101,258	\$1,089,107
Fines, Forfeitures and Penalties	366,919	882,595	400,000	400,000
Intergovernmental Revenues	13,879,254	15,097,746	14,247,255	14,247,255
Charges for Services	10,624	3,317	—	—
Miscellaneous Revenue	500,755	673,677	422,000	499,671
Total Revenue	\$15,381,287	\$17,648,902	\$16,170,513	\$16,236,033
Salaries and Benefits	\$25,646,764	\$26,368,597	\$29,813,945	\$29,813,945
Services and Supplies	1,443,569	1,533,898	2,212,602	2,278,122
Other Charges	2,222,648	2,090,508	2,860,443	2,860,443
Capital Assets	26,193	—	—	—
Other Financing Uses	168,447	158,340	176,232	176,232
Intrafund Transfers	(119,930)	(188,891)	(487,973)	(487,973)
Total Expenditure/Appropriations	\$29,387,691	\$29,962,452	\$34,575,249	\$34,640,769
Net Cost	\$14,006,404	\$12,313,550	\$18,404,736	\$18,404,736

Budget Unit: 2700B - County Support of the Courts

Function: Public Protection

Activity: Judicial

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Fines, Forfeitures and Penalties	\$5,679,810	\$5,098,335	\$5,069,040	\$5,069,040
Charges for Services	1,447,546	1,250,601	1,305,921	1,305,921
Miscellaneous Revenue	1,034,771	1,283,635	1,168,221	1,168,221
Total Revenue	\$8,162,127	\$7,632,571	\$7,543,182	\$7,543,182
Salaries and Benefits	\$498,450	\$515,416	\$530,000	\$530,000
Services and Supplies	1,057,908	767,358	1,094,052	1,094,052
Other Charges	18,990,320	18,546,039	19,410,255	19,410,255
Other Financing Uses	6,612	6,777	7,543	7,543
Total Expenditure/Appropriations	\$20,553,290	\$19,835,589	\$21,041,850	\$21,041,850
Net Cost	\$12,391,164	\$12,203,018	\$13,498,668	\$13,498,668

Budget Unit: 2800B - Private Defender Program

Function: Public Protection

Activity: Judicial

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$—	\$461,418	\$450,000	\$450,000
Charges for Services	600,571	600,728	600,000	600,000
Interfund Revenue	467,587	—	—	—
Total Revenue	\$1,068,158	\$1,062,145	\$1,050,000	\$1,050,000
Services and Supplies	\$20,002,766	\$19,873,222	\$18,872,823	\$18,872,823
Other Charges	21,630	20,729	24,681	24,681
Other Financing Uses	43,804	36,825	37,045	37,045
Total Expenditure/Appropriations	\$20,068,201	\$19,930,776	\$18,934,549	\$18,934,549
Net Cost	\$19,000,043	\$18,868,631	\$17,884,549	\$17,884,549

Budget Unit: 1940B - Message Switch
 Function: Public Protection
 Activity: Detention and Corrections

Detail by Revenue Category and Expenditure Object	2017-18 Adopted by the Board of Supervisors			
	1	2	3	4
Charges for Services		\$503,364	\$492,039	\$489,607
Interfund Revenue		2,923	2,920	2,372
Total Revenue		\$506,287	\$494,959	\$491,979
Services and Supplies		\$596,477	\$365,100	\$474,323
Other Charges		264,368	230,203	210,508
Capital Assets		21,946	—	—
Intrafund Transfers		(202,105)	(195,631)	(182,652)
Total Expenditure/Appropriations		\$680,687	\$399,672	\$502,179
Net Cost		\$174,400	\$(95,287)	\$67,550

Budget Unit: 3000B - Sheriff's Office
 Function: Public Protection
 Activity: Detention and Corrections

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	5	5	
Taxes		\$761,790		\$815,799		\$892,997		\$892,997
Licenses, Permits and Franchises		4,256		6,222		2,100		2,100
Fines, Forfeitures and Penalties		401,065		537,464		293,636		293,636
Intergovernmental Revenues		78,871,922		86,058,328		93,613,958		95,518,084
Charges for Services		10,603,215		10,886,714		10,721,331		10,721,331
Interfund Revenue		3,661,034		2,878,967		2,937,108		2,937,108
Miscellaneous Revenue		2,311,540		5,014,099		2,022,088		2,022,088
Other Financing Sources		44,669		21,150		—		—
Total Revenue		\$96,659,492		\$106,218,742		\$110,483,218		\$112,387,344
Salaries and Benefits		\$153,692,603		\$165,190,918		\$178,809,695		\$178,928,409
Services and Supplies		15,354,769		16,003,266		24,142,502		27,231,787
Other Charges		25,362,478		24,687,634		23,788,837		23,788,837
Capital Assets		1,219,018		3,760,344		2,069,074		2,069,074
Other Financing Uses		2,336,834		28,285,943		35,202,527		27,302,527
Intrafund Transfers		(1,621,328)		(2,472,806)		(5,109,996)		(5,144,996)
Total Expenditure/Appropriations		\$196,344,375		\$235,455,299		\$258,902,639		\$254,175,638
Net Cost		\$99,684,883		\$129,236,557		\$148,419,421		\$141,788,294

Budget Unit: 3200B - Probation Department
 Function: Public Protection
 Activity: Detention and Corrections

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$27,897	\$35,561	\$—	\$—	\$—	\$—	
Fines, Forfeitures and Penalties		19,337	18,139	16,566	16,566	16,566	16,566	
Intergovernmental Revenues		35,263,849	35,040,991	37,094,547	37,094,547	37,094,547	37,094,547	
Charges for Services		1,577,687	1,683,070	1,395,805	1,395,805	1,395,805	1,395,805	
Interfund Revenue		3,173	2,755	—	—	—	—	
Miscellaneous Revenue		293,859	381,256	243,494	243,494	243,494	243,494	
Total Revenue		\$37,185,802	\$37,161,772	\$38,750,412	\$38,750,412	\$38,750,412	\$38,750,412	
Salaries and Benefits		\$58,579,281	\$59,771,303	\$66,385,137	\$66,385,137	\$66,385,137	\$66,385,137	
Services and Supplies		23,474,580	23,426,941	6,119,783	6,119,783	6,675,827	6,675,827	
Other Charges		9,709,591	9,830,075	10,990,111	10,990,111	11,191,638	11,191,638	
Capital Assets		2,949,194	3,594,589	3,300,000	3,300,000	3,854,996	3,854,996	
Other Financing Uses		7,556,660	6,363,552	6,364,037	6,364,037	6,364,037	6,364,037	
Intrafund Transfers		(18,829,256)	(18,440,817)	(132,948)	(132,948)	(132,948)	(132,948)	
Total Expenditure/Appropriations		\$83,440,050	\$84,545,643	\$93,026,120	\$93,026,120	\$94,338,687	\$94,338,687	
Net Cost		\$46,254,248	\$47,383,871	\$54,275,708	\$54,275,708	\$55,588,275	\$55,588,275	

Budget Unit: 3580B - Fire Protection Services
 Function: Public Protection
 Activity: Fire Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes	\$1,516,839	\$2,957,810	\$3,200,000	\$3,200,000
Interfund Revenue	7,068,801	7,550,712	10,033,391	10,258,391
Miscellaneous Revenue	109,794	70,089	—	—
Other Financing Sources	—	—	—	500,000
Total Revenue	\$8,695,434	\$10,578,610	\$13,233,391	\$13,958,391
Salaries and Benefits	\$3,541	\$3,541	\$1,802	\$1,802
Services and Supplies	6,713,856	7,267,878	9,461,926	9,686,926
Other Charges	125,457	111,713	142,538	642,538
Capital Assets	1,537,377	2,880,768	3,200,000	3,200,000
Other Financing Uses	315,203	314,711	403,089	403,089
Intrafund Transfers	—	—	24,036	24,036
Total Expenditure/Appropriations	\$8,695,434	\$10,578,610	\$13,233,391	\$13,958,391

Net Cost	\$—	\$—	\$—	\$—
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Budget Unit: 3550B - Structural Fire Fund (00108)
 Function: Public Protection
 Activity: Fire Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes	\$6,057,748	\$6,311,925	\$5,582,194	\$5,582,194
Use of Money and Property	85,368	118,089	77,000	77,000
Intergovernmental Revenues	2,123,539	2,341,789	2,119,550	2,119,550
Charges for Services	303,656	243,859	280,000	280,000
Interfund Revenue	428	—	—	—
Miscellaneous Revenue	107,338	147,802	18,683	18,683
Total Revenue	\$8,678,076	\$9,163,465	\$8,077,427	\$8,077,427
Services and Supplies	\$7,068,801	\$7,543,099	\$—	\$—
Other Financing Uses	—	—	10,033,391	10,758,391
Total Expenditure/Appropriations	\$7,068,801	\$7,543,099	\$10,033,391	\$10,758,391
Net Cost	\$(1,609,275)	\$(1,620,366)	\$1,955,964	\$2,680,964

Budget Unit: 1240B - Public Safety Communications
Function: Public Protection
Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$2,662,015	\$2,937,899	\$2,986,715	\$2,986,715
Charges for Services	5,123,846	6,034,132	6,773,247	6,773,247
Interfund Revenue	10,269	149,868	10,235	10,235
Miscellaneous Revenue	202,786	176,874	80,000	80,000
Total Revenue	\$7,998,916	\$9,298,772	\$9,850,197	\$9,850,197
Salaries and Benefits	\$10,862,937	\$11,230,862	\$12,500,525	\$12,603,604
Services and Supplies	362,321	502,271	1,216,302	1,926,302
Other Charges	654,242	626,975	695,544	807,439
Capital Assets	318,604	240,426	575,000	630,000
Other Financing Uses	27,330	25,453	28,234	48,571
Intrafund Transfers	(669,833)	(376,448)	(712,615)	(712,615)
Total Expenditure/Appropriations	\$11,555,601	\$12,249,539	\$14,302,990	\$15,303,301
Net Cost	\$3,556,685	\$2,950,767	\$4,452,793	\$5,453,104

Budget Unit: 1260B - Agricultural Commissioner/Sealer
 Function: Public Protection
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Licenses, Permits and Franchises	\$620,611	\$694,086	\$722,900	\$722,900
Fines, Forfeitures and Penalties	24,236	18,851	—	—
Intergovernmental Revenues	2,453,507	2,407,668	2,449,180	2,449,180
Charges for Services	129,925	103,455	122,200	122,200
Interfund Revenue	1,165	831	—	—
Miscellaneous Revenue	8,761	29,234	—	—
Total Revenue	\$3,238,204	\$3,254,123	\$3,294,280	\$3,294,280
Salaries and Benefits	\$4,127,954	\$4,179,763	\$4,722,438	\$4,722,438
Services and Supplies	267,417	282,437	372,402	457,778
Other Charges	594,780	676,330	664,315	684,315
Other Financing Uses	3,401	3,485	4,381	4,381
Total Expenditure/Appropriations	\$4,993,551	\$5,142,015	\$5,763,536	\$5,868,912
Net Cost	\$1,755,347	\$1,887,891	\$2,469,256	\$2,574,632

Budget Unit: 2600B - Department of Child Support Services
 Function: Public Protection
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$10,703,245	\$10,981,339	\$11,414,033	\$11,414,033
Miscellaneous Revenue	—	—	602,398	613,468
Total Revenue	\$10,703,245	\$10,981,339	\$12,016,431	\$12,027,501
Salaries and Benefits	\$9,393,579	\$9,310,330	\$10,902,815	\$10,902,815
Services and Supplies	429,305	756,437	478,205	478,205
Other Charges	615,944	647,680	682,090	698,862
Other Financing Uses	264,417	266,892	263,647	263,647
Intrafund Transfers	—	—	(310,326)	(316,028)
Total Expenditure/Appropriations	\$10,703,245	\$10,981,339	\$12,016,431	\$12,027,501
Net Cost	\$—	\$—	\$—	\$—

Budget Unit: 3300B - Coroner's Office
 Function: Public Protection
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Licenses, Permits and Franchises	\$11,716	\$12,166	\$11,500	\$11,500
Intergovernmental Revenues	489,840	540,606	635,414	720,414
Charges for Services	224,104	265,392	255,000	255,000
Miscellaneous Revenue	31,816	9,913	2,000	2,000
Total Revenue	\$757,476	\$828,076	\$903,914	\$988,914
Salaries and Benefits	\$1,700,314	\$1,903,109	\$2,300,356	\$2,300,356
Services and Supplies	620,964	714,568	679,258	764,258
Other Charges	330,202	394,926	372,088	372,088
Capital Assets	—	40,078	—	—
Other Financing Uses	16,510	16,941	16,659	16,659
Intrafund Transfers	—	(20,000)	—	—
Total Expenditure/Appropriations	\$2,667,990	\$3,049,621	\$3,368,361	\$3,453,361
Net Cost	\$1,910,515	\$2,221,545	\$2,464,447	\$2,464,447

Budget Unit: 3570B - Local Agency Formation Commission
 Function: Public Protection
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$223,278		\$207,802	\$236,208
Charges for Services	22,253		21,822	30,051
Total Revenue	\$245,531		\$229,624	\$266,259
Salaries and Benefits	\$259,835		\$270,862	\$287,922
Services and Supplies	32,015		81,342	33,298
Other Charges	25,120		23,692	61,574
Intrafund Transfers	(111,639)		(103,901)	(118,104)
Total Expenditure/Appropriations	\$205,331		\$271,994	\$264,690
Net Cost	\$(40,200)		\$42,370	\$(1,569)

Budget Unit: 3800B - Planning and Building
 Function: Public Protection
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes	\$62,579	\$—	\$354,956	\$354,956
Licenses, Permits and Franchises	3,554,807	3,609,323	3,247,435	3,247,435
Charges for Services	1,952,543	1,899,097	1,648,025	1,648,025
Interfund Revenue	8,336	13,788	—	—
Miscellaneous Revenue	392,905	227,389	185,494	185,494
Total Revenue	\$5,971,169	\$5,749,598	\$5,435,910	\$5,435,910
Salaries and Benefits	\$7,408,792	\$7,931,019	\$9,584,587	\$9,584,587
Services and Supplies	1,038,704	896,824	3,571,247	3,571,247
Other Charges	921,538	1,209,197	1,070,910	1,070,910
Capital Assets	6,317	—	9,000	9,000
Other Financing Uses	42,641	43,692	42,873	42,873
Intrafund Transfers	(568,780)	(168,188)	(2,079,909)	(2,079,909)
Total Expenditure/Appropriations	\$8,849,212	\$9,912,544	\$12,198,708	\$12,198,708
Net Cost	\$2,878,043	\$4,162,946	\$6,762,798	\$6,762,798

Budget Unit: 3950B - Fish and Game Propagation Fund (00106)

Function: Public Protection

Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Fines, Forfeitures and Penalties	\$3,478	\$2,490	\$2,000	\$2,000
Use of Money and Property	559	648	400	400
Charges for Services	120	—	—	—
Total Revenue	\$4,156	\$3,138	\$2,400	\$2,400
Services and Supplies	\$—	\$10,000	\$10,000	\$10,000
Total Expenditure/Appropriations	\$—	\$10,000	\$10,000	\$10,000
Net Cost	\$(4,156)	\$6,862	\$7,600	\$7,600

Budget Unit: 4520B - Road Fund (00110)
 Function: Public Ways and Facilities
 Activity: Public Ways

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$—	\$6,576	\$1,300	\$137,464			
Licenses, Permits and Franchises		296,105	406,854	200,000	200,000			
Use of Money and Property		313,654	300,378	240,967	240,967			
Intergovernmental Revenues		15,557,363	22,796,518	18,827,781	18,827,781			
Charges for Services		12,237	11,054	8,700	8,700			
Interfund Revenue		1,127,311	1,557,969	1,645,392	1,645,392			
Miscellaneous Revenue		462,143	342,748	317,000	317,000			
Other Financing Sources		1,441,025	500,000	1,735,000	1,735,000			
Total Revenue		\$19,209,839	\$25,922,096	\$22,976,140	\$22,976,140		\$25,724,861	
Salaries and Benefits		\$9,484,078	\$9,719,726	\$11,379,527	\$11,379,527		\$11,379,527	
Services and Supplies		10,017,840	12,759,220	12,837,000	12,837,000		16,178,384	
Other Charges		1,397,450	1,186,444	1,259,411	1,259,411		1,259,411	
Capital Assets		6,515,452	8,963,950	9,135,500	9,135,500		11,655,501	
Other Financing Uses		8,314	8,519	8,102	8,102		8,102	
Intrafund Transfers		(1,111,717)	(1,498,076)	(1,295,000)	(1,295,000)		(1,295,000)	
Total Expenditure/Appropriations		\$26,311,417	\$31,139,783	\$33,324,540	\$33,324,540		\$39,185,925	
Net Cost		\$7,101,578	\$5,217,687	\$10,348,400	\$10,348,400		\$13,461,064	

Budget Unit: 4520B - Half-Cent Transportation Fund (00111)

Function: Public Ways and Facilities

Activity: Public Ways

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes	\$2,338,054	\$2,397,918	\$1,865,199	\$1,865,199
Use of Money and Property	24,819	38,817	20,000	20,000
Miscellaneous Revenue	985	—	—	—
Total Revenue	\$2,363,858	\$2,436,735	\$1,885,199	\$1,885,199
Services and Supplies	\$206,528	\$205,830	\$2,325,685	\$3,488,146
Other Charges	56,959	135,456	133,135	167,515
Other Financing Uses	1,256,637	1,152,866	2,300,000	2,300,000
Total Expenditure/Appropriations	\$1,520,124	\$1,494,151	\$4,758,820	\$5,955,661
Net Cost	\$(843,735)	\$(942,584)	\$2,873,621	\$4,070,462

Budget Unit: 4520B - Road Improvement Fund (001114)

Function: Public Ways and Facilities

Activity: Public Ways

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Use of Money and Property	\$35,303	\$37,358	\$24,500	\$24,500
Charges for Services	488,993	500,314	350,000	350,000
Total Revenue	\$524,296	\$537,672	\$374,500	\$374,500
Other Financing Uses	\$960,000	\$—	\$650,000	\$550,000
Total Expenditure/Appropriations	\$960,000	\$—	\$650,000	\$550,000
Net Cost	\$435,704	\$(537,672)	\$275,500	\$175,500

Budget Unit: 4000B - Office of Sustainability
 Function: Health and Sanitation
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes	\$1,053,321	\$2,129,165	\$350,000	\$350,000
Fines, Forfeitures and Penalties	525	1,500	—	—
Intergovernmental Revenues	39,901	14,658	2,047,001	2,047,001
Charges for Services	555,682	384,827	—	—
Interfund Revenue	26,875	—	—	—
Miscellaneous Revenue	241,680	419,834	—	—
Other Financing Sources	765,774	661,492	1,235,000	1,235,000
Total Revenue	\$2,683,758	\$3,611,476	\$3,632,001	\$3,632,001
Salaries and Benefits	\$2,237,664	\$3,531,666	\$5,092,236	\$5,092,236
Services and Supplies	2,331,631	4,968,376	6,957,660	7,107,660
Other Charges	241,658	318,987	557,090	557,090
Other Financing Uses	28,558	17,744	17,265	17,265
Intrafund Transfers	(76,153)	(654,575)	(1,150,153)	(1,300,153)
Total Expenditure/Appropriations	\$4,763,359	\$8,182,197	\$11,474,098	\$11,474,098
Net Cost	\$2,079,601	\$4,570,721	\$7,842,097	\$7,842,097

Budget Unit: 4820B - Solid Waste Fund (00115)

Function: Health and Sanitation

Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Use of Money and Property				
	\$12	\$—	\$—	\$—
Total Revenue	\$12	\$—	\$—	\$—
Other Financing Uses				
	\$—	\$12	\$—	\$—
Total Expenditure/Appropriations	\$—	\$12	\$—	\$—
Net Cost	\$(12)	\$12	\$—	\$—

Budget Unit: 4060B - Waste Management Fund (001116)

Function: Health and Sanitation

Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Licenses, Permits and Franchises		\$—	\$2,940,374	\$2,584,001	\$2,584,001	\$2,584,001	\$2,584,001	
Use of Money and Property		54,332	76,789	68,664	68,664	68,664	68,664	
Intergovernmental Revenues		17,424	16,970	20,000	20,000	20,000	20,000	
Charges for Services		2,631,801	126,368	110,000	110,000	110,000	110,000	
Interfund Revenue		73,548	—	—	—	—	—	
Other Financing Sources		715,168	177,655	256,000	256,000	256,000	256,000	
Total Revenue		\$3,492,273	\$3,338,156	\$3,038,665	\$3,038,665	\$3,038,665	\$3,038,665	
Salaries and Benefits		\$860,325	\$849,995	\$1,966,741	\$1,966,741	\$1,966,741	\$1,966,741	
Services and Supplies		101,249	660,687	1,287,734	1,287,734	1,287,734	1,287,734	
Other Charges		59,436	103,620	135,300	135,300	135,300	135,300	
Other Financing Uses		—	—	35,000	35,000	35,000	35,000	
Total Expenditure/Appropriations		\$1,021,010	\$1,614,302	\$3,424,775	\$3,424,775	\$3,424,775	\$3,424,775	
Net Cost		\$(2,471,263)	\$(1,723,854)	\$386,110	\$386,110	\$386,110	\$386,110	

Budget Unit: 5500B - Health Administration
 Function: Health and Sanitation
 Activity: Health

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Intergovernmental Revenues		\$207,735	\$231,449	\$1,358,122	\$1,358,122	\$1,358,122		
Charges for Services		3,213,636	2,028,282	3,752,852	3,752,852	3,752,852		
Interfund Revenue		2,192,714	2,192,233	2,191,604	2,191,604	2,191,604		
Miscellaneous Revenue		6,236,541	5,738,393	13,047,560	13,047,560	13,047,560		
Total Revenue		\$11,850,626	\$10,190,357	\$20,350,138	\$20,350,138	\$20,350,138		
Salaries and Benefits		\$5,231,322	\$5,039,915	\$6,516,376	\$6,516,376	\$6,516,376		
Services and Supplies		2,600,079	2,413,036	3,314,907	3,314,907	3,317,111		
Other Charges		7,064,493	5,618,216	12,997,033	12,997,033	12,997,033		
Other Financing Uses		1,794	1,842	3,711	3,711	3,711		
Intrafund Transfers		(3,047,484)	(2,886,848)	(2,880,911)	(2,880,911)	(2,880,911)		
Total Expenditure/Appropriations		\$11,850,205	\$10,186,159	\$19,951,116	\$19,951,116	\$19,953,320		
Net Cost		\$(421)	\$(4,197)	\$(399,022)	\$(399,022)	\$(396,818)		

Budget Unit: 5510B - Health Coverage Unit
 Function: Health and Sanitation
 Activity: Health

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$489,539	\$1,076,942	\$1,932,965	\$1,932,965
Charges for Services	271,030	921,854	2,832,544	2,832,544
Interfund Revenue	247,588	252,216	205,361	205,361
Miscellaneous Revenue	2,121,869	302,256	592,074	592,074
Total Revenue	\$3,130,025	\$2,553,269	\$5,562,944	\$5,562,944
Salaries and Benefits	\$2,766,392	\$2,754,171	\$4,059,649	\$4,059,649
Services and Supplies	4,748,152	1,683,520	3,551,537	3,551,537
Other Charges	146,937	168,733	181,964	181,964
Capital Assets	—	—	144,000	144,000
Intrafund Transfers	(2,520,076)	(66,843)	(395,833)	(395,833)
Total Expenditure/Appropriations	\$5,141,406	\$4,539,581	\$7,541,317	\$7,541,317
Net Cost	\$2,011,381	\$1,986,312	\$1,978,373	\$1,978,373

Budget Unit: 5550B - Public Health, Policy and Planning
 Function: Health and Sanitation
 Activity: Health

Detail by Revenue Category and Expenditure Object	2017-18 Adopted by the Board of Supervisors				
	1	2	3	4	5
		2015-16 Actual	2016-17 Actual	2017-18 Recommended	
		2	3	4	5
Taxes		\$30,000	\$30,000	\$673,817	\$673,817
Licenses, Permits and Franchises		905,577	870,885	898,636	898,636
Fines, Forfeitures and Penalties		493	480	100	100
Intergovernmental Revenues		11,527,953	12,282,893	17,429,002	17,521,950
Charges for Services		3,393,441	3,877,220	2,755,020	2,755,020
Interfund Revenue		2,019,221	2,219,375	2,352,256	2,352,256
Miscellaneous Revenue		287,005	910,662	1,808,359	2,408,359
Total Revenue		\$18,163,690	\$20,191,515	\$25,917,190	\$26,610,138
Salaries and Benefits		\$14,331,159	\$15,895,552	\$22,695,257	\$22,617,888
Services and Supplies		12,550,568	12,445,983	14,266,930	14,866,927
Other Charges		1,813,710	1,875,272	2,160,203	2,159,623
Capital Assets		23,421	562,564	646,400	217,300
Other Financing Uses		17,466	17,935	30,099	630,099
Intrafund Transfers		(2,909,824)	(2,393,198)	(3,907,983)	(3,907,983)
Total Expenditure/Appropriations		\$25,826,500	\$28,404,109	\$35,890,906	\$36,583,854
Net Cost		\$7,662,810	\$8,212,594	\$9,973,716	\$9,973,716

Budget Unit: 5560B - Health IT
 Function: Health and Sanitation
 Activity: Health

Detail by Revenue Category and Expenditure Object	2017-18 Adopted by the Board of Supervisors				
	1	2	3	4	
				5	
Intergovernmental Revenues		\$2,405,348	\$322,121	\$242,251	\$242,251
Interfund Revenue		3,283,448	2,429,380	2,240,172	2,240,172
Miscellaneous Revenue		14,782	2,060	—	—
Total Revenue		\$5,703,578	\$2,753,560	\$2,482,423	\$2,482,423
Salaries and Benefits		\$3,590,208	\$4,692,617	\$5,618,877	\$5,618,877
Services and Supplies		1,301,689	1,014,373	3,735,452	3,766,541
Other Charges		486,247	500,574	433,663	433,663
Intrafund Transfers		(4,329,475)	(3,870,541)	(3,850,248)	(3,850,248)
Total Expenditure/Appropriations		\$1,048,669	\$2,337,023	\$5,937,744	\$5,968,833
Net Cost		\$(4,654,909)	\$(416,538)	\$3,455,321	\$3,486,410

Budget Unit: 5600B - Emergency Medical Services GF
 Function: Health and Sanitation
 Activity: Health

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes	\$20,636	\$43,217	\$41,416	\$41,416
Licenses, Permits and Franchises	33,398	41,780	41,498	41,498
Fines, Forfeitures and Penalties	—	19,137	—	—
Intergovernmental Revenues	1,129,910	1,236,013	1,122,179	1,399,185
Charges for Services	294,360	318,106	545,990	545,990
Interfund Revenue	766,687	738,315	910,868	910,868
Miscellaneous Revenue	4,852,211	5,095,130	5,330,438	5,264,096
Total Revenue	\$7,097,201	\$7,491,699	\$7,992,389	\$8,203,053
Salaries and Benefits	\$1,909,143	\$1,940,124	\$2,341,266	\$2,436,480
Services and Supplies	5,058,763	5,243,556	5,453,267	5,565,917
Other Charges	158,897	309,064	361,686	364,486
Capital Assets	13,540	—	—	—
Other Financing Uses	809	—	—	—
Total Expenditure/Appropriations	\$7,141,152	\$7,492,744	\$8,156,219	\$8,366,883
Net Cost	\$43,951	\$1,046	\$163,830	\$163,830

Budget Unit: 5900B - Environmental Health Services
 Function: Health and Sanitation
 Activity: Health

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$116,616		\$288,988		\$398,087		\$398,087
Licenses, Permits and Franchises		1,106,728		1,084,071		1,064,247		1,064,247
Fines, Forfeitures and Penalties		128,027		143,008		150,000		150,000
Intergovernmental Revenues		1,281,287		1,015,625		1,180,697		1,195,161
Charges for Services		11,369,531		12,099,637		13,445,910		13,445,910
Interfund Revenue		48,611		51,322		40,163		40,163
Miscellaneous Revenue		475,106		545,353		445,000		445,000
Total Revenue		\$14,525,904		\$15,228,004		\$16,724,104		\$16,738,568
Salaries and Benefits		\$11,417,761		\$11,492,424		\$13,300,664		\$13,300,664
Services and Supplies		2,009,200		2,270,959		2,530,391		2,532,298
Other Charges		1,276,812		1,788,357		1,479,308		1,529,221
Other Financing Uses		5,605		5,770		5,002		5,202
Intrafund Transfers		(22,914)		(45,613)		(545,414)		(559,878)
Total Expenditure/Appropriations		\$14,686,464		\$15,511,896		\$16,769,951		\$16,807,507
Net Cost		\$160,559		\$283,892		\$45,847		\$68,939

Budget Unit: 6100B - Behavioral Health and Recovery Services
 Function: Health and Sanitation
 Activity: Health

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes			\$5,705,543	\$5,705,543
Use of Money and Property	\$4,210,868	\$3,869,971	67,775	67,775
Intergovernmental Revenues	67,774	69,506	91,241,932	93,768,187
Charges for Services	74,304,383	87,590,091	51,241,320	51,933,347
Interfund Revenue	48,039,578	47,286,292	150,000	—
Miscellaneous Revenue	55,883	4,653	1,531,198	1,531,198
Total Revenue	\$128,564,026	\$140,867,303	\$149,937,768	\$153,006,050
Salaries and Benefits	\$64,543,943	\$70,463,319	\$78,841,190	\$80,063,601
Services and Supplies	60,013,103	67,083,972	67,602,745	68,757,450
Other Charges	40,217,525	40,228,785	50,413,796	50,824,104
Other Financing Uses	365,189	588,337	522,750	1,008,762
Intrafund Transfers	(2,260,646)	(2,400,516)	(2,829,312)	(3,034,466)
Total Expenditure/Appropriations	\$162,879,114	\$175,963,896	\$194,551,169	\$197,619,451
Net Cost	\$34,315,087	\$35,096,593	\$44,613,401	\$44,613,401

Budget Unit: 6240B - Family Health Services
 Function: Health and Sanitation
 Activity: Health

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$1,330,919	\$1,400,595	\$1,515,345	\$1,515,345	\$1,515,345		
Intergovernmental Revenues		13,793,055	13,587,090	13,930,416	13,930,416	14,191,552		
Charges for Services		3,211,723	2,668,474	2,668,474	5,475,130	5,475,130		
Interfund Revenue		2,012	1,810	—	—	—		
Miscellaneous Revenue		841,046	545,192	830,754	830,754	830,754		
Total Revenue		\$19,178,754	\$18,203,161	\$21,751,645	\$21,751,645	\$22,012,781		
Salaries and Benefits		\$24,993,643	\$25,573,580	\$30,324,089	\$30,324,089	\$30,324,089		
Services and Supplies		3,363,666	2,640,488	3,108,253	3,108,253	3,426,104		
Other Charges		2,198,881	2,260,349	2,287,852	2,287,852	2,317,656		
Capital Assets		—	—	50,000	50,000	50,000		
Other Financing Uses		2,577	2,642	2,665	2,665	2,665		
Intrafund Transfers		(1,022,286)	(1,149,385)	(2,336,678)	(2,336,678)	(2,336,678)		
Total Expenditure/Appropriations		\$29,536,482	\$29,327,673	\$33,436,181	\$33,436,181	\$33,783,836		
Net Cost		\$10,357,728	\$11,124,512	\$11,684,536	\$11,684,536	\$11,771,055		

Budget Unit: 63300B - Correctional Health Services
 Function: Health and Sanitation
 Activity: Health

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$100,670		\$30,042		\$142,835		\$142,835
Intergovernmental Revenues		2,214,530		2,147,925		2,862,861		2,862,861
Charges for Services		2,390		2,706		2,700		2,700
Interfund Revenue		341,983		409,369		341,926		341,926
Miscellaneous Revenue		94,439		51,237		49,500		49,500
Total Revenue		\$2,754,013		\$2,641,279		\$3,399,822		\$3,399,822
Salaries and Benefits		\$14,794,531		\$16,201,428		\$17,156,538		\$17,156,538
Services and Supplies		6,397,232		4,748,784		4,921,791		4,921,791
Other Charges		1,167,800		1,172,520		898,594		898,594
Capital Assets		201,362		48,756		239,000		239,000
Intrafund Transfers		(8,858,206)		(5,321,174)		(3,010,898)		(3,010,898)
Total Expenditure/Appropriations		\$13,702,719		\$16,850,314		\$20,205,025		\$20,205,025
Net Cost		\$10,948,706		\$14,209,035		\$16,805,203		\$16,805,203

Budget Unit: 5630B - Emergency Medical Services Fund (00102)

Function: Health and Sanitation

Activity: Health

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Fines, Forfeitures and Penalties	\$1,967,857	\$1,627,144	\$1,476,184	\$1,476,184
Use of Money and Property	23,603	23,783	20,452	20,452
Miscellaneous Revenue	85,651	51,523	24,163	24,163
Total Revenue	\$2,077,111	\$1,702,450	\$1,520,799	\$1,520,799
Services and Supplies	\$2,483,392	\$1,805,861	\$2,110,625	\$2,110,625
Total Expenditure/Appropriations	\$2,483,392	\$1,805,861	\$2,110,625	\$2,110,625
Net Cost	\$406,281	\$103,412	\$589,826	\$589,826

Budget Unit: 5850B - Contributions to Medical Center
 Function: Health and Sanitation
 Activity: Hospital Care

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Miscellaneous Revenue	\$5,612,056	\$5,591,773	\$5,612,056	\$5,632,339
Total Revenue	\$5,612,056	\$5,591,773	\$5,612,056	\$5,632,339
Other Financing Uses	\$58,868,082	\$58,121,622	\$58,121,621	\$58,121,621
Total Expenditure/Appropriations	\$58,868,082	\$58,121,622	\$58,121,621	\$58,121,621
Net Cost	\$53,256,026	\$52,529,849	\$52,509,565	\$52,489,282

Budget Unit: 1280B - Workforce and Economic Development
 Function: Public Assistance
 Activity: Administration

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Intergovernmental Revenues	\$(86,204)	\$—	\$—	\$—
Interfund Revenue	15,163	60,000	—	—
Total Revenue	\$(71,041)	\$60,000	\$—	\$—
Salaries and Benefits	\$64,544	\$—	\$—	\$—
Services and Supplies	5,930	—	—	—
Other Charges	13,996	—	—	—
Other Financing Uses	1,200	—	—	—
Total Expenditure/Appropriations	\$85,670	\$—	\$—	\$—
Net Cost	\$156,711	\$(60,000)	\$—	\$—

Budget Unit: 7000B - Human Services Agency
 Function: Public Assistance
 Activity: Administration

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes	\$6,101,250	\$8,659,184	\$13,832,819	\$13,788,672
Intergovernmental Revenues	138,525,852	146,365,811	159,605,092	159,605,092
Charges for Services	2,594,715	1,628,116	2,558,656	2,558,656
Interfund Revenue	36,207	49,654	50,000	50,000
Miscellaneous Revenue	1,772,792	2,374,733	909,414	909,414
Total Revenue	\$149,030,818	\$159,077,496	\$176,955,981	\$176,911,834
Salaries and Benefits	\$96,997,821	\$97,389,863	\$111,239,021	\$111,239,021
Services and Supplies	55,235,210	55,354,353	78,309,496	81,698,941
Other Charges	56,727,597	53,466,936	71,927,681	71,699,703
Capital Assets	132,123	7,940	—	—
Other Financing Uses	957,229	879,257	912,536	912,536
Intrafund Transfers	(27,698,683)	(24,982,224)	(31,273,199)	(31,273,199)
Total Expenditure/Appropriations	\$182,351,297	\$182,116,125	\$231,115,535	\$234,277,002
Net Cost	\$33,320,480	\$23,038,628	\$54,159,554	\$57,365,168

Budget Unit: 5700B - Aging and Adult Services
 Function: Public Assistance
 Activity: Other Assistance

Detail by Revenue Category and Expenditure Object	2017-18 Adopted by the Board of Supervisors			
	1	2	3	4
				5
Taxes		\$1,315,748	\$1,531,789	\$1,683,898
Fines, Forfeitures and Penalties		60,011	60,437	50,000
Use of Money and Property		241,765	292,724	220,000
Intergovernmental Revenues		14,823,265	16,405,719	21,646,812
Charges for Services		2,698,936	2,777,409	4,210,801
Interfund Revenue		79,450	148,245	221,333
Miscellaneous Revenue		265,802	341,145	718,402
Total Revenue		\$19,484,975	\$21,557,468	\$28,751,246
Salaries and Benefits		\$18,725,842	\$19,710,872	\$22,891,829
Services and Supplies		4,416,175	4,821,924	8,479,920
Other Charges		5,730,180	6,377,727	7,286,283
Other Financing Uses		7,904	8,117	16,163
Intrafund Transfers		(2,739,282)	(2,241,112)	(1,721,616)
Total Expenditure/Appropriations		\$26,140,821	\$28,677,528	\$36,952,579
Net Cost		\$6,655,846	\$7,120,060	\$8,201,333

Budget Unit: 6900B - IHSS Public Authority GF
 Function: Public Assistance
 Activity: Other Assistance

Detail by Revenue Category and Expenditure Object	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5
Other Charges	\$3,702,306	\$3,702,306	\$3,702,306	\$3,702,306
Total Expenditure/Appropriations	\$3,702,306	\$3,702,306	\$3,702,306	\$3,702,306
Net Cost	\$3,702,306	\$3,702,306	\$3,702,306	\$3,702,306

Budget Unit: 7900B - Department of Housing
 Function: Public Assistance
 Activity: Other Assistance

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes	\$1,865,617	\$12,216,141	\$28,485,000	\$37,823,891
Intergovernmental Revenues	4,077,099	2,873,685	7,001,338	7,411,230
Charges for Services	154,375	225,768	195,000	195,000
Interfund Revenue	1,750,203	1,840,315	481,429	481,429
Miscellaneous Revenue	399,508	179,499	69,445	69,445
Total Revenue	\$8,246,803	\$17,335,409	\$36,232,212	\$45,980,995
Salaries and Benefits	\$1,915,293	\$2,174,772	\$2,662,774	\$3,026,365
Services and Supplies	257,788	330,687	631,955	736,152
Other Charges	6,477,376	15,026,294	35,450,579	45,862,508
Intrafund Transfers	(103,655)	103,655	(2,250,000)	(3,380,934)
Total Expenditure/Appropriations	\$8,546,803	\$17,635,409	\$36,495,308	\$46,244,091
Net Cost	\$300,000	\$300,000	\$263,096	\$263,096

Budget Unit: 5800B - IHSS Public Authority Fund (00105)

Function: Public Assistance

Activity: Other Assistance

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Use of Money and Property		\$14,607	\$12,258	\$—	\$—	\$—	\$—	
Intergovernmental Revenues		15,197,861	16,174,517	19,367,198	20,555,672			
Interfund Revenue		4,059,310	4,264,038	3,969,894	3,969,894			
Miscellaneous Revenue		380,503	325,341	350,000	350,000			
Total Revenue		\$19,652,282	\$20,776,154	\$23,687,092	\$24,875,566			
Salaries and Benefits		\$748,419	\$1,202,891	\$1,888,894	\$1,888,894		\$1,888,894	
Services and Supplies		3,324,620	3,561,292	4,143,974	4,143,974		4,143,974	
Other Charges		16,179,865	16,011,680	17,653,750	18,842,224		18,842,224	
Other Financing Uses		283	291	474	474		474	
Total Expenditure/Appropriations		\$20,253,187	\$20,776,154	\$23,687,092	\$24,875,566			
Net Cost		\$600,906	\$—	\$—	\$—		\$—	

Budget Unit: 3900B - Parks Division
 Function: Recreation
 Activity: Recreation Facilities

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Taxes		\$1,602,491	\$1,898,292	\$6,129,726	\$8,150,444			
Fines, Forfeitures and Penalties		4,245	8,860	5,000	5,000			
Use of Money and Property		114,660	139,459	142,922	142,922			
Intergovernmental Revenues		93,369	32,566	171,640	171,640			
Charges for Services		2,052,322	2,197,680	2,091,300	2,091,300			
Interfund Revenue		3,685	43,999	42,500	42,500			
Miscellaneous Revenue		245,037	359,234	9,450	9,450			
Other Financing Sources		38,940	249,296	185,000	185,000			
Total Revenue		\$4,154,748	\$4,929,387	\$8,777,538	\$10,963,256			
Salaries and Benefits		\$8,688,243	\$9,359,184	\$10,754,180	\$10,834,798			
Services and Supplies		3,455,937	3,957,077	8,087,640	10,449,131			
Other Charges		1,682,885	1,856,380	2,124,056	2,297,865			
Capital Assets		572,971	128,559	1,308,936	2,001,815			
Other Financing Uses		5,974	6,122	7,596	10,314			
Intrafund Transfers		(888,722)	(577,721)	(606,395)	(1,355,488)			
Total Expenditure/Appropriations		\$13,517,288	\$14,729,601	\$21,676,013	\$24,238,435			
Net Cost		\$9,362,539	\$9,800,214	\$12,898,475	\$13,275,179			

Budget Unit: 8200B - Accumulated Capital Outlay Fund (00400)

Function: Capital Projects

Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Use of Money and Property	\$705,747	\$821,089	\$500,000	\$500,000
Total Revenue	\$705,747	\$821,089	\$500,000	\$500,000
Other Financing Uses	\$858,958	\$3,046,056	\$15,200,000	\$10,900,000
Total Expenditure/Appropriations	\$858,958	\$3,046,056	\$15,200,000	\$10,900,000
Net Cost	\$153,211	\$2,224,967	\$14,700,000	\$10,400,000

Budget Unit: 8400B - Criminal Justice Construction Fund (00401)

Function: Capital Projects
 Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Use of Money and Property	\$17,494	\$18,386	\$18,000	\$18,000
Charges for Services	976,477	921,760	900,000	900,000
Total Revenue	\$993,971	\$940,146	\$918,000	\$918,000
Other Financing Uses	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000
Total Expenditure/Appropriations	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000
Net Cost	\$106,029	\$159,854	\$182,000	\$182,000

Budget Unit: 8300B - Courthouse Construction Fund (00402)

Function: Capital Projects
 Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2015-16 Actual		2016-17 Actual		2017-18 Recommended		2017-18 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	
Use of Money and Property		\$3,103	\$484	\$300	\$300		\$300	
Charges for Services		976,489	921,931	900,000	900,000		900,000	
Interfund Revenue		—	51,750	463,919	463,919		463,919	
Total Revenue		\$979,591	\$974,165	\$1,364,219	\$1,364,219		\$1,364,219	
Other Financing Uses		\$1,376,103	\$1,222,980	\$1,364,219	\$1,364,219		\$1,364,219	
Total Expenditure/Appropriations		\$1,376,103	\$1,222,980	\$1,364,219	\$1,364,219		\$1,364,219	
Net Cost		\$396,512	\$248,815	\$—	\$—		\$—	

Budget Unit: 3970B - Parks Acquisition and Development Fund (00404)

Function: Capital Projects
 Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes	\$44,080	\$142,562	\$7,493,633	\$7,667,173
Use of Money and Property	20,120	22,381	20,000	20,000
Intergovernmental Revenues	636,913	204,390	230,000	248,000
Charges for Services	—	50	—	—
Miscellaneous Revenue	57,550	257,500	—	—
Other Financing Sources	—	—	2,306,344	2,402,428
Total Revenue	\$758,663	\$626,883	\$10,049,977	\$10,337,601
Services and Supplies	\$461,469	\$423,210	\$4,119,333	\$4,214,050
Capital Assets	341,687	128,637	7,010,989	7,203,896
Other Financing Uses	14,911	56,757	151,265	151,265
Total Expenditure/Appropriations	\$818,067	\$608,603	\$11,281,587	\$11,569,211
Net Cost	\$59,404	\$(18,280)	\$1,231,610	\$1,231,610

Budget Unit: 8450B - Other Capital Construction Fund (00405 / 00406)

Function: Capital Projects
 Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes	\$—	\$—	\$2,500,000	\$4,500,000
Use of Money and Property	107,334	83,141	—	—
Other Financing Sources	25,611,000	4,500,000	2,500,000	—
Total Revenue	\$25,718,334	\$4,583,141	\$5,000,000	\$4,500,000
Services and Supplies	\$1,500	\$3,500	\$—	\$—
Capital Assets	12,235,698	9,348,914	7,500,000	8,683,508
Other Financing Uses	—	—	2,500,000	4,528,354
Total Expenditure/Appropriations	\$12,237,198	\$9,352,414	\$10,000,000	\$13,211,862
Net Cost	\$(13,481,135)	\$4,769,274	\$5,000,000	\$8,711,862

Budget Unit: 8500B - Capital Projects Fund (00410)

Function: Capital Projects

Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes	\$5,644,447	\$3,534,939	\$7,741,849	\$7,541,256
Use of Money and Property	11,140	32,977	—	—
Miscellaneous Revenue	30,194	—	—	—
Other Financing Sources	19,391,135	15,775,720	44,786,765	39,853,923
Total Revenue	\$25,076,916	\$19,343,637	\$52,528,614	\$47,395,179
Services and Supplies	\$8,105,720	\$6,715,769	\$—	\$—
Capital Assets	15,834,452	11,453,124	53,191,550	46,558,115
Total Expenditure/Appropriations	\$23,940,172	\$18,168,893	\$53,191,550	\$46,558,115
Net Cost	\$(1,136,743)	\$(1,174,744)	\$662,936	\$(837,064)

Budget Unit: 8470B - Major Capital Construction Fund (00411)

Function: Capital Projects

Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Taxes	\$—	\$1,932,142	\$29,500,000	\$30,700,869
Interfund Revenue	—	20,930	—	—
Other Financing Sources	—	762,781	48,750,000	45,450,000
Total Revenue	\$—	\$2,715,854	\$78,250,000	\$76,150,869
Services and Supplies	\$—	\$283,269	\$—	\$—
Capital Assets	—	2,432,585	78,250,000	76,150,869
Total Expenditure/Appropriations	\$—	\$2,715,854	\$78,250,000	\$76,150,869

Net Cost	\$—	\$—	\$—	\$—
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Budget Unit: 8900B - Debt Service Fund (00301)

Function: Debt Service

Activity: Debt Service Fund

Detail by Revenue Category and Expenditure Object	2015-16 Actual 2	2016-17 Actual 3	2017-18 Recommended 4	2017-18 Adopted by the Board of Supervisors 5
Use of Money and Property	\$143,389	\$179,869	\$—	\$—
Other Financing Sources	30,318,025	61,711,942	54,834,006	47,985,168
Total Revenue	\$30,461,414	\$61,891,811	\$54,834,006	\$47,985,168
Other Charges	\$29,622,144	\$54,027,633	\$54,012,479	\$54,012,479
Total Expenditure/Appropriations	\$29,622,144	\$54,027,633	\$54,012,479	\$54,012,479
Net Cost	\$(839,270)	\$(7,864,178)	\$(821,527)	\$6,027,311

State Controller Schedules		County of San Mateo			Schedule 10	
County Budget Act		Operation of Internal Service Fund			Fleet Maintenance Fund	
January 2010 Edition, revision #1		Fiscal Year 2017-18			Fleet Maintenance	
Operating Detail		2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5		
Operating Revenues						
Charges for Services	\$ 7,346	\$ 11,681	\$ 10,271	\$ 10,271	\$ 10,271	
Interfund Revenue	7,679,136	7,402,918	9,846,530	9,846,530	9,846,530	
Miscellaneous Revenue	90,827	100,498	82,500	82,500	82,500	
Total Operating Revenues	\$ 7,777,309	\$ 7,515,097	\$ 9,939,301	\$ 9,939,301	\$ 9,939,301	
Operating Expenses						
Salaries and Employee Benefits	\$ 1,440,997	\$ 1,507,383	\$ 1,690,207	\$ 1,690,207	\$ 1,690,207	
Services and Supplies	2,448,042	2,322,745	3,021,493	3,021,493	3,185,559	
Other Charges	3,783	136,953	674,705	674,705	1,154,705	
Capital Assets	-	-	4,692,000	4,692,000	5,169,621	
Depreciation	969,836	1,169,171	-	-	-	
Total Operating Expenses	\$ 4,862,658	\$ 5,136,252	\$ 10,078,405	\$ 10,078,405	\$ 11,200,092	
Operating Income (Loss)	\$ 2,914,651	\$ 2,378,845	\$ (139,104)	\$ (139,104)	\$ (1,260,791)	
Non-Operating Revenues (Expenses)						
Interest/Investment Income and/or Gain	\$ 109,144	\$ 147,833	\$ 80,000	\$ 80,000	\$ 80,000	
General Reserves	-	-	-	-	-	
Total Non-Operating Revenues (Expenses)	\$ 109,144	\$ 147,833	\$ 80,000	\$ 80,000	\$ 80,000	
Income Before Capital Contributions and Transfers	\$ 3,023,795	\$ 2,526,678	\$ (59,104)	\$ (59,104)	\$ (1,180,791)	
Transfers-In/(Out)	75,227	(942)	(1,145)	(1,145)	157,921	
Change in Net Assets	\$ 3,099,022	\$ 2,525,736	\$ (60,249)	\$ (60,249)	\$ (1,022,870)	
Net Assets - Beginning Balance	15,924,890	19,719,523	21,396,389	21,396,389	21,396,389	
Prior Years Audit Adjustment	695,611	(848,870)	-	-	-	
Net Assets - Beginning of year, as restated	16,620,501	18,870,653	21,396,389	21,396,389	21,396,389	
Net Assets - Ending Balance	19,719,523	21,396,389	21,336,140	21,336,140	20,373,519	
Memo:						
Capital Assets - Equipment	\$ 1,524,301	\$ 2,286,359	\$ 4,692,000	\$ 4,692,000	\$ 4,992,000	
Capital Assets - Construction in Progress	-	-	-	-	-	
Capital Assets - Structures and Improvements	-	-	-	-	-	
Total Capital Assets	\$ 1,524,301	\$ 2,286,359	\$ 4,692,000	\$ 4,692,000	\$ 5,169,621	

State Controller Schedules		County of San Mateo			Schedule 10	
County Budget Act		Operation of Internal Service Fund			Tower Road Construction Fund	
January 2010 Edition, revision #1		Fiscal Year 2017-18			Maint., Repair & Renovation	
Operating Detail	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	Fund Title Service Activity	
	1	2	3	4	5	
Operating Revenues						
Charges for Services	\$	8,832 \$	23,591 \$	48,410 \$	48,410	
Interfund Revenue		1,960,568	1,950,688	2,528,464	2,528,464	
Miscellaneous Revenue		23,767	8,735	-	-	
Total Operating Revenues	\$	1,993,167 \$	1,983,014 \$	2,576,874 \$	2,576,874	
Operating Expenses						
Salaries and Employee Benefits	\$	1,563,205 \$	1,533,691 \$	2,148,337 \$	2,148,337	
Services and Supplies		218,259	335,334	339,146	339,146	
Other Charges		223,621	254,472	335,498	292,540	
Total Operating Expenses	\$	2,005,085 \$	2,123,497 \$	2,822,981 \$	2,780,023	
Operating Income (Loss)	\$	(11,918) \$	(140,483) \$	(246,107) \$	(203,149)	
Non-Operating Revenues (Expenses)						
Interest/Investment (Expense) and/or (Loss)		2,467	2,689	-	-	
Total Non-Operating Revenues (Expenses)	\$	2,467 \$	2,689 \$	- \$	-	
Income Before Capital Contributions and Transfers	\$	(9,451) \$	(137,794) \$	(246,107) \$	(203,149)	
Transfers-In/(Out)		(3,549)	(3,590)	(12,439)	(12,439)	
Change in Net Assets	\$	(13,000) \$	(141,384) \$	(258,546) \$	(215,588)	
Net Assets - Beginning Balance		(653,467)	(555,472)	(589,764)	(589,764)	
Prior Years Audit Adjustment		110,995	107,092	-	-	
Net Assets - Beginning of year, as restated		(542,472)	(448,380)	(589,764)	(589,764)	
Net Assets - Ending Balance	\$	(555,472) \$	(589,764) \$	(848,310) \$	(805,352)	

State Controller Schedules		County of San Mateo			Schedule 11	
County Budget Act		Operation of Enterprise Fund			Coyote Point Marina	
January 2010 Edition, revision #1		Fiscal Year 2017-18			Recreation	
Operating Detail	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended	Fund Title	Service Activity	
1	2	3	4	5		
Operating Revenues						
Use of Money and Property	\$ 23,540	\$ 8,560	\$ 23,000			23,000
Charges for Services	1,079,575	1,187,418	1,075,400			1,221,400
Miscellaneous Revenue	209	1,477	-			-
Total Operating Revenues	\$ 1,103,324	\$ 1,197,455	\$ 1,098,400			\$ 1,244,400
Operating Expenses						
Salaries and Employee Benefits	\$ 418,551	\$ 425,606	\$ 451,803			451,803
Services and Supplies	171,957	175,346	401,153			501,153
Other Charges	211,694	231,026	256,865			265,865
Capital Assets	-	-	1,100,000			1,366,552
Depreciation	308,678	313,703	-			-
Total Operating Expenses	\$ 1,110,880	\$ 1,145,681	\$ 2,209,821			\$ 2,585,373
Operating Income (Loss)	\$ (7,556)	\$ 51,774	\$ (1,111,421)			\$ (1,340,973)
Non-Operating Revenues (Expenses)						
Interest/Investment Income and/or Gain	7,675	12,319	5,000			5,000
General Reserves	-	-	-			-
Total Non-Operating Revenues (Expenses)	\$ 7,675	\$ 12,319	\$ 5,000			\$ 5,000
Income Before Capital Contributions and Transfers	\$ 119	\$ 64,093	\$ (1,106,421)			\$ (1,335,973)
Change in Net Assets						
Net Assets - Beginning Balance	10,721,724	10,721,608	8,884,661			8,884,661
Prior Years Audit Adjustment	(6,235)	(1,901,040)	-			-
Net Assets - Beginning of year, as restated	10,721,489	8,820,568	8,884,661			8,884,661
Net Assets - Ending Balance	10,721,608	8,884,661	7,778,240			7,548,688
Memo:						
Capital Assets - Structures and Improvements	\$ 64,195	\$ 156,483	\$ 1,100,000			\$ 1,366,552
Capital Assets - Construction in Progress	-	-	-			-
Capital Assets - Software	-	-	-			-
Total Capital Assets	\$ 64,195	\$ 156,483	\$ 1,100,000			\$ 1,366,552

State Controller Schedules		County of San Mateo			Schedule 11	
County Budget Act		Operation of Enterprise Fund			Airport Fund	
January 2010 Edition, revision #1		Fiscal Year 2017-18			Airport	
Operating Detail	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	Fund Title Service Activity	
	1	2	3	4	5	
Operating Revenues						
Taxes		\$ -	\$ -	\$ -	225,800	\$ 225,800
License Permit & Franchise			15,500	15,500	15,500	15,500
Fines, Forfeitures & Franchises			21,427	10,000	10,000	10,000
Use of Money and Property		3,819,718	3,764,844	3,924,806	4,280,949	4,280,949
Charges for Services		13,430	10,558	29,500	29,500	29,500
Interfund Revenue		-	2,800,000	-	-	-
Miscellaneous Revenue		40,662	67,301	62,000	62,000	62,000
Total Operating Revenues		\$ 3,873,810	\$ 6,679,630	\$ 4,267,606	\$ 4,623,749	
Operating Expenses						
Salaries and Employee Benefits		\$ 1,098,910	\$ 1,259,849	\$ 1,579,999	\$ 1,579,999	\$ 1,579,999
Services and Supplies		1,047,588	1,274,693	1,063,117	1,419,260	1,419,260
Other Charges		767,905	1,001,151	987,915	987,915	987,915
Capital Assets		-	-	4,519,958	4,835,288	4,835,288
Depreciation		580,892	505,257	-	-	-
Total Operating Expenses		\$ 3,495,295	\$ 4,040,950	\$ 8,150,989	\$ 8,822,462	
Operating Income (Loss)		\$ 378,515	\$ 2,638,680	\$ (3,883,383)	\$ (4,198,713)	
Non-Operating Revenues (Expenses)						
State/Federal Grants		\$ 307,750	\$ 783,512	\$ 1,681,162	\$ 1,687,007	\$ 1,687,007
Interest/Investment Income and/or Gain		9,362	7,702	6,000	6,000	6,000
Total Non-Operating Revenues (Expenses)		\$ 317,112	\$ 791,214	\$ 1,687,162	\$ 1,693,007	
Income Before Capital Contributions and Transfers		\$ 695,627	\$ 3,429,894	\$ (2,196,221)	\$ (2,505,706)	
Transfers-in/(Out)		-	99,875	300,000	300,000	300,000
Change in Net Assets		\$ 695,627	\$ 3,529,769	\$ (1,896,221)	\$ (2,205,706)	
Net Assets - Beginning Balance		29,245,801	29,172,469	29,902,240	29,902,240	29,902,240
Prior Years Audit Adjustment		(768,959)	(2,799,998)	-	-	-
Net Assets - Beginning of year, as restated		28,476,842	26,372,471	29,902,240	29,902,240	29,902,240
Net Assets - Ending Balance		29,172,469	29,902,240	28,006,019	27,696,534	27,696,534
Memo:						
Capital Assets - Construction in Progress		\$ 1,624,267	\$ 793,775	\$ 4,519,958	\$ 4,835,288	\$ 4,835,288
Total Capital Assets		\$ 1,624,267	\$ 793,775	\$ 4,519,958	\$ 4,835,288	\$ 4,835,288

State Controller Schedules		County of San Mateo			Schedule 11	
County Budget Act		Operation of Enterprise Fund			San Mateo Medical Center	
January 2010 Edition, revision #1		Fiscal Year 2017-18			Hospital Care	
Operating Detail		2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5		
Operating Revenues						
Taxes	\$ 201,872	\$ 1,266,609	\$ 2,596,329	\$ 2,596,329	\$ 2,596,329	
Use of Money and Property	28,851	-	-	-	-	
Charges for Services	134,160,422	146,984,920	147,172,215	147,172,215	147,172,215	
Interfund Revenue	2,123,287	1,824,088	1,921,575	1,921,575	1,921,575	
Miscellaneous Revenue	6,172,769	8,713,004	7,299,342	7,299,342	7,299,342	
Total Operating Revenues	\$ 142,687,201	\$ 158,788,621	\$ 158,989,461	\$ 158,989,461	\$ 158,989,461	
Operating Expenses						
Salaries and Employee Benefits	\$ 168,119,754	\$ 176,346,830	\$ 189,834,657	\$ 189,714,706	\$ 189,714,706	
Services and Supplies	85,733,884	91,818,250	98,056,057	98,095,257	98,095,257	
Other Charges	23,184,966	23,318,549	23,972,750	23,972,750	23,983,550	
Capital Assets	-	-	8,000,000	8,059,951	8,059,951	
Depreciation	2,707,901	2,955,089	3,121,066	3,121,066	3,121,066	
Total Operating Expenses	\$ 279,746,505	\$ 294,437,718	\$ 322,984,530	\$ 322,984,530	\$ 323,034,530	
Operating Income (Loss)	\$ (137,059,304)	\$ (135,649,097)	\$ (163,995,069)	\$ (163,995,069)	\$ (164,045,069)	
Non-Operating Revenues (Expenses)						
State/Federal Grants	\$ 94,882,151	\$ 88,631,714	\$ 123,817,513	\$ 123,867,513	\$ 123,867,513	
Interest/Investment Income and/or Gain	94,210	82,227	82,648	82,648	82,648	
Total Non-Operating Revenues (Expenses)	\$ 94,976,361	\$ 88,713,941	\$ 123,900,161	\$ 123,900,161	\$ 123,950,161	
Income Before Capital Contributions and Transfers	\$ (42,082,943)	\$ (46,935,156)	\$ (40,094,908)	\$ (40,094,908)	\$ (40,094,908)	
Transfers-In/(Out)	\$ 46,133,914	\$ 48,615,848	\$ 31,094,908	\$ 31,094,908	\$ 31,094,908	
Change in Net Assets	\$ 4,050,971	\$ 1,680,692	\$ (9,000,000)	\$ (9,000,000)	\$ (9,000,000)	
Net Assets - Beginning Balance	82,080,374	18,087,969	36,583,544	36,583,544	36,583,544	
Prior Years Audit Adjustment	(68,043,376)	16,814,883	-	-	-	
Net Assets - Beginning of year, as restated	14,036,998	34,902,852	36,583,544	36,583,544	36,583,544	
Net Assets - Ending Balance	18,087,969	36,583,544	27,583,544	27,583,544	27,583,544	
Memo:						
Capital Assets - Structures and Improvements	\$ 561,680	\$ 319,740	\$ -	\$ -	\$ 500,000	
Capital Assets - Construction in Progress	611,412	1,692,290	-	-	-	
Capital Assets - Software	515,995	246,317	-	-	7,059,951	
Capital Assets - Equipment	1,713,787	1,948,840	8,000,000	8,000,000	500,000	
Total Capital Assets	\$ 3,402,874	\$ 4,207,187	\$ 8,000,000	\$ 8,000,000	\$ 8,059,951	

State Controller Schedules		County of San Mateo					Schedule 12		
County Budget Act		Special Districts and Other Agencies Summary							
January 2010 Edition, revision #1		Fiscal Year 2017-18							
District/Agency Name	Total Financing Sources					Total Financing Uses			
	Fund Balance Available June 30, 2017	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses		
1	2	3	4	5	6	7	8		
County Service Area									
County Service Area No. 1	\$ 4,548,165	\$ -	\$ 2,777,800	\$ 7,325,965	\$ 3,080,320	\$ 4,245,645	\$ 7,325,965		
County Service Area No. 6	1,019,951	-	75,241	1,095,192	1,095,192	-	1,095,192		
County Service Area No. 7	40,743	-	105,513	146,256	146,256	-	146,256		
County Service Area No. 8	4,505,891	-	2,459,386	6,965,277	2,667,733	4,297,544	6,965,277		
County Service Area No. 11	132,159	-	1,710,242	1,842,401	1,842,401	-	1,842,401		
Los Trancos Maintenance District	498,043	-	330,000	828,043	309,000	519,043	828,043		
Total County Service Area	\$ 10,744,952	\$ -	\$ 7,458,182	\$ 18,203,134	\$ 9,140,902	\$ 9,062,232	\$ 18,203,134		
Sewer Maintenance									
Burlingame Hills Sewer	\$ 1,949,747	\$ -	\$ 1,082,763	\$ 3,032,510	\$ 3,032,510	\$ -	\$ 3,032,510		
Emerald Lake Heights Sewer	1,055,422	-	3,917,807	4,973,229	4,973,229	-	4,973,229		
Fair Oak Sewer Maintenance	9,307,624	-	8,101,273	17,408,897	17,408,897	-	17,408,897		
Harbor Inrd Sewer Maintenance	962,699	-	108,868	1,071,567	1,071,567	-	1,071,567		
Kensington Square Sewer	443,987	-	107,017	551,004	551,004	-	551,004		
Oak Knoll Manor Sewer	371,292	-	171,173	542,465	542,465	-	542,465		
Edgewood Sewer Maintenance	52,246	-	21,344	73,590	73,590	-	73,590		
Sewer District Clearing	-	-	2,201,303	2,201,303	2,201,303	-	2,201,303		
Sewer District Maintenance	-	-	1,618,027	1,618,027	1,618,027	-	1,618,027		
Total Sewer Maintenance	\$ 14,143,017	\$ -	\$ 17,329,575	\$ 31,472,592	\$ 31,472,592	\$ -	\$ 31,472,592		

State Controller Schedules		County of San Mateo				Special Districts and Other Agencies Summary			Schedule 12	
County Budget Act		Fiscal Year 2017-18				Fiscal Year 2017-18				
January 2010 Edition, revision #1										
District/Agency Name	Total Financing Sources					Total Financing Uses			Total Financing Uses	
	Fund Balance Available June 30, 2017	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances				
1	2	3	4	5	6	7	8			
County Sanitary District										
Crystal Springs Sani Dist	\$ 8,255,625	\$ -	\$ 2,770,439	\$ 11,026,064	\$ 11,026,064	\$ -	\$ -	\$ 11,026,064	\$ -	\$ 11,026,064
Devonshire Co Sani Dist	1,079,741	-	396,592	1,476,333	1,476,333	-	-	1,476,333	-	1,476,333
Scenic Heights Co Sani Dist	115,614	-	84,396	200,010	200,010	-	-	200,010	-	200,010
Total County Sanitary District	\$ 9,450,980	\$ -	\$ 3,251,427	\$ 12,702,407	\$ 12,702,407	\$ -	\$ -	\$ 12,702,407	\$ -	\$ 12,702,407
Drainage Maintenance										
Baywood Park Drainage Maintenance	\$ 1,179	\$ -	\$ 10	\$ 1,189	\$ 1,189	\$ -	\$ -	\$ 1,189	\$ -	\$ 1,189
Camp-Bel Uni Pk Drainage Maintenance	86,308	-	4,368	90,676	90,676	-	-	90,676	-	90,676
Encanted Hills Drainage Maintenance	26,250	-	2,320	28,570	28,570	-	-	28,570	-	28,570
Highlands Drainage Maintenance	31,507	-	838	32,345	32,345	-	-	32,345	-	32,345
Sequoia Drainage Maintenance	79,444	-	2,763	82,207	82,207	-	-	82,207	-	82,207
Uni Hts Area Drainage Maintenance	378,270	-	23,502	401,772	401,772	-	-	401,772	-	401,772
Total Drainage Maintenance	\$ 602,958	\$ -	\$ 33,801	\$ 636,759	\$ 636,759	\$ -	\$ -	\$ 636,759	\$ -	\$ 636,759
Flood Control										
Colma Creek Flood Control Zone	\$ 14,361,220	\$ -	\$ 4,907,597	\$ 19,268,817	\$ 19,268,817	\$ -	\$ -	\$ 19,268,817	\$ -	\$ 19,268,817
Colma Creek Flood Control Zone 1	431,300	-	132,481	563,781	563,781	-	-	563,781	-	563,781
Colma Creek Flood Control Zone 2	2,570,660	-	617,669	3,188,329	3,188,329	-	-	3,188,329	-	3,188,329
Colma Creek Flood Control Zone 3	1,536,402	-	1,528,871	3,065,273	3,065,273	-	-	3,065,273	-	3,065,273
Ravenswood Slough Flood Control	361,836	-	9,895	371,731	371,731	-	-	371,731	-	371,731
San Bruno Creek Flood Control Zone 1	2,248,904	-	266,000	2,514,904	2,514,904	-	-	2,514,904	-	2,514,904
San Bruno Creek Flood Control Zone 2	326,587	-	242,327	568,914	568,914	-	-	568,914	-	568,914
San Francisco Creek Flood Zone	2,331,860	-	321,011	2,652,871	2,652,871	-	-	2,652,871	-	2,652,871
San Mateo Co Flood Control	24,943	-	210	25,153	25,153	-	-	25,153	-	25,153
Total Flood Control	\$ 24,193,712	\$ -	\$ 8,026,061	\$ 32,219,773	\$ 32,219,773	\$ -	\$ -	\$ 32,219,773	\$ -	\$ 32,219,773

State Controller Schedules		County of San Mateo					Schedule 12	
County Budget Act		Special Districts and Other Agencies Summary						
January 2010 Edition, revision #1		Fiscal Year 2017-18						
District/Agency Name	Total Financing Sources					Total Financing Uses		
	Fund Balance Available June 30, 2017	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses	
1	2	3	4	5	6	7	8	
Lighting District								
Bel-Aire Lighting Maint	\$ 922,946	\$ -	\$ 61,203	\$ 984,149	\$ 984,149	\$ -	\$ 984,149	
Belmont Lighting Dist	186,878	-	7,880	194,758	194,758	-	194,758	
Colma Lighting Dist	1,151,037	-	114,779	1,265,816	1,265,816	-	1,265,816	
Granada Hwy Lighting Dist	917,954	-	69,365	987,319	987,319	-	987,319	
Emerald Lake Light Dist	4,321,987	-	255,018	4,577,005	4,577,005	-	4,577,005	
Enchanted Hills Light Dist	204,157	-	12,904	217,061	217,061	-	217,061	
La Honda Lighting Dist	277,605	-	13,115	290,720	290,720	-	290,720	
Lighting District Clearing	-	-	174,678	174,678	174,678	-	174,678	
Menlo Park Lighting Dist	3,019,108	-	297,645	3,316,753	3,316,753	-	3,316,753	
Montara Lighting District	2,051,536	-	108,189	2,159,725	2,159,725	-	2,159,725	
Pescadero Lighting District	249,298	-	12,045	261,343	261,343	-	261,343	
Total Lighting District	\$ 13,302,506	\$ -	\$ 1,126,821	\$ 14,429,327	\$ 14,429,327	\$ -	\$ 14,429,327	
Landscape District								
Highlands Landscape District	\$ 129,626	\$ -	\$ 10,866	\$ 140,492	\$ 5,080	\$ 135,412	\$ 140,492	
Alameda de las Pulgas Tree Maintenance	88,426	-	7,839	96,265	14,200	82,065	96,265	
Total Landscape District	\$ 218,052	\$ -	\$ 18,705	\$ 236,757	\$ 19,280	\$ 217,477	\$ 236,757	
Total Special Districts and Other Agencies	\$ 72,656,177	\$ -	\$ 37,244,572	\$ 109,900,749	\$ 100,621,040	\$ 9,279,709	\$ 109,900,749	

State Controller Schedules		County of San Mateo				Schedule 13	
County Budget Act		Fund Balance - Special Districts and Other Agencies				Actual	
January 2010 Edition, revision #1		Fiscal Year 2017-18				Estimated	
District/Agency Name	Total Fund Balance June 30, 2017	Less: Obligated Fund Balances			Assigned	Fund Balance Available June 30, 2017	
		Encumbrances	Nonspendable, Restricted and Committed				
1	2	3	4	5	6		
County Service Area							
County Service Area No. 1	\$ 4,548,165	\$ -	\$ -	\$ -	\$ -	4,548,165	
County Service Area No. 6	1,019,951	-	-	-	-	1,019,951	
County Service Area No. 7	241,707	-	200,964	-	-	40,743	
County Service Area No. 8	4,505,891	-	-	-	-	4,505,891	
County Service Area No. 11	1,083,805	-	951,646	-	-	132,159	
Los Trancos Maintenance District	498,043	-	-	-	-	498,043	
Total County Service Area	\$ 11,897,562	\$ -	\$ 1,152,610	\$ -	\$ -	10,744,952	
Sewer Maintenance							
Burlingame Hills Sewer	\$ 4,278,151	\$ -	\$ 2,328,404	\$ -	\$ -	1,949,747	
Emerald Lake Heights Sewer	6,725,455	-	5,670,033	-	-	1,055,422	
Fair Oak Sewer Maintenance	18,792,578	-	9,484,954	-	-	9,307,624	
Harbor Ind Sewer Maintenance	969,021	-	6,322	-	-	962,699	
Kensington Square Sewer	443,987	-	-	-	-	443,987	
Oak Knoll Manor Sewer	376,499	-	5,207	-	-	371,292	
Edgewood Sewer Maintenance	52,246	-	-	-	-	52,246	
Total Sewer Maintenance	\$ 31,637,937	\$ -	\$ 17,494,920	\$ -	\$ -	14,143,017	
County Sanitary District							
Crystal Springs Sani Dist	\$ 10,623,610	\$ -	\$ 2,367,985	\$ -	\$ -	8,255,625	
Devonshire Co Sani Dist	1,087,007	-	7,266	-	-	1,079,741	
Scenic Heights Co Sani Dist	115,614	-	-	-	-	115,614	
Total County Sanitary District	\$ 11,826,231	\$ -	\$ 2,375,251	\$ -	\$ -	9,450,980	

District/Agency Name	Total Fund Balance June 30, 2017	Less: Obligated Fund Balances			Fund Balance Available June 30, 2017
		Encumbrances	Nonspendable, Restricted and Committed	Assigned	
1	2	3	4	5	6
Drainage Maintenance					
Baywood Park Drainage Maintenance	\$ 1,179	\$ -	\$ -	\$ -	1,179
Camp-Bel Uni Pk Drainage Maintenance	86,308	-	-	-	86,308
Enchanted Hills Drainage Maintenance	26,250	-	-	-	26,250
Highlands Drainage Maintenance	31,507	-	-	-	31,507
Sequicia Drainage Maintenance	79,444	-	-	-	79,444
Uni Hts Area Drainage Maintenance	378,270	-	-	-	378,270
Total Drainage Maintenance	\$ 602,958	\$ -	\$ -	\$ -	602,958
Flood Control					
Colma Creek Flood Control Zone	\$ 27,853,880	\$ -	\$ 13,492,660	\$ -	14,361,220
Colma Creek Flood Control Zone 1	431,300	-	-	-	431,300
Colma Creek Flood Control Zone 2	2,570,660	-	-	-	2,570,660
Colma Creek Flood Control Zone 3	1,536,402	-	-	-	1,536,402
Ravenswood Slough Flood Control	361,836	-	-	-	361,836
San Bruno Creek Flood Control Zone 1	2,248,904	-	-	-	2,248,904
San Bruno Creek Flood Control Zone 2	326,587	-	-	-	326,587
San Francisco Creek Flood Zone	2,331,860	-	-	-	2,331,860
San Mateo Co Flood Control	24,943	-	-	-	24,943
Total Flood Control	\$ 37,686,372	\$ -	\$ 13,492,660	\$ -	24,193,712

State Controller Schedules		County of San Mateo				Schedule 13	
County Budget Act		Fund Balance - Special Districts and Other Agencies				Actual	
January 2010 Edition, revision #1		Fiscal Year 2017-18				Estimated	
District/Agency Name	Total Fund Balance June 30, 2017	Less: Obligated Fund Balances			Assigned	Fund Balance Available June 30, 2017	
		Encumbrances	Nonspendable, Restricted and Committed				
1	2	3	4	5	6		
Lighting District							
Bel-Aire Lighting Maint	\$ 922,946	\$ -	\$ -	\$ -	\$ -	922,946	
Belmont Lighting Dist	186,878	-	-	-	-	186,878	
Colma Lighting Dist	1,311,574	-	160,537	-	-	1,151,037	
Granada Hwy Lighting Dist	917,954	-	-	-	-	917,954	
Emerald Lake Light Dist	4,321,987	-	-	-	-	4,321,987	
Enchanted Hills Light Dist	204,157	-	-	-	-	204,157	
La Honda Lighting Dist	277,605	-	-	-	-	277,605	
Mentlo Park Lighting Dist	3,648,935	-	629,827	-	-	3,019,108	
Monterea Lighting District	2,051,537	-	1	-	-	2,051,536	
Pescadero Lighting District	249,298	-	-	-	-	249,298	
Total Lighting District	\$ 14,092,871	\$ -	\$ 790,365	\$ -	\$ -	13,302,506	
Landscape District							
Highlands Landscape District	\$ 129,626	\$ -	\$ -	\$ -	\$ -	129,626	
Alameda de las Pulgas Tree Maintenance	88,426	-	-	-	-	88,426	
Total Landscape District	\$ 218,052	\$ -	\$ -	\$ -	\$ -	218,052	
Total Special Districts and Other Agencies	\$ 107,961,983	\$ -	\$ 35,305,806	\$ -	\$ -	72,656,177	

State Controller Schedules										County of San Mateo		Schedule 14	
County Budget Act										Special Districts and Other Agencies			
January 2010 Edition, revision #1										Obligated Fund Balances			
Fiscal Year 2017-18													
District/Agency Name	Obligated Fund Balances June 30, 2017	Decreases or Cancellations		Increases or New Obligated Fund Balances		Total Obligated Fund Balances for the Budget Year							
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7							
County Service Area													
County Service Area No. 1	\$ -	\$ -	\$ -	\$ 3,492,690	\$ 4,245,645	\$ 4,245,645	\$ -	\$ -	\$ -	\$ -	\$ 4,245,645	\$ 4,245,645	
County Service Area No. 7	200,964	-	-	-	-	-	-	-	-	-	-	200,964	
County Service Area No. 8	-	-	-	3,928,001	4,297,544	4,297,544	-	-	-	-	-	4,297,544	
County Service Area No. 11	951,646	-	-	-	-	-	-	-	-	-	-	951,646	
Los Trancos Maintenance District	-	-	-	571,434	519,043	519,043	-	-	-	-	-	519,043	
Total County Service Area	\$ 1,152,610	\$ -	\$ -	\$ 7,992,125	\$ 9,062,232	\$ 9,062,232	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,214,842	
Sewer Maintenance													
Burlingame Hills Sewer	\$ 2,328,404	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,328,404	
Emerald Lake Heights Sewer	5,670,033	-	-	-	-	-	-	-	-	-	-	5,670,033	
Fair Oak Sewer Maintenance	9,484,954	-	-	-	-	-	-	-	-	-	-	9,484,954	
Harbor Ind Sewer Maintenance	6,322	-	-	-	-	-	-	-	-	-	-	6,322	
Oak Knoll Manor Sewer	5,207	-	-	-	-	-	-	-	-	-	-	5,207	
Total Sewer Maintenance	\$ 17,494,920	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,494,920	
County Sanitary District													
Crystal Springs Sani Dist	\$ 2,367,985	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,367,985	
Devonshire Co Sani Dist	7,266	-	-	-	-	-	-	-	-	-	-	7,266	
Total County Sanitary District	\$ 2,375,251	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,375,251	

State Controller Schedules		County of San Mateo				Schedule 14	
County Budget Act		Special Districts and Other Agencies					
January 2010 Edition, revision #1		Obligated Fund Balances					
		Fiscal Year 2017-18					
District/Agency Name	Obligated Fund Balances June 30, 2017	Decreases or Cancellations		Increases or New Obligated Fund Balances		Total Obligated Fund Balances for the Budget Year	
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
Flood Control							
Colma Creek Flood Control Zone	\$ 13,492,660	\$ -	\$ -	\$ -	\$ -	\$ 13,492,660	
Total Flood Control	\$ 13,492,660	\$ -	\$ -	\$ -	\$ -	\$ 13,492,660	
Lighting District							
Colma Lighting Dist	\$ 160,537	\$ -	\$ -	\$ -	\$ -	\$ 160,537	
Menlo Park Lighting Dist	629,827	-	-	-	-	629,827	
Montara Lighting District	1	-	-	-	-	1	
Total Lighting District	\$ 790,365	\$ -	\$ -	\$ -	\$ -	\$ 790,365	
Landscape District							
Highlands Landscape District	\$ -	\$ -	\$ -	\$ 131,966	\$ 135,412	\$ 135,412	
Alameda de las Pulgas Tree Maintenance	-	-	-	75,537	82,065	82,065	
Total Landscape District	\$ -	\$ -	\$ -	\$ 207,503	\$ 217,477	\$ 217,477	
Total Special Districts and Other Agencies	\$ 35,305,806	\$ -	\$ -	\$ 8,199,628	\$ 9,279,709	\$ 44,585,515	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010 Edition, revision #1		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2017-18			County Service Area No. 1	
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 2,752,044	\$ 2,970,223	\$ 2,632,348	\$ 2,632,348	\$ 2,632,348	
Revenue From Use of Money and Property	30,358	39,750	37,952	37,952	37,952	
Intergovernmental - State	13,331	13,130	13,500	13,500	13,500	
Charges for Services	91,783	92,127	90,000	90,000	90,000	
Miscellaneous Revenues		98,683	4,000	4,000	4,000	
Total Revenues	\$ 2,887,516	\$ 3,213,913	\$ 2,777,800	\$ 2,777,800	\$ 2,777,800	
Services & Supplies	\$ 2,543,036	\$ 2,430,777	\$ 3,000,320	\$ 3,000,320	\$ 3,000,320	
Other Charges	116	58	-	-	-	
Capital Assets - Equipment	8,611	30,123	80,000	80,000	80,000	
Total Expenditures/Appropriations	\$ 2,551,763	\$ 2,460,958	\$ 3,080,320	\$ 3,080,320	\$ 3,080,320	
Net Cost/(Revenue)	\$ (335,753)	\$ (752,955)	\$ 302,520	\$ 302,520	\$ 302,520	

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2017-18			County Service Area No. 6		Schedule 15
1	2	3	4	5			
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors			
Taxes	\$ 68,690	\$ 75,790	\$ 66,442	\$ 66,442		66,442	
Revenue from Use of Money & Property	7,901	9,570	8,500	8,500		8,500	
Intergovernmental Revenues - State	308	302	299	299		299	
Total Revenues	\$ 76,899	\$ 85,662	\$ 75,241	\$ 75,241		75,241	
Services & Supplies	82,850	55,982	168,500	168,500		168,500	
Other Charges	-	4,918	-	-		-	
Appropriation for Contingencies	-	-	875,857	875,857		926,692	
Total Expenditures/Appropriations	\$ 82,850	\$ 60,900	\$ 1,044,357	\$ 1,044,357		1,095,192	
Net Cost/(Revenue)	\$ 5,951	\$ (24,762)	\$ 969,116	\$ 969,116		1,019,951	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
County Service Area No. 7						
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Revenue from Use of Money & Property	\$ 43	\$ 258	\$ 160	\$ 160		
Charges for Services	96,590	102,016	105,353	105,353		
Interfund Revenue	9,446	30,079	-	-		
Miscellaneous Revenues	-	520	-	-		
Total Revenues	\$ 106,079	\$ 132,873	\$ 105,513	\$ 105,513		
Services & Supplies	\$ 89,773	\$ 80,744	\$ 91,050	\$ 91,050		
Other Charges	1,485	1,964	5,121	5,121		
Capital Assets - Structure & Improvement	-	31,044	-	-		
Capital Assets - Infrastructure Water & Sewer	9,446	-	-	-		
Appropriation for Contingencies	-	-	20,608	50,085		
Total Expenditures/Appropriations	\$ 100,704	\$ 113,752	\$ 116,779	\$ 146,256		
Net Cost/(Revenue)	\$ (5,375)	\$ (19,121)	\$ 11,266	\$ 40,743		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		County Service Area No. 8				
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$	878,026 \$	958,123 \$	924,222 \$	924,222	
Licenses, Permits and Franchises		127,975	130,738	128,000	128,000	
Revenue From Use of Money and Property		34,097	39,688	41,364	41,364	
Intergovernmental - State		4,215	4,201	4,161	4,161	
Charges for Services		1,290,996	1,325,743	1,361,639	1,361,639	
Total Revenues	\$	2,335,309 \$	2,458,493 \$	2,459,386 \$	2,459,386	
Salaries & Benefits	\$	- \$	56,188 \$	130,000 \$	130,000	
Services & Supplies		2,234,686	2,032,766	2,489,733	2,489,733	
Other Charges		-	-	48,000	48,000	
Total Expenditures/Appropriations	\$	2,234,686 \$	2,088,954 \$	2,667,733 \$	2,667,733	
Net Cost/(Revenue)	\$	(100,623) \$	(369,539) \$	208,347 \$	208,347	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		County Service Area No. 11				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 998	\$ 1,586	\$ 1,300	\$ 1,300		1,300
Intergovernmental - State	17,492	68,437	200,000	200,000		614,071
Charges for Services	76,717	75,716	87,680	87,680		87,680
Interfund Revenue	85,296	-	-	-		-
Miscellaneous Revenues	-	27	-	-		-
Other Financing Sources	-	-	1,007,191	1,007,191		1,007,191
Total Revenues	\$ 180,503	\$ 145,766	\$ 1,296,171	\$ 1,710,242		
Services & Supplies	\$ 49,982	\$ 56,392	\$ 62,016	\$ 62,016		62,016
Other Charges	24,682	21,745	3,800	3,800		3,800
Capital Assets - Road	2,260	-	-	-		-
Capital Assets - Infrastructure Water & Sewer	102,198	113,958	1,207,191	1,621,262		1,621,262
Appropriation for Contingencies	-	-	220,049	155,323		155,323
Total Expenditures/Appropriations	\$ 179,122	\$ 192,095	\$ 1,493,056	\$ 1,842,401		
Net Cost/(Revenue)	\$ (1,381)	\$ 46,329	\$ 196,885	\$ 132,159		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Los Trancos Maintenance District				
Detail by Revenue Category and Expenditure Object		2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors	
1		2	3	4	5	
	Taxes	\$ 534,515	\$ 250,094	\$ 330,000	\$ 330,000	330,000
	Revenue From Use of Money and Property	2,289	4,474	-	-	-
	Intergovernmental - State	1,304	853	-	-	-
	Miscellaneous Revenues	1,207	1,000	-	-	-
	Total Revenues	\$ 539,315	\$ 256,421	\$ 330,000	\$ 330,000	330,000
	Services & Supplies	\$ 122,186	\$ 175,507	\$ 300,000	\$ 300,000	300,000
	Other Charges			9,000	9,000	9,000
	Total Expenditures/Appropriations	\$ 122,186	\$ 175,507	\$ 309,000	\$ 309,000	309,000
	Net Cost/(Revenue)	\$ (417,129)	\$ (80,914)	\$ (21,000)	\$ (21,000)	(21,000)

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Burlingame Hills Sewer				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 97,126	\$ 103,343	\$ 72,422	\$ 72,422	\$ 72,422	
Revenue From Use of Money and Property	11,345	8,006	13,000	13,000	13,000	
Intergovernmental - State	333	329	326	326	326	
Charges for Services	704,947	711,382	697,015	697,015	697,015	
Other Financing Sources	-	1,891,708	300,000	300,000	300,000	
Total Revenues	\$ 813,751	\$ 2,714,768	\$ 1,082,763	\$ 1,082,763	\$ 1,082,763	
Services & Supplies	\$ 446,012	\$ 458,996	\$ 762,116	\$ 762,116	\$ 762,116	
Other Charges	944	944	61,679	61,679	61,679	
Capital Assets - Infrastructure Water & Sewer	98,572	1,945,350	1,000,000	1,000,000	1,000,000	
Transfers Out	1,621	-	6,995	6,995	6,995	
Appropriation for Contingencies	-	-	937,429	937,429	1,201,720	
Total Expenditures/Appropriations	\$ 547,149	\$ 2,405,290	\$ 2,768,219	\$ 2,768,219	\$ 3,032,510	
Net Cost/(Revenue)	\$ (266,602)	\$ (309,478)	\$ 1,685,456	\$ 1,685,456	\$ 1,949,747	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Emerald Lake Heights Sewer				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 26,485	\$ 29,034	\$ 20,439	\$ 20,439	20,439	
Revenue From Use of Money and Property	14,054	13,086	10,000	10,000	10,000	
Intergovernmental - State	92	93	92	92	92	
Charges for Services	1,748,337	1,810,472	1,764,044	1,764,044	3,887,276	
Total Revenues	\$ 1,788,968	\$ 1,852,685	\$ 1,794,575	\$ 1,794,575	\$ 3,917,807	
Services & Supplies	\$ 2,378,827	\$ 1,969,449	\$ 2,025,866	\$ 2,025,866	\$ 2,449,098	
Other Charges	263,084	263,084	20,000	20,000	20,000	
Capital Assets Infrastructure - Water & Sewer	10,848	41,740	400,000	400,000	2,100,000	
Transfers Out	6,306	-	27,325	27,325	27,325	
Appropriation for Contingencies	-	-	401,712	401,712	376,806	
Total Expenditures/Appropriations	\$ 2,659,065	\$ 2,274,273	\$ 2,874,903	\$ 2,874,903	\$ 4,973,229	
Net Cost/(Revenue)	\$ 870,097	\$ 421,588	\$ 1,080,328	\$ 1,080,328	\$ 1,055,422	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Fair Oaks Sewer Maintenance				
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
1	2	3	4	5		
Taxes	\$ 679,958	\$ 728,378	\$ 498,948	\$ 498,948	498,948	
Revenue From Use of Money and Property	79,655	88,585	75,000	75,000	75,000	
Intergovernmental - State	2,358	2,338	2,288	2,288	2,288	
Intergovernmental - Local	4,395	-	-	-	-	
Charges for Services	6,642,032	6,954,351	6,779,801	6,779,801	7,453,282	
Other Financing Sources	16,664	-	71,755	71,755	71,755	
Total Revenues	\$ 7,425,062	\$ 7,773,652	\$ 7,427,792	\$ 7,427,792	\$ 8,101,273	
Services & Supplies	\$ 7,172,741	\$ 7,265,896	\$ 8,204,821	\$ 8,204,821	8,878,302	
Other Charges	163,796	211,864	-	-	2,849,114	
Capital Assets - Equipment	64,219	-	250,000	250,000	250,000	
Capital Assets Infrastructure - Water & Sewer	2,081,420	152,961	1,375,000	1,375,000	1,375,000	
Appropriation for Contingencies	-	-	4,056,481	4,056,481	4,056,481	
Total Expenditures/Appropriations	\$ 9,482,176	\$ 7,630,721	\$ 13,886,302	\$ 13,886,302	\$ 17,408,897	
Net Cost/(Revenue)	\$ 2,057,114	\$ (142,931)	\$ 6,458,510	\$ 6,458,510	\$ 9,307,624	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Harbor Ind Sewer Maintenance				
Detail by Revenue Category and Expenditure Object	1	2	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors	
			<input checked="" type="checkbox"/> <input type="checkbox"/>			
Taxes	\$	14,474	14,750	9,141	9,141	
Revenue From Use of Money and Property		7,618	9,357	7,000	7,000	
Intergovernmental - State		48	45	43	43	
Charges for Services		75,435	81,222	80,804	92,684	
Total Revenues	\$	97,575	105,374	96,988	108,868	
Services & Supplies	\$	70,877	104,990	122,752	122,752	
Other Charges		1,404	1,404	-	-	
Capital Assets Infrastructure - Water & Sewer		-	-	110,000	141,774	
Transfers Out		891	-	3,673	3,673	
Appropriation for Contingencies		-	-	803,368	803,368	
Total Expenditures/Appropriations	\$	73,172	106,394	1,039,793	1,071,567	
Net Cost/(Revenue)	\$	(24,403)	1,020	942,805	962,699	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Kensington Squire Sewer				
Detail by Revenue Category and Expenditure Object	1	2	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors	
			<input checked="" type="checkbox"/>			
			3	4	5	
Taxes	\$	17,996	18,815	13,144	13,143	
Revenue From Use of Money and Property		3,419	4,238	2,900	2,900	
Intergovernmental - State		62	60	59	59	
Charges for Services		84,485	87,745	86,950	90,915	
Total Revenues	\$	105,962	110,858	103,053	107,017	
Services & Supplies	\$	106,699	83,202	92,749	92,749	
Capital Assets Infrastructure - Water & Sewer		-	-	300,000	360,589	
Transfers Out		282	-	1,182	1,182	
Appropriation for Contingencies		-	-	96,484	96,484	
Total Expenditures/Appropriations	\$	106,981	83,202	490,415	551,004	
Net Cost/(Revenue)	\$	1,019	(27,656)	387,362	443,987	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Oak Knoll Manor Sewer				
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$ 6,106	\$ 6,872	\$ 4,871	\$ 4,871	4,871	
Revenue From Use of Money and Property	3,233	3,771	2,000	2,000	2,000	
Intergovernmental - State	21	22	21	21	21	
Charges for Services	160,025	147,744	147,331	147,331	164,281	
Total Revenues	\$ 169,385	\$ 158,409	\$ 154,223	\$ 154,223	\$ 171,173	
Services & Supplies	\$ 209,637	\$ 151,341	\$ 173,816	\$ 173,816	173,816	
Other Charges	401	401	-	-	-	
Capital Assets Infrastructure - Water & Sewer	-	-	200,000	200,000	268,797	
Transfers Out	449	-	2,252	2,252	2,252	
Appropriation for Contingencies	-	-	97,600	97,600	97,600	
Total Expenditures/Appropriations	\$ 210,487	\$ 151,742	\$ 473,668	\$ 473,668	\$ 542,465	
Net Cost/(Revenue)	\$ 41,102	\$ (6,667)	\$ 319,445	\$ 319,445	\$ 371,292	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Crystal Springs Sani District				
Detail by Revenue Category and Expenditure Object	1	2	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors	
			<input checked="" type="checkbox"/>			
Taxes	\$	90,474 \$	96,265 \$	67,422 \$	67,422	
Revenue From Use of Money and Property		52,420	75,753	53,000	53,000	
Intergovernmental - State		310	306	303	303	
Charges for Services		2,069,518	2,063,135	2,049,714	2,049,714	
Interfund Revenue		3,117,229	2,451,815	-	-	
Miscellaneous Revenues		70,375	-	-	-	
Other Financing Sources		619,498	-	600,000	600,000	
Total Revenues	\$	6,019,824 \$	4,687,274 \$	2,770,439 \$	2,770,439	
Services & Supplies	\$	643,555 \$	815,606 \$	1,167,498 \$	1,167,498	
Other Charges		3,353,797	3,454,884	1,300,000	1,300,000	
Capital Assets Infrastructure - Water & Sewer		1,201	-	2,000,000	3,820,691	
Transfers Out		5,712	-	24,419	24,419	
Appropriation for Contingencies		-	-	6,213,456	4,713,456	
Total Expenditures/Appropriations	\$	4,004,265 \$	4,270,490 \$	10,705,373 \$	11,026,064	
Net Cost/(Revenue)	\$	(2,015,559) \$	(416,784) \$	7,934,934 \$	8,255,625	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Devonshire Co Sani District				
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$	44,341 \$	45,900 \$	31,864 \$	31,864	
Revenue From Use of Money and Property		8,020	11,052	8,000	8,000	
Intergovernmental - State		152	145	143	143	
Charges for Services		321,864	332,349	327,864	356,585	
Total Revenues	\$	374,377 \$	389,446 \$	367,871 \$	396,592	
Services & Supplies	\$	356,281 \$	360,225 \$	481,622 \$	481,622	
Capital Assets Infrastructure - Water & Sewer		-	-	445,000	530,647	
Transfers Out		1,115	-	4,759	4,759	
Appropriation for Contingencies		-	-	459,305	459,305	
Total Expenditures/Appropriations	\$	357,396 \$	360,225 \$	1,390,686 \$	1,476,333	
Net Cost/(Revenue)	\$	(16,981) \$	(29,221) \$	1,022,815 \$	1,079,741	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Scenic Heights Co Sani District				
Detail by Revenue Category and Expenditure Object		2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors	
1		2	3	4	5	
	Taxes	\$ 1,953	\$ 2,121	\$ 1,487	\$ 1,487	1,487
	Revenue From Use of Money and Property	1,070	1,386	900	900	900
	Intergovernmental - State	7	7	6	6	6
	Charges for Services	66,613	68,323	68,400	68,400	82,003
	Total Revenues	\$ 69,643	\$ 71,837	\$ 70,793	\$ 70,793	\$ 84,396
	Services & Supplies	\$ 81,123	\$ 86,697	\$ 96,669	\$ 96,669	96,669
	Capital Assets Infrastructure - Water & Sewer	-	-	50,000	50,000	71,737
	Transfers Out	221	-	910	910	910
	Appropriation for Contingencies	-	-	30,694	30,694	30,694
	Total Expenditures/Appropriations	\$ 81,344	\$ 86,697	\$ 178,273	\$ 178,273	\$ 200,010
	Net Cost/(Revenue)	\$ 11,701	\$ 14,860	\$ 107,480	\$ 107,480	\$ 115,614

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Edgewood Sewer Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 320	\$ 411	\$ 290	\$ 290		
Charges for Services	19,737	19,854	19,875	21,054		
Total Revenues	\$ 20,057	\$ 20,265	\$ 20,165	\$ 21,344		
Services & Supplies	\$	\$ 1,546	\$ 18,690	\$ 34,933		
Transfers Out	69	-	240	240		
Appropriation for Contingencies	-	-	38,417	38,417		
Total Expenditures/Appropriations	\$ 27,180	\$ 1,546	\$ 57,347	\$ 73,590		
Net Cost/(Revenue)	\$ 7,123	\$ (18,719)	\$ 37,182	\$ 52,246		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Sewer Districts Clearing Fund				
Detail by Revenue Category and Expenditure Object	1	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors	5
Interfund Revenue		\$ 1,429,734	\$ 1,426,932	\$ 2,201,303	\$ 2,201,303	2,201,303
Miscellaneous Revenues		-	4,639	-	-	-
Total Revenues		\$ 1,429,734	\$ 1,431,571	\$ 2,201,303	\$ 2,201,303	2,201,303
Services & Supplies		1,414,150	1,414,533	2,173,760	2,173,760	2,173,760
Other Charges		15,586	17,040	27,543	27,543	27,543
Total Expenditures/Appropriations		\$ 1,429,736	\$ 1,431,573	\$ 2,201,303	\$ 2,201,303	2,201,303
Net Cost/(Revenue)		\$ 2	\$ 2	\$ -	\$ -	-

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Sewer Districts Maintenance Fund				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ -	\$ -	\$ -	\$ -		
Charges for Services	-	227	-	-		
Interfund Revenue	1,275,879	1,261,260	1,618,027	1,618,027		
Miscellaneous Revenues	14,205	9,831	-	-		
Total Revenues	\$ 1,290,084	\$ 1,271,318	\$ 1,618,027	\$ 1,618,027		
Salaries & Benefits	1,191,209	1,205,453	1,401,239	1,401,239		
Services & Supplies	7,642	6,692	115,220	115,220		
Other Charges	91,231	59,174	101,568	101,568		
Total Expenditures/Appropriations	\$ 1,290,082	\$ 1,271,319	\$ 1,618,027	\$ 1,618,027		
Net Cost/(Revenue)	\$ (2)	\$ 1	\$ -	\$ -		

State Controller Schedules		County of San Mateo					Schedule 15
County Budget Act		Special Districts and Other Agencies					
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object					
		Fiscal Year 2017-18					
		Baywood Park Drainage Maintenance					
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors			
1	2	3	4	5			
Revenue From Use of Money and Property	\$	9 \$	11 \$	10 \$	10	10	
Total Revenues	\$	9 \$	11 \$	10 \$	10	10	
Services & Supplies	\$	- \$	- \$	260 \$	260	260	
Appropriation for Contingencies		-	-	717	929	929	
Total Expenditures/Appropriations	\$	- \$	- \$	977 \$	1,189	1,189	
Net Cost/(Revenue)	\$	(9) \$	(11) \$	967 \$	1,179	1,179	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Camp-Bel Uni Drainage Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 4,562	\$ 4,773	\$ 3,751	\$ 3,751	3,751	
Revenue From Use of Money and Property	624	788	600	600	600	
Intergovernmental - State	18	17	17	17	17	
Total Revenues	\$ 5,204	\$ 5,578	\$ 4,368	\$ 4,368	\$ 4,368	
Services & Supplies	-	-	-	-	17,250	17,250
Appropriation for Contingencies	-	-	-	-	68,101	73,426
Total Expenditures/Appropriations	\$ -	\$ -	\$ -	\$ -	\$ 85,351	\$ 90,676
Net Cost/(Revenue)	\$ (5,204)	\$ (5,578)	\$ 80,983	\$ 80,983	\$ 86,308	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Enchanted Hills Drain Maint				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 2,257	\$ 2,434	\$ 2,131	\$ 2,131	\$ 2,131	2,131
Revenue From Use of Money and Property	178	234	180	180	180	180
Intergovernmental - State	10	10	9	9	9	9
Total Revenues	\$ 2,445	\$ 2,678	\$ 2,320	\$ 2,320	\$ 2,320	2,320
Services & Supplies	-	-	-	-	2,050	2,050
Appropriation for Contingencies	-	-	-	-	25,132	26,520
Total Expenditures/Appropriations	\$ -	\$ -	\$ -	\$ -	\$ 27,182	28,570
Net Cost/(Revenue)	\$ (2,445)	\$ (2,678)	\$ 24,862	\$ 24,862	\$ 26,250	26,250

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Highlands Drainage Maintenance				
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
1	2	3	4	5		
Taxes	\$ 800	\$ 855	\$ 596	\$ 596	596	
Revenue From Use of Money and Property	239	292	240	240	240	
Intergovernmental - State	3	3	2	2	2	
Total Revenues	1,042	1,150	838	838	838	
Services & Supplies	\$ -	\$ -	\$ 6,100	\$ 6,100	6,100	
Appropriation for Contingencies	-	-	24,839	24,839	26,245	
Total Expenditures/Appropriations	-	-	30,939	30,939	32,345	
Net Cost/(Revenue)	(1,042)	(1,150)	30,101	30,101	31,507	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010 Edition, revision #1		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2017-18			Sequoia Drainage Maintenance	
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 3,486	\$ 3,702	\$ 2,154	\$ 2,154		2,154
Revenue From Use of Money and Property	584	730	600	600		600
Intergovernmental - State	10	10	9	9		9
Total Revenues \$	4,080 \$	4,442 \$	2,763 \$	2,763 \$		2,763
Services & Supplies	\$ -	\$ -	\$ -	\$ 10,000		10,000
Appropriation for Contingencies	-	-	-	69,047		72,207
Total Expenditures/Appropriations \$	- \$	- \$	- \$	79,047 \$		82,207
Net Cost/(Revenue) \$	(4,080) \$	(4,442) \$	(4,442) \$	76,284 \$		79,444

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010 Edition, revision #1		Special Districts and Other Agencies				
		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Univ Hts Area Drain Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 22,426	\$ 23,804	\$ 20,411	\$ 20,411		20,411
Revenue From Use of Money and Property	2,701	3,436	3,000	3,000		3,000
Intergovernmental - State	95	93	91	91		91
Total Revenues	\$ 25,222	\$ 27,333	\$ 23,502	\$ 23,502		23,502
Services & Supplies	-	-	-	30,400		30,400
Appropriation for Contingencies	-	-	-	352,329		371,372
Total Expenditures/Appropriations	\$ -	\$ -	\$ 382,729	\$ 382,729		401,772
Net Cost/(Revenue)	\$ (25,222)	\$ (27,333)	\$ 359,227	\$ 359,227		378,270

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Colma Creek Flood Cont Zone				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 765,631	\$ 805,518	\$ 600,477	\$ 600,477	600,477	
Revenue From Use of Money and Property	90,227	117,967	104,000	104,000	104,000	
Intergovernmental - State	3,389	3,233	3,120	3,120	3,120	
Intergovernmental - Local	58	59	-	-	-	
Miscellaneous Revenues	7,620	-	-	-	-	
Other Financing Sources	2,601,657	2,250,000	4,200,000	4,200,000	4,200,000	
Total Revenues	\$ 3,468,582	\$ 3,176,777	\$ 4,907,597	\$ 4,907,597	\$ 4,907,597	
Services & Supplies	\$ 486,199	\$ 257,212	\$ 1,761,800	\$ 1,761,800	1,761,800	
Other Charges	340,755	340,755	1,700,349	1,700,349	1,700,349	
Capital Assets Infrastructure - Water & Sewer	-	250,367	-	-	-	
Capital Assets Infrastructure - Flood Control	-	-	3,000,000	3,000,000	3,000,000	
Transfers Out	1,424,328	1,521,950	1,515,650	1,515,650	1,515,650	
Appropriation for Contingencies	-	-	10,459,272	10,459,272	11,291,018	
Total Expenditures/Appropriations	\$ 2,251,282	\$ 2,370,284	\$ 18,437,071	\$ 18,437,071	\$ 19,268,817	
Net Cost/(Revenue)	\$ (1,217,300)	\$ (806,493)	\$ 13,529,474	\$ 13,529,474	\$ 14,361,220	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Colma Crk Flood Cont Zone 1				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 183,474	\$ 197,731	\$ 127,758	\$ 127,758		127,758
Revenue From Use of Money and Property	3,725	5,248	4,000	4,000		4,000
Intergovernmental - State	779	757	723	723		723
Total Revenues	\$ 187,978	\$ 203,736	\$ 132,481	\$ 132,481		132,481
Transfers Out	\$ 100,000	\$ 250,000	\$ 200,000	\$ 200,000		200,000
Appropriation for Contingencies	-	-	314,877	363,781		363,781
Total Expenditures/Appropriations	\$ 100,000	\$ 250,000	\$ 514,877	\$ 563,781		563,781
Net Cost/(Revenue)	\$ (87,978)	\$ 46,264	\$ 382,396	\$ 431,300		431,300

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Colma Creek Flood Cont Zone 2				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 1,159,918	\$ 1,213,318	\$ 594,793	\$ 594,793		
Revenue From Use of Money and Property	16,624	21,740	18,000	18,000		
Intergovernmental - State	5,576	5,185	4,876	4,876		
Intergovernmental - Local	343	350	-	-		
Total Revenues	\$ 1,182,461	\$ 1,240,593	\$ 617,669	\$ 617,669		
Transfers Out	\$ 1,000,000	\$ 500,000	\$ 2,000,000	\$ 2,000,000		
Appropriation for Contingencies	-	-	866,573	1,188,329		
Total Expenditures/Appropriations	\$ 1,000,000	\$ 500,000	\$ 2,866,573	\$ 3,188,329		
Net Cost/(Revenue)	\$ (182,461)	\$ (740,593)	\$ 2,248,904	\$ 2,570,660		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Colma Creek Flood Cont Zone 3				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 1,606,299	\$ 1,696,277	\$ 1,509,889	\$ 1,509,889		
Revenue From Use of Money and Property	14,720	18,941	12,000	12,000		
Intergovernmental - State	7,339	7,068	6,982	6,982		
Total Revenues	\$ 1,628,358	\$ 1,722,286	\$ 1,528,871	\$ 1,528,871		
Transfers Out	\$ 1,500,000	\$ 1,500,000	\$ 2,000,000	\$ 2,000,000		
Appropriation for Contingencies	-	-	890,922	1,065,273		
Total Expenditures/Appropriations	\$ 1,500,000	\$ 1,500,000	\$ 2,890,922	\$ 3,065,273		
Net Cost/(Revenue)	\$ (128,358)	\$ (222,286)	\$ 1,362,051	\$ 1,536,402		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18			Ravenswood Slough FI Cont Zone	
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 10,126	\$ 14,539	\$ 6,949	\$ 6,949	6,949	
Revenue From Use of Money and Property	2,714	3,326	2,900	2,900	2,900	
Intergovernmental - State	50	57	46	46	46	
Total Revenues	\$ 12,890	\$ 17,922	\$ 9,895	\$ 9,895	9,895	
Services & Supplies	\$ 1,327	\$ 703	\$ 20,000	\$ 20,000	20,000	
Other Charges	-	-	6,000	6,000	6,000	
Appropriation for Contingencies	-	-	328,935	328,935	345,731	
Total Expenditures/Appropriations	\$ 1,327	\$ 703	\$ 354,935	\$ 354,935	371,731	
Net Cost/(Revenue)	\$ (11,563)	\$ (17,219)	\$ 345,040	\$ 345,040	361,836	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010 Edition, revision #1		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2017-18			San Bruno Ck Flood Cont Zone 1	
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 14,703	\$ 17,534	\$ 16,000	\$ 16,000	\$	16,000
Intergovernmental - Local	-	125,000	-	-	-	-
Other Financing Sources	250,000	250,000	250,000	250,000	250,000	250,000
Total Revenues	\$ 264,703	\$ 392,534	\$ 266,000	\$ 266,000	\$	266,000
Services & Supplies	\$ 269,185	\$ 89,393	\$ 605,820	\$ 605,820	\$	605,820
Other Charges	-	1,300	1,300	1,300	1,300	1,300
Appropriation for Contingencies	-	-	1,542,521	1,542,521	1,542,521	1,907,784
Total Expenditures/Appropriations	\$ 269,185	\$ 90,693	\$ 2,149,641	\$ 2,149,641	\$	2,514,904
Net Cost/(Revenue)	\$ 4,482	\$ (301,841)	\$ 1,883,641	\$ 1,883,641	\$	2,248,904

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010 Edition, revision #1		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2017-18			San Bruno Ck Flood Cont Zone 2	
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 292,428	\$ 316,875	\$ 236,413	\$ 236,412		
Revenue From Use of Money and Property	4,498	5,648	4,600	4,600		
Intergovernmental - State	1,366	1,358	1,315	1,315		
Total Revenues	\$ 298,292	\$ 323,881	\$ 242,328	\$ 242,327		
Services & Supplies	\$ 22,246	\$ 219,580	\$ 109,200	\$ 109,200		
Transfers Out	250,000	250,000	250,000	250,000		
Appropriation for Contingencies	-	-	317,787	209,714		
Total Expenditures/Appropriations	\$ 272,246	\$ 469,580	\$ 676,987	\$ 568,914		
Net Cost/(Revenue)	\$ (26,046)	\$ 145,699	\$ 434,659	\$ 326,587		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010 Edition, revision #1		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2017-18			San Francisco Creek Flood Zone	
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
1	2	3	4	5		
Taxes	\$ 326,237	\$ 345,180	\$ 301,653	\$ 301,653		
Revenue From Use of Money and Property	15,938	20,389	18,000	18,000		
Intergovernmental - State	1,415	1,371	1,358	1,358		
Total Revenues	\$ 343,590	\$ 366,940	\$ 321,011	\$ 321,011		
Services & Supplies	\$ 33,629	\$ 7,798	\$ 53,000	\$ 53,000		
Other Charges	152,919	152,000	782,000	782,000		
Appropriation for Contingencies	-	-	955,508	1,817,871		
Total Expenditures/Appropriations	\$ 186,548	\$ 159,798	\$ 1,790,508	\$ 2,652,871		
Net Cost/(Revenue)	\$ (157,042)	\$ (207,142)	\$ 1,469,497	\$ 2,331,860		

State Controller Schedules		County of San Mateo				Schedule 15	
County Budget Act		Special Districts and Other Agencies					
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object					
		Fiscal Year 2017-18					
		San Mateo Co Flood Cont Z1					
Detail by Revenue Category and Expenditure Object		2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
1	2	3	4	5			
Revenue From Use of Money and Property	\$	197 \$	235 \$	210 \$	210 \$	210	210
Total Revenues	\$	197 \$	235 \$	210 \$	210 \$	210	210
Other Charges	\$	- \$	- \$	3,000 \$	3,000 \$	3,000	3,000
Appropriation for Contingencies		-	-	19,128	19,128	22,153	22,153
Total Expenditures/Appropriations	\$	- \$	- \$	22,128 \$	22,128 \$	25,153	25,153
Net Cost/(Revenue)	\$	(197) \$	(235) \$	21,918 \$	21,918 \$	24,943	24,943

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010 Edition, revision #1		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2017-18			Bel-Aire Lighting Maintenance	
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
1	2	3	4	5		
Taxes	\$ 82,895	\$ 86,746	\$ 53,961	\$ 53,961	53,961	
Revenue From Use of Money and Property	6,810	8,542	7,000	7,000	7,000	
Intergovernmental - State	252	245	242	242	242	
Total Revenues	\$ 89,957	\$ 95,533	\$ 61,203	\$ 61,203	\$ 61,203	
Services & Supplies	\$ 33,827	\$ 38,668	\$ 227,700	\$ 227,700	227,700	
Transfers Out	-	12,159	-	-	-	
Appropriation for Contingencies	-	-	649,560	649,560	756,449	
Total Expenditures/Appropriations	\$ 33,827	\$ 50,827	\$ 877,260	\$ 877,260	\$ 984,149	
Net Cost/(Revenue)	\$ (56,130)	\$ (44,706)	\$ 816,057	\$ 816,057	\$ 922,946	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010 Edition, revision #1		Special Districts and Other Agencies				
		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Belmont Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 9,807	\$ 9,938	\$ 6,352	\$ 6,352		6,352
Revenue From Use of Money and Property	1,439	1,753	1,500	1,500		1,500
Intergovernmental - State	31	29	28	28		28
Total Revenues	\$ 11,277	\$ 11,720	\$ 7,880	\$ 7,880		7,880
Services & Supplies	\$ 5,404	\$ 4,521	\$ 113,750	\$ 134,760		134,760
Transfers Out	-	1,621	-	-		-
Appropriation for Contingencies	-	-	59,998	59,998		59,998
Total Expenditures/Appropriations	\$ 5,404	\$ 6,142	\$ 173,748	\$ 194,758		194,758
Net Cost/(Revenue)	\$ (5,873)	\$ (5,578)	\$ 165,868	\$ 186,878		186,878

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010 Edition, revision #1		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2017-18			Colma Lighting District	
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 157,146	\$ 159,698	\$ 105,803	\$ 105,803		105,803
Revenue From Use of Money and Property	8,384	10,677	8,500	8,500		8,500
Intergovernmental - State	510	481	476	476		476
Miscellaneous Revenues	-	8,071	-	-		-
Total Revenues	\$ 166,040	\$ 178,927	\$ 114,779	\$ 114,779		114,779
Services & Supplies	\$ 81,579	\$ 92,083	\$ 227,500	\$ 227,500		227,500
Other Charges	12,349	12,349	-	-		-
Transfers Out	-	26,156	-	-		-
Appropriation for Contingencies	-	-	966,757	-		1,038,316
Total Expenditures/Appropriations	\$ 93,928	\$ 130,588	\$ 1,194,257	\$ 1,194,257		1,265,816
Net Cost/(Revenue)	\$ (72,112)	\$ (48,339)	\$ 1,079,478	\$ 1,079,478		1,151,037

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18			Granada Hwy Lighting Dist	
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 67,173	\$ 70,583	\$ 62,086	\$ 62,086	\$ 62,086	
Revenue From Use of Money and Property	6,763	8,514	7,000	7,000	7,000	
Intergovernmental - State	293	282	279	279	279	
Total Revenues	\$ 74,229	\$ 79,379	\$ 69,365	\$ 69,365	\$ 69,365	
Services & Supplies	\$ 19,387	\$ 28,594	\$ 169,700	\$ 169,700	\$ 169,700	
Transfers Out	-	7,296	-	-	-	
Appropriation for Contingencies	-	-	714,758	714,758	817,619	
Total Expenditures/Appropriations	\$ 19,387	\$ 35,890	\$ 884,458	\$ 884,458	\$ 987,319	
Net Cost/(Revenue)	\$ (54,842)	\$ (43,489)	\$ 815,093	\$ 815,093	\$ 917,954	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Emerald Lake Lighting Dist				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 308,908	\$ 329,771	\$ 219,032	\$ 219,032	219,032	
Revenue From Use of Money and Property	31,099	38,658	35,000	35,000	35,000	
Intergovernmental - State	1,001	996	986	986	986	
Other Financing Sources	-	118,730	-	-	-	
Total Revenues	\$ 341,008	\$ 488,155	\$ 255,018	\$ 255,018	\$ 255,018	
Services & Supplies	\$ 54,758	\$ 61,698	\$ 396,000	\$ 396,000	396,000	
Capital Assets - Equipment	-	118,730	-	-	-	
Transfers Out	-	17,402	-	-	-	
Appropriation for Contingencies	-	-	3,853,254	4,181,005	4,181,005	
Total Expenditures/Appropriations	\$ 54,758	\$ 197,830	\$ 4,249,254	\$ 4,577,005	\$ 4,577,005	
Net Cost/(Revenue)	\$ (286,250)	\$ (290,325)	\$ 3,994,236	\$ 4,321,987	\$ 4,321,987	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18			Enchanted Hills Lighting Dist	
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 15,241	\$ 16,765	\$ 11,254	\$ 11,254		11,254
Revenue From Use of Money and Property	1,478	1,874	1,600	1,600		1,600
Intergovernmental - State	50	51	50	50		50
Total Revenues	\$ 16,769	\$ 18,690	\$ 12,904	\$ 12,904		12,904
Services & Supplies	\$ 3,435	\$ 4,513	\$ 36,050	\$ 36,050		36,050
Transfers Out	-	1,621	-	-		-
Appropriation for Contingencies	-	-	151,785	151,785		181,011
Total Expenditures/Appropriations	\$ 3,435	\$ 6,134	\$ 187,835	\$ 187,835		217,061
Net Cost/(Revenue)	\$ (13,334)	\$ (12,556)	\$ 174,931	\$ 174,931		204,157

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010 Edition, revision #1		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2017-18			La Honda Lighting District	
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 17,084	\$ 17,843	\$ 10,867	\$ 10,867		10,867
Revenue From Use of Money and Property	2,067	2,573	2,200	2,200		2,200
Intergovernmental - State	51	49	48	48		48
Miscellaneous Revenues	200	-	-	-		-
Total Revenues	\$ 19,402	\$ 20,465	\$ 13,115	\$ 13,115		13,115
Services & Supplies	\$ 4,066	\$ 6,783	\$ 33,800	\$ 33,800		33,800
Transfers Out	-	1,837	-	-		-
Appropriation for Contingencies	-	-	232,548	232,548		256,920
Total Expenditures/Appropriations	\$ 4,066	\$ 8,620	\$ 266,348	\$ 266,348		290,720
Net Cost/(Revenue)	\$ (15,336)	\$ (11,845)	\$ 253,233	\$ 253,233		277,605

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Menlo Park Lighting District				
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
1	2	3	4	5		
Taxes	\$ 411,690	\$ 434,950	\$ 272,418	\$ 272,419		
Revenue From Use of Money and Property	20,884	26,924	24,000	24,000		
Intergovernmental - State	1,261	1,238	1,226	1,226		
Charges for Services	-	500	-	-		
Miscellaneous Revenues	-	7,431	-	-		
Total Revenues	\$ 433,835	\$ 471,043	\$ 297,644	\$ 297,645		
Services & Supplies	99,125	96,154	577,500	577,500		
Other Charges	16,341	44,330	-	-		
Capital Assets - Infrastructure Lighting	235,221	-	-	-		
Transfers Out	-	32,641	-	-		
Appropriation for Contingencies	-	-	2,404,093	2,739,253		
Total Expenditures/Appropriations	\$ 350,687	\$ 173,125	\$ 2,981,593	\$ 3,316,753		
Net Cost/(Revenue)	\$ (83,148)	\$ (297,918)	\$ 2,683,949	\$ 3,019,108		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010 Edition, revision #1		Special Districts and Other Agencies				
		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Montara Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 145,746	\$ 150,300	\$ 90,780	\$ 90,781		
Revenue From Use of Money and Property	14,968	18,899	17,000	17,000		
Intergovernmental - State	709	701	408	408		
Total Revenues	\$ 161,423	\$ 169,900	\$ 108,188	\$ 108,189		
Services & Supplies	\$ 35,361	\$ 41,741	\$ 258,000	\$ 258,000		
Transfers Out	-	11,079	-	-		
Appropriation for Contingencies	-	-	1,672,624	1,901,725		
Total Expenditures/Appropriations	\$ 35,361	\$ 52,820	\$ 1,930,624	\$ 2,159,725		
Net Cost/(Revenue)	\$ (126,062)	\$ (117,080)	\$ 1,822,436	\$ 2,051,536		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18			Pescadero Lighting District	
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Taxes	\$ 16,635	\$ 17,253	\$ 10,000	\$ 10,000	10,000	
Revenue From Use of Money and Property	1,806	2,284	2,000	2,000	2,000	
Intergovernmental - State	47	45	45	45	45	
Total Revenues	\$ 18,488	\$ 19,582	\$ 12,045	\$ 12,045	\$ 12,045	
Services & Supplies	\$ 2,867	\$ 2,311	\$ 11,200	\$ 11,200	11,200	
Transfers Out	-	1,567	-	-	-	
Appropriation for Contingencies	-	-	236,405	236,405	250,143	
Total Expenditures/Appropriations	\$ 2,867	\$ 3,878	\$ 247,605	\$ 247,605	\$ 261,343	
Net Cost/(Revenue)	\$ (15,621)	\$ (15,704)	\$ 235,560	\$ 235,560	\$ 249,298	

State Controller Schedules County Budget Act January 2010 Edition, revision #1		County of San Mateo Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2017-18			Lighting District Clearing Fund		Schedule 15
1	2	3	4	5	6	7	8
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors			
Interfund Revenue	\$ 118,427	\$ 119,561	\$ 174,678	\$ 174,678			174,678
Total Revenues	\$ 118,427	\$ 119,561	\$ 174,678	\$ 174,678			174,678
Services & Supplies	\$ 106,000	\$ 92,043	\$ 142,800	\$ 142,800			142,800
Other Charges	12,426	27,517	31,878	31,878			31,878
Total Expenditures/Appropriations	\$ 118,426	\$ 119,560	\$ 174,678	\$ 174,678			174,678
Net Cost/(Revenue)	\$ (1)	\$ (1)	\$ -	\$ -			-

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Highlands Landscape District				
Detail by Revenue Category and Expenditure Object	1	2	3	4	5	
		2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors	
Taxes		10,229 \$	11,054 \$	9,921 \$	9,921	
Revenue From Use of Money and Property		901	1,165	900	900	
Intergovernmental - State		46	45	45	45	
Total Revenues \$		11,176 \$	12,264 \$	10,866 \$	10,866	
Services & Supplies		922 \$	900 \$	5,080 \$	5,080	
Total Expenditures/Appropriations \$		922 \$	900 \$	5,080 \$	5,080	
Net Cost/(Revenue) \$		(10,254) \$	(11,364) \$	(5,786) \$	(5,786)	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010 Edition, revision #1		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2017-18				
		Alameda de las Pulgas Tree Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2015-16 Actuals	2016-17 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2017-18 Recommended Budget	2017-18 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 611	\$ 794	\$ 700	\$ 700	700	
Charges for Services	7,153	7,173	7,139	7,139	7,139	
Total Revenues	\$ 7,764	\$ 7,967	\$ 7,839	\$ 7,839	\$ 7,839	
Services & Supplies	\$ 908	\$ -	\$ 14,200	\$ 14,200	14,200	
Appropriation for Contingencies	-	-	-	-	-	
Total Expenditures/Appropriations	\$ 908	\$ -	\$ 14,200	\$ 14,200	\$ 14,200	
Net Cost/(Revenue)	\$ (6,856)	\$ (7,967)	\$ 6,361	\$ 6,361	\$ 6,361	

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GLOSSARY OF BUDGET TERMS

COUNTY OF SAN MATEO FY 2017-18

ADOPTED BUDGET



County Summaries

Criminal Justice

Health Services

Social Services

Community Services

Administration and Fiscal

Measure K

Controller's Schedules

Glossary of Budget Terms



SAN MATEO COUNTY MISSION

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

The highest standards
of public service

A common vision
of responsiveness

The highest standards
of ethical conduct

Treating people with respect
and dignity



GLOSSARY OF BUDGET TERMS

2 CFR Part 200 (formerly "A-87") – A guideline that sets forth principles and standards for the determination of costs applicable to County programs funded by the federal and state government. Under the circular for local governments, the County has to observe uniformity in its allocation of costs; that is, the County cannot be selective in the allocation process whereby externally (state and federal) funded programs are not charged equitably. Also referred to as the Countywide Cost Allocation Plan, the County uses 2 CFR Part 200 guidelines to obtain reimbursement from federal, state, and non-General Fund programs for departments that do not charge directly for services rendered. For example, the Controller's Office does not charge departments for payroll services; however, the cost of providing payroll services to non-General Fund departments and programs receiving funds from the federal and state government for this specific purpose is recovered through 2 CFR Part 200. Revenue received from non-General Fund budget units is centrally budgeted in the Non-Departmental Services budget unit.

Access and Care for Everyone (ACE) – A County-sponsored program administered by the Health Plan of San Mateo that provides health care coverage to low-income adult residents of San Mateo County who meet eligibility requirements.

Accrual – An accounting adjustment that recognizes revenues and expenses in the period they are earned or spent, but not received or paid within that period.

Accrual Accounting – An accounting method that measures the performance of the County's enterprise and internal service funds by recognizing matching revenues and expenses (the matching principle) at the time in which the transaction occurs rather than when payment is made or received. This method allows the current cash inflows or outflows to be combined with future expected cash inflows or outflows to give a more accurate picture of a fund's current financial condition.

Adopted Budget – The budget that is finally adopted by the Board of Supervisors in September after the state budget is adopted and the impact of the state budget can be assessed and included in the County budget.

Appropriation – An expenditure authorization granted by the Board of Supervisors from a specific fund and a specific budget unit. Appropriation authority is granted at the object level, including Salaries and Benefits, Services and Supplies, Other Charges, Fixed Assets, Other Financing Uses, and Intrafund Transfers.

Authorized Positions (Salary Resolution) – The number of permanent full-time and permanent part-time positions authorized by the Board of Supervisors (excludes extra-help and term positions); this represents the maximum number of permanent positions which may be filled at any one time.

Balanced Budget – A budget where Total Sources, including Fund Balance, equal Total Requirements, including Reserves and Contingencies, for each appropriated fund.

Budget – An itemized summary of probable expenditures and income for a given period.

Budget Reporting and Analysis Support System (BRASS) – The County's budget development software application.

Budget Unit – A distinct fiscal and organizational entity within the County budget which has a mission and/or funding source sufficiently unique to require a separate legal appropriation from the Board of Supervisors. Budget units are generally at the department or major division level of an organization.

Budget Unit Summary – Format used in the budget book to show major categories of revenue and appropriations for a budget unit at the class and object level.

California Work Opportunity and Responsibilities to Kids (CalWORKs) – California's welfare-to-work program established by the State Welfare to Work Act of 1997. The program makes welfare a temporary source of assistance by putting a five-year life-time limit on a receipt of benefits and mandating work requirements.

Capital Expenditures – Charges for the acquisition at the delivered price including transportation, costs of equipment, land, buildings, or improvements of land or buildings, fixtures, and other permanent improvements with a value in excess of \$5,000 and a useful life expectancy of greater than one year.

Capital Project – A major one-time outlay of funds for land and/or building acquisition or construction, structural improvements or non-structural renovations to County facilities. Large-scale projects may extend over more than one fiscal year. Capital projects may be financed from a variety of funding sources and are budgeted in the Fixed Assets expenditure category. Generally, these projects have a value in excess of \$100,000 and a useful life expectancy greater than 10 years.

Chart of Accounts – A list of account numbers and names which provide the organizing framework for budgeting, recording, and reporting on all financial transactions. The Chart of Accounts is comprised of sub-accounts (the level at which transactions are posted), account groups (a roll-up of related sub-accounts) and objects (major categories of revenues and expenditures as defined by the State Controller's guideline and the account level at which the Board of Supervisors approves the budget). As a general rule, objects end with at least two zeros (e.g., 1200, 1400, and 1600), account groups end with one zero (e.g., 1010, 1020, and 1030), and sub-accounts end with a number between one and nine (e.g., 1021, 1024, and 1025).

Comprehensive Annual Financial Report (CAFR) – The culmination of all budgeting and accounting activities engaged in by management during the prior year, covering all funds of the County, its component units, and its financial transactions.

Contingencies – An appropriation category for economic uncertainties, emergencies, and unanticipated mid-year funding losses. The minimum General Fund appropriation for contingencies required under the County Reserves policy is three percent of General Fund Net Appropriations. Funds budgeted in this category cannot be expended without four-fifths vote approval from the Board of Supervisors.

Core IT– Fundamental IT services provided to all departments that are bundled together to provide a streamlined approach to calculating and allocating costs. Services include IT security, cardkey, and network services.

Departmental Reserves – An appropriation category for departments to budget funds which are unexpended in previous years and/or unobligated in the current year. The minimum Departmental Reserves requirement under the County Reserves policy is two percent of budgeted Net Appropriations. Funds budgeted in this category cannot be expended without approval from the Board of Supervisors.

Depreciation – The decline in value of an asset over time as a result of deterioration, age, obsolescence, and impending retirement. Most assets lose their value over time and must be replaced once the end of their useful life is reached. Depreciation applies mainly to physical assets like equipment and structures.

Description of Results – Describes the results the program is expected to achieve in the current year and in the upcoming budget year.

Description of Services – Describes the services the program delivers.

Discretionary Services – Services that are not required by local, state, or federal mandates; services that are mandated, but without specified service levels; and services that are provided at levels higher than mandated or in excess of maintenance-of-effort (MOE) requirements.

Education Revenue Augmentation Fund (ERAF) – In 1992-93 and 1993-94, in response to serious budgetary shortfalls, the State Legislature and administration permanently redirected over \$3 billion of property taxes from cities, counties, and special districts to schools and community college districts. These redirected funds reduced the state's funding obligation for K-14 school districts by a commensurate amount. ERAF is the fund into which redirected property taxes are deposited in each county. In 1996-97, cities, counties, and special districts deposited about \$3.4 billion of property taxes into ERAF. The amount of required ERAF contributions grows annually along with property tax growth rate. To mitigate the ongoing impact of the 1993-94 property tax shift, the Legislature proposed, and the voters approved, Proposition 172. This measure provides counties and cities with a share of a half-cent sales tax for public safety purposes.

Enterprise Fund – A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas, and electric utilities, airports, parking garages, or transit systems). In this case, the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. An enterprise fund can also be established when the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Expenditure – Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, intergovernmental grants, entitlements, and shared revenues.

Extra-Help – Temporary employees of the County who are not included in the Salary Resolution. These employees do not receive benefits (i.e., medical, dental, life insurance, and paid vacation time).

Facility Surcharge – A 10 percent surcharge added to County-owned facility rent charges; half of the funds assist the Department of Public Works in maintaining the Facility Condition Index for County-owned buildings and the other half is transferred to the Debt Service Fund where it is available for future bond financings.

Fiduciary Funds – Funds that account for resources that governments hold in a trust for individuals or other governments.

Final Budget Change – A common description of any change made after the Recommended Budget has been submitted to the Board of Supervisors. Changes usually include corrections and updated revenue or appropriation amounts, and are brought to the Board in September for final budget approval.

Fiscal Year (FY) – A 12-month accounting period which differs from the calendar year. At the County of San Mateo, the fiscal year runs July 1 through the following June 30. During the fiscal year, revenues are realized, obligations are incurred, encumbrances are made, and appropriations are expended.

Fixed/Capital Assets – Long-lived tangible assets (over the value of \$5,000) obtained or controlled as a result of past transactions, events, or circumstances. Fixed/capital assets include buildings, equipment, and improvements other than buildings and land. In the private sector, these assets are referred to most often as property, plant, and equipment. The terms fixed assets and capital assets are used interchangeably throughout the budget.

Full-Time Equivalent (FTE) – This represents the budgeted number of full-time equivalent staffing. A full-time equivalent position is equal to 2,080 hours a year (40 hours per week times 52 weeks). For example, two full-time positions at 40 hours per week, two part-time positions at 20 hours per week, and one part-time position at 32 hours per week equals 3.8 FTEs. This example, however, would represent five authorized positions in the Salary Resolution.

FTE Example:

2 - Full-time positions (40 hours a week) = 2.0 [2 x (40/40)]

2 - Part-time position (20 hours a week) = 1.0 [2 x (20/40)]

1 - Part-time position (32 hours a week) = 0.8 [1 x (32/40)]

FTE Total = 3.8 (2.0 + 1.0 + 0.8)

Fund – A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance – The resources remaining from prior years that are available to be budgeted in the current year. It is also the difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, Fund Balance represents the sum of over-realized or unanticipated revenues and unspent appropriations or reserves at the end of each fiscal year.

Funding Adjustments – The section of the program summary that follows the Resource Allocation Summary table and describes key changes to Total Sources and Total Requirements, and the impact of those changes on a program's financial and operational performance from one budget year to the next. Types of changes include adjustments to Salaries and Benefits for negotiated increases and position changes, changes to operating levels, one-time expenditure outlays for goods or contractual services, and increased revenues from new or increased fees.

Fungible – When two or more things are interchangeable and can be substituted for each other since they are of equal value.

General Fund – The major County operating fund used to account for all financial sources and uses, except those required to be accounted for in another fund.

Geographic Information System (GIS) – A collection of map data layers representing various geographic features such as parcels, districts, jurisdictions, streets, and landmarks, and the attributes describing the spatial features.

Government Accounting Standards Board (GASB) – An independent, non-profit, non-governmental regulatory body charged with setting authoritative standards of accounting and financial reporting for state and local governments. GASB accounting standards are the primary source of Generally Accepted Accounting Principles (GAAP) for state and local governments. GASB issues Statements of Governmental Accounting Standards, including GASB 34 - Basic Financial Statements for State and Local Governments; GASB 45 - Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions; GASB 67 - Financial Reporting for Pension Plans; GASB 68 - Accounting and Financial Reporting for Pensions; GASB 74 - Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans; and GASB 75 - Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions.

Governmental Funds – Applies to all County funds except for profit and loss funds (i.e., enterprise funds, internal service funds, and trust and agency funds). Examples include the General Fund, special assessment funds, and capital project funds.

Government Finance Officers Association (GFOA) – Represents public finance officials throughout the U.S. and Canada. The organization provides best practice guidance, consulting, networking opportunities, publications, recognition programs, including its Distinguished Budget Presentation Award Program, research, and training opportunities for those in the profession.

Gross Appropriations – Total authorized appropriations for a budget unit. It is the sum of Salaries and Benefits, Services and Supplies, Other Charges, Fixed Assets, and Other Financing Uses.

Headline Measures – The two most meaningful measures to track a department's success. These measures are presented in graph form for each department presented in the County budget.

Health Plan of San Mateo (HPSM) – A Medi-Cal countywide health system, contracted by the State of California. All clients served by the County who are determined to be eligible for Medi-Cal obtain health care services through HPSM.

Healthy Families – California's non-Medi-Cal health care program for children with monthly family income too high to qualify for Medi-Cal without share of cost, up to 200 percent of the Federal Poverty Level.

Healthy Kids – County-sponsored health care program provided through the Children's Health Initiative (CHI) for children with monthly family income too high to qualify for Medi-Cal or Healthy Families without share of cost, up to 400 percent of the Federal Poverty Level.

Interfund Revenue – Transfers of costs between different funds are recorded as Interfund Revenue by the organization on the receiving end of the transfer.

Intergovernmental Revenues – Revenues from other governmental jurisdictions in the form of grants, entitlements, shared revenues, or payments in lieu of taxes. The County receives Intergovernmental Revenue from federal, state, and other local government agencies.

Internal Service Charge – Annual budgetary charges from servicing departments (e.g., Information Services Department, Department of Public Works, and Human Resources Department), reimbursing costs incurred in the provision of internal County services to the departments receiving the services. For servicing organizations, the reimbursement is reflected as Intrafund Transfers offsetting their Gross Appropriation (from the same fund) or as Interfund Revenue (from a different fund). Services provided by these departments include technology support, telephone services, facilities maintenance, and insurance.

Internal Service Funds – One or more funds that account for the goods and services provided by one department to another within government on a cost-reimbursement basis. Departments that use internal services (e.g., vehicle/fleet maintenance) would have an amount budgeted in Other Charges for such services.

Intrafund Transfers – Accounting mechanism to show expenditure transfers or reimbursements between operations *within the same fund* (the most common example is the General Fund). This mechanism is used to better reflect location of department costs. For example, the Board of Supervisors/Assessment Appeals Board receives reimbursement classified as an Intrafund Transfer from the Assessor-County Clerk-Recorder for processing assessment appeals.

Joint Powers Authority (JPA) – An entity whereby two or more public authorities (e.g., a city and county government or a utility district and transport district) can operate collectively.

LEAN – A way of thinking and working that helps staff identify and provide value-focused services to their customers. It focuses on increasing value for the customer, reducing organizational waste, increasing employee engagement and involvement, and building a culture of continuous process improvement.

Lease Revenue Bond (LRB) – A loan made to the County that is repaid by income ("revenue") generated by a project. The County's financing of the Maple Street Correctional Center is an example of this type of bond.

Maintenance of Effort (MOE) – A statutory obligation to provide a minimum amount of funding or other effort toward a specific program area or budget.

Measure K (formerly “Measure A”) – The half-cent general sales tax initially approved by San Mateo County voters in November 2012, and extended by the voters in November 2016 for a total of thirty years. The Board of Supervisors and County staff conduct study sessions and perform community outreach efforts to inform priorities for Measure K spending.

Mission Statement – The purpose or mission of a specific department or agency, it consists of the department/agency name, what it does, who it serves, and why it exists (i.e., its purpose). All programs, services, objectives, and performance measures of a given department or agency are directly related to the achievement of its mission. The mission of a budget unit is described in terms of overall service to the public and, if applicable, a legal or constitutional mandate.

Modified Accrual – Under this method, revenues are recognized when measurable and available. Property and sales taxes, interest, certain state and federal grants, and charges for services are recognized when their receipt occurs within 60 days after the end of the accounting period. Expenditures are generally recorded when a liability is incurred, as under the accrual basis of accounting. However, expenditures related to debt service, compensated absences, and claims and judgments are recorded only when payment is due. General capital assets acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and capital leases are reported as other financing sources.

Net Appropriations – Gross Appropriations plus Intrafund Transfers. The Net Appropriation is used when summing the County General Fund budget to eliminate double budgeting of expenditures reimbursed by other General Fund departments which are also included in Gross Appropriations.

Net County Cost – Total Requirements less Total Sources. This figure represents a budget unit’s appropriation that is financed by Non-Departmental Services’ General Fund revenues, such as property taxes, sales taxes, and interest earnings.

Object Level (of Appropriations/Expenditures) – Major classification category of proposed or actual expenditure as defined by state regulations. Object levels include Salaries and Benefits, Services and Supplies, Other Charges, Fixed Assets, Intrafund Transfers, and Other Financing Uses. Appropriations are legally adopted at the object level within the County budget.

OneSolution Finance and Administration System (OFAS) – Financial software that is maintained by the Controller’s Office and used by the County for daily accounting purposes such as accounts payable, job costing, purchasing, deposits, and budget monitoring.

One-Time Expenditures – Used to describe and differentiate non-recurring expenditures from routine ongoing costs within a given budget. Typically, equipment purchases and capital improvement projects are one-time expenditures. This category may also include single-year appropriations for special purposes.

Other Charges – An object level of expenditure which reflects costs not directly provided by an operating department. Includes certain selected expense categories (e.g., telephone, data processing, radio, rent, program service providers (PSPs), support costs for juvenile court wards, welfare recipients, jail inmates, or interagency payments).

Other Financing Sources – An object Level of expenditure that reflects transfers from one fund to another for purposes such as capital projects and debt service. The General Fund’s contribution to the San Mateo Medical Center is budgeted in Other Financing Sources of the Medical Center Enterprise Fund.

Outcome Based Management (OBM) – County management system that integrates Shared Vision 2025 goals into a department’s existing planning, priority-setting, performance measurement, and budget development or resource allocation processes so that all programs and services provided by the County continue to make progress toward goal achievement.

Performance Measures – Indicators used to show the workload and effort; service quality and efficiency; and the effectiveness and outcome(s) of a program.

Program – Operating unit(s) within a department that provides services to accomplish a specific outcome or purpose under the direction of a manager who plans the activities of the program, monitors its performance, and is held accountable for its success.

Program Outcome Statement – The purpose or mission of a specific program; it is a clear and simple statement of what the program does and what it hopes to accomplish.

Program Summary – A brief summary that includes budget and performance information for each program or service that is proposed to be funded or unfunded in the County budget.

Proposition 172 – Common name for the half-cent Public Safety Sales Tax authorized by the voters in 1993; this revenue source provides funding for criminal justice and public safety expenditures.

Realignment Revenue – Refers to the shift or realignment of responsibility from the state to counties in 1991 for health, mental health, and various social service programs, accompanied by a source of dedicated revenue and for supervision of low risk offenders in 2011. The revenues allocated to counties to fund these programs include a half cent sales tax, a portion of the Vehicle License Fees, and the state General Fund. The cornerstone to realignment is increased county flexibility, discretion, and effectiveness. The state's role under realignment is one of oversight, technical assistance, and assessment.

Recommended Budget – The Recommended Budget is submitted for approval by the County Manager to the Board of Supervisors in May/June of each year. Public hearings are held on the budget in June prior to the beginning of the new fiscal year on July 1. The Recommended Budget may include reductions to meet budget targets or address revenue changes, as well as specific additional funding for proposed projects, activities, or purchases.

Reserves (same as Contingencies/Department Reserves) – Those portions of fund balance that are not appropriated for expenditure or legally segregated for a specific purpose. Reserves are not appropriated for designated expenditures and require a four-fifths vote by the Board of Supervisors to be transferred into appropriations such as Salaries and Benefits, Services and Supplies, or Fixed Assets.

Revenue – Source of income to an operation from any funding source other than Fund Balance.

Revenue Class – The revenue equivalent of an object level of expenditure. Revenue is divided into descriptive classes for budgetary classification. Major classes include Taxes; Licenses, Permits, and Franchises; Fines, Forfeitures, and Penalties; Use of Money and Property; Intergovernmental Revenues; Charges for Services; Interfund Revenues; Miscellaneous Revenue; and Other Financing Sources. Revenue estimates are adopted by the Board of Supervisors at the revenue class level. Revenue sub-accounts represent the line-item detail for specific revenue sources within a revenue class.

Salaries and Benefits – An object level of expenditure reflecting the County's compensation costs for employees. Salaries includes all types of cost attributable to personnel services of full-time, part-time, temporary, and extra-help employees, including overtime, vacation pay, sick leave pay, and various types of premium pay. Benefits include the County's share of the costs for health, dental, life insurance, retirement, social security, and workers' compensation.

Salary Resolution – The master legal roster of all authorized positions in the County, delineated by budget unit. The Salary Resolution is maintained by the Human Resources Department. Each year, the Salary Resolution is completely updated to reflect budget changes. The Resolution, as well as all amendments to the Resolution, must be adopted by the Board of Supervisors; changes can occur during the year as required.

Salary Resolution Amendment (SRA) – Changes to the Master Salary Resolution, which must be adopted by the Board of Supervisors.

Service Charges – Charges from servicing organizations for support services provided to a particular budget unit. These include, but are not limited to, radio, telephone, auto insurance, liability insurance, rent, food services (jail and hospital), information system services, and revenue collection services.

Services and Supplies – An object level of expenditure reflecting the purchase of goods and services. Includes a wide variety of expense categories required to support the purposes of a given activity (e.g., office supplies, travel, and contract services).

Shared Vision 2025 – A community visioning process undertaken by the Board of Supervisors in 2000 to work in partnership with the community to achieve a citizen-developed vision for the future. The community visioning process resulted in the creation of the County's strategic plan, which reflects the goals and priorities for the San Mateo County community. The Outcome-Based Management (OBM) system has been implemented in all County programs and services to ensure alignment and progress toward the goals identified in Shared Vision 2025.

Special Districts – An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts include water, drainage, flood control, hospital, fire protection, and transit.

Special Funds – Funds used to account for proceeds from specific revenue sources that are legally restricted as to how the revenues may be spent. The Parks Acquisition Fund is an example of this type of fund; it can only be spent for acquiring park land and developing park facilities.

Special Revenue Fund – A fund used to account for revenues legally earmarked for a particular purpose. For example, if property tax revenues are earmarked for road services, a Road Fund would account for the revenues and expenditures associated with such purposes.

Total Requirements – Reflects all expenditure appropriations, Intrafund Transfers, and Reserves.

Total Sources – Reflects all revenues and Fund Balance utilized to finance expenditure needs.

Trust Fund – A fund established to receive money that the local government holds on behalf of individuals or other governments; the government may or may not have discretion over the use of the funds. Examples include employee pension funds and taxes collected for other governments.

Use of Money and Property – Revenue account that contains funds received from interest, rent payments, or proceeds from the sale of property.